

Municipality of Arran-Elderslie



Municipal Budget
Presentation

2022

Agenda

Opening Comments

Welcome to the presentation of the 2022 Municipal Budget (Operating and Capital).

The objective of today's meeting is to present management's departmental priorities for 2022. It is a summarized version of **SRFIN.21.47 Draft 2022 Operating and Capital Budget** that was presented to Council on December 13th.

Thanks to the management team for their assistance and collaboration in compiling the departmental operating and capital budgets and for the provision of comments with respect to operational variances and new initiatives planned for 2022.

After the presentation there will be an opportunity for Council and members of the public to ask questions.

The next step after this evening will be to bring a final budget back to Council for final approval in January/February 2022.



Section 1 – Property Assessment
Section 2 – Building Services
Section 3 – Environmental Services
Section 4 – General Government
Section 5 – Health Services
Section 6 – Planning & Economic Development
Section 7 – Protective Services
Section 8 – Recreation Services
Section 9 – Transportation Services
Section 10 – Water & Sewer Services
Section 11 – Capital Budget
Section 12 – Operating Overview
Section 13 - Reserves

Comments

Budget Assumptions

Data presented for 2021 is based on draft data to December 3rd, 2021.

Sewer and Water Financial Plans have been adopted for 2021-2026.



Fees & Charges By-Law

- ✓ Presented on December 13th, 2021



Wages & Benefits

- ✓ 1.75% as per the Collective Agreement



CPI & Historical Spending

- ✓ CPI 2021 – 1.1% to 4.9%, 3% Materials, 14% Hydro



Contracts & Agreements

- ✓ Reviewed and Updated

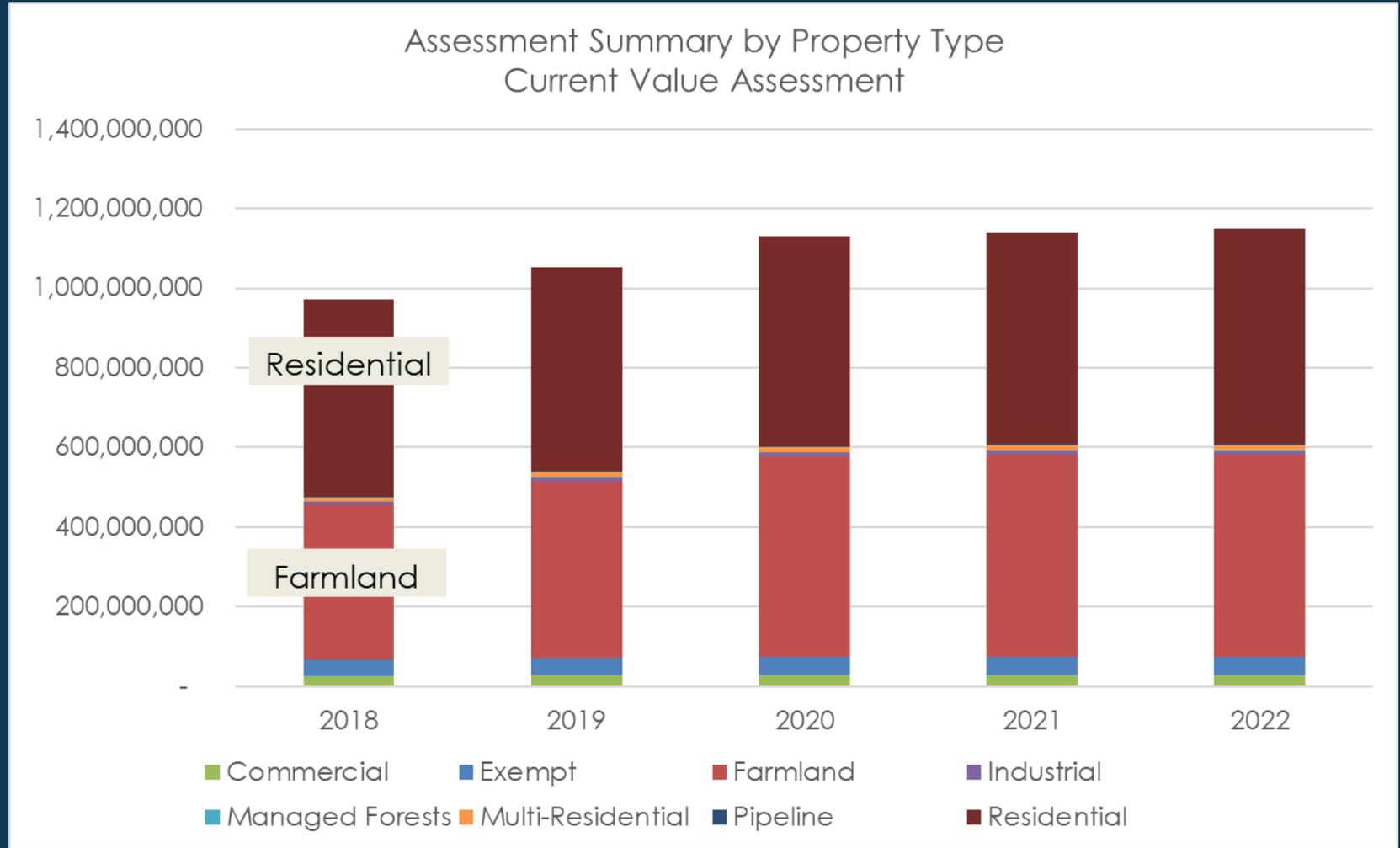
Property Assessment

1

- Changes in market value were last updated by MPAC in 2020.

Growth for property enhancements 2020-2022 – 1.67%.

Residential properties – 47%, 3,166 properties



Tax Assessment Review

Tax Facts

Year	Residential Assessment	# of Households	Average Assessment	Tax Levy	Taxes
2021	\$ 528,745,301	3155	\$ 167,590	\$ 5,515,404	\$ 1,277.63
2022	\$ 539,868,398	3166	\$ 170,521		

Options Considered

Option	Description	Levy Increase	Tax Levy	Taxes on \$170,953	\$ Increase
1)	Hold 2021 Tax Rate	\$ 89,374	\$ 5,604,778	1,299.97	
2)	Tax Levy Increase of 3.0%	\$ 165,462	\$ 5,680,866	1,317.62	17.65
3)	Tax Rate Increase of 3.0%	\$ 257,518	\$ 5,772,922	1,338.97	39.00
4)	Tax Rate Increase of 4.0%	\$ 313,566	\$ 5,828,970	1,351.97	52.00
5)	Tax Rate Increase of 5.0%	\$ 369,613	\$ 5,885,017	1,364.97	65.00
5)	To Balance Draft Budget, 7.14%	\$ 489,650	\$ 6,005,054	1,392.81	92.84

- # of Households has been updated from 3,158 to 3,166.
- Draft budget reflects the need for a 7.14% tax rate increase.
- Objective is to achieve a balanced budget and provide funds for future capital reserves, however, a tax increase may be required, ie. 3% to 5%.

Building Services

2

The Corporation of the Municipality of Arran-Elderslie

Draft 2021 Operating Budget by Service Area & Department Group

Service Area	Sum of 2021 YTD	Sum of 2021 Budget	Sum of 2022 Budget	Sum of \$ Variance	Budget Change
▢ Building Services	(116,190)	25,602	8,478	(17,124)	-66.89%
▢ Building Services	(116,190)	25,602	8,478	(17,124)	-66.89%
Building Inspection Services	(123,109)	-	-	-	
Property Standards	6,920	25,602	8,478	(17,124)	-66.89%

Building Inspection

- Building Code Act (BCA)
 - Self-sustaining
 - Fees reasonable to cover anticipated costs
 - Inclusion of a reserve fund component
 - Reserves used for costs of delivering services related to administration and enforcement of BCA

Property Standards

- Municipal Act
- Includes, wages & benefits, legal and supply costs

Construction in 2021 has exceeded expectations.

Budget prepared based on knowledge and estimate of construction.

Revenues sufficient to cover operating expenses, with surplus for reserves \$9,804.

New Initiative: MMP Grant application for Service Delivery Review and full digitization with the e-Permitting Software.

The Corporation of the Municipality of Arran-Elderslie						
Building Services						
Building Permits						
	2022 Budget	2021 Sept	2020	2019	2018	2017
Number of Permits		131	111	168	138	143
Construction Value (\$000)		\$ 22,115	\$ 11,649	\$ 23,550	\$ 11,983	\$ 15,629
Average Permit Value (\$000)		\$ 169	\$ 105	\$ 140	\$ 87	\$ 109
Building Permit Revenue						
Building Permit Fees	\$ 175,000	\$ 178,088	\$ 116,149	\$ 203,584	\$ 122,167	\$ 143,476

Environmental Services

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The Corporation of the Municipality of Arran-Elderslie

Draft 2021 Operating Budget by Service Area & Department Group

Service Area	Sum of 2021 YTD	Sum of 2021 Budget	Sum of 2022 Budget	Sum of \$ Variance
Environmental Services - Garbage & Recycling	(41,203)	14,305	36,765	22,460
Environmental-Garbage Collection	(150,841)	(133,527)	(145,041)	(11,514)
Environmental-Recycling	94,207	106,742	109,500	2,758
Environmental-Waste Disposal	15,431	41,090	72,306	31,216
Environmental Services - Storm	12,771	43,503	45,156	1,653
Environmental-Storm Water-Catch Basins	9,135	23,364	25,621	2,257
Environmental-Storm Water-Ditches	3,637	20,139	19,535	(604)

Represents 1.34% of Municipal Services. Increase in Budget is 41.7% or \$24,113

There are two landfill sites, one in Arran which is an active site, and Chesley, which is a closed site that provides a depot for compost, scrap metal and tires. Recycling – membership in Bruce Area Solid Waste Recycling.

Garbage & Recycling

- Garbage Collection – 1.8% contract increase; 2% increase in revenue
- Recycling – maintaining operating expenses



Waste Disposal

- 2022 reflects a budget alignment/correction from 2021



Storm Water

- Catch Basins and Ditches
- Elgin and North Street Storm Work
- Maintaining operating expenses



General Government

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The Corporation of the Municipality of Arran-Elderslie

Draft 2021 Operating Budget by Service Area & Department Group

Service Area	Sum of 2021 YTD	Sum of 2021 Budget	Sum of 2022 Budget	Sum of \$ Variance
General Government	56,412	80,374	92,071	11,697
General Government	56,412	80,374	92,071	11,697
Gen Gov't - Asset Management / GIS	22,474	39,193	-	(39,193)
Gen Gov't - Council	118,575	156,400	127,705	(28,695)
Gen Gov't - Program Support	(84,637)	(115,219)	(35,634)	79,585

Represents the administrative functions of the municipality, 1.5% of the municipal services budget.

Increase in Budget 14.55% or \$11,697.

The Municipality of Arran-Elderslie is home to 6,800 residents within the 3 communities of Chesley, Paisley and Tara and the former Townships of Arran and Elderslie.

Operations are governed by 7 elected officials and over 50 staff members that carry out the day-to-day activities of the municipality.

Council

- Honorariums as per Policy, 1.75% rate increase
- Elections costs funded by reserves
- Paisley School Room Rental reallocated to Ec Dev.



Program Support

- HST/ITC Recovery Project
- Provision for legal services
- Computer related costs
- Admin/Cemetery Student
- Reserves to offset costs – interest, MIC, E-scribe



Asset Management/GIS

- GIS Student
- Asset Management ongoing work
- Funded by Reserves



Health Services

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The Corporation of the Municipality of Arran-Elderslie

Draft 2021 Operating Budget by Service Area & Department Group

Service Area	Sum of 2021 YTD	Sum of 2021 Budget	Sum of 2022 Budget	Sum of \$ Variance
Health Services	3,140	18,212	39,826	21,614
Health Services - Cemeteries	23,838	31,490	39,824	8,334
Health Services-Arran Cemetery	2,673	1,221	4,453	3,232
Health Services-Cemetery-Common	653	1,000	1,030	30
Health Services-Chesley Cemetery	15,955	14,074	15,477	1,403
Health Services-Elderslie Cemetery	1,983	4,148	4,952	804
Health Services-Paisley Cemetery	6,774	5,709	6,429	720
Health Services-Tara Cemetery	(4,201)	5,338	7,483	2,145
Health Services - Clinics	(20,698)	(13,278)	2	13,280
Health Services-Chesley Clinic	(33,019)	(11,002)	1	11,003
Health Services-Paisley Clinic	(7,679)	(2,276)	1	2,277
Health Services-Physician Recruitment	20,000	-	-	-

Represents 0.65% of the municipal services budget.
Increase in Budget 119% or \$21,614.

Chesley and Paisley medical clinics enable residents to receive a variety of healthcare services close to home.

Medical Clinics

- Clinics are supported by rental revenue and donations
- Expenses are for wages, benefits, utilities and other related building costs
- Operating surplus transferred to reserves for future capital requirements or recruitment costs
- 2 new physician agreements were secured in 2021; expenses are offset with reserve funds



The Municipality maintains several cemeteries throughout Arran-Elderslie and these cemeteries provide different interment options.

Cemeteries

- Common – shared wages and benefit costs
- Revenue is for burial related services
- Expenses incurred for regular grounds maintenance and burial preparation services



Planning & Economic Development

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The Corporation of the Municipality of Arran-Elderslie

Draft 2021 Operating Budget by Service Area & Department Group

Service Area	Sum of 2021 YTD	Sum of 2021 Budget	Sum of 2022 Budget	Sum of \$ Variance
Planning & Economic Development	245,388	260,139	309,626	49,487
Economic Development	125,077	229,932	272,484	42,552
Plan/Dev-Comm/Ind-Downtown Decor	35,119	61,134	53,702	(7,432)
Plan/Dev-Economic Development	89,959	168,798	218,782	49,984
Planning	120,310	30,207	37,142	6,935
Plan/Dev-Comm/Ind- Gravel Pits	3,565	5,211	8,865	3,654
Plan/Dev-Natural Gas Project	-	1,609	1,657	48
Plan/Dev-Planning-Zoning	-	(500)	(500)	-
Plan/Dev-Tile Drainage	116,745	23,887	27,120	3,233

Represents 5.05% of the municipal services budget.

Increase in Budget 19% or \$49,487.

Largest increase, 86% is attributed to Economic Development, which is largely project driven from year-to year. These initiatives support our economic strategic plan and to ensure viability of our community.

The Bruce County Planning Department carries out planning activities for the Municipality of Arran-Elderslie. We have multiple plans and by-laws that outline how land can be used and the long-term plans for our lands.

Downtown Decoration

- Overall budget decrease
- Downtown revitalization projects – upkeep and assistance
- Wages, benefits and supplies



Gravel Pit

- Overall budget increase
- Ongoing maintenance



Natural Gas Project

- Minimal costs anticipated for 2022
- Planning for conversion when available in 2023



Tile Drainage

- Ongoing work on municipal drains clean outs
- Funded by grants and respective property owners





Economic Development

1

2021 Projects carried forward – Community Improvement Plan and Municipal Strategic Plan; funded by Efficiency/Modernization Funds (\$50k)

2

Marketing and Communication Plan (\$20k) which will then support and lead the strategy for the Corporate Print and Communications Guide (\$14k)

3

Downtown Revitalization Projects – ongoing support to Chesley, Paisley and Tara (\$7k each). Added support for Allenford (\$3.5k)

4

Rural Business Map and additional tourism print materials (\$1k)

5

Tourism Student for the new Paisley Visitor Centre (\$11k)



Economic Development

6

Paisley Teeswater Bridge – marketing, communications, business support and community outreach (\$10k)

7

Saugeen Connects (\$5k)

8

Saugeen River Map Collaborative (\$500)

9

Big Bruce Promotion(\$500)

Grant and Donation Policy

Adopted in October 2021

By-Law 45-2021

- ✓ Purpose, Scope, Definitions
- ✓ Annual Application Process – October
- ✓ Schedule of Financial Commitments
- ✓ Schedule of Facility Commitments
- ✓ Interest Free Loan Agreement



Financial Commitments - \$12k



Facility Commitments - \$10k



Grant Requests Received - \$23k
Delegation Requests - \$43k



Annual Budget Allocation - \$30k
Est. Surplus available from 2021 \$15k

Protective Services

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The Corporation of the Municipality of Arran-Elderslie

Draft 2021 Operating Budget by Service Area & Department Group

Service Area	Sum of 2021 YTD	Sum of 2021 Budget	Sum of 2022 Budget	Sum of \$ Variance
Protection Services	1,593,234	1,792,407	1,918,585	126,178
Protection Services - Conservation	84,749	106,446	110,256	3,810
Protection Services - Conservation	-	22,000	22,660	660
Protection Services - Conservation - GSCA	40,485	40,397	42,226	1,829
Protection Services - Conservation - SVCA	44,264	44,049	45,370	1,321
Protection Services - Fire	401,053	484,261	553,293	69,032
Protection Services - Chesley Fire	86,098	133,524	159,169	25,645
Protection Services - Common Fire	45,038	90,000	121,642	31,642
Protection Services - Paisley Fire	168,858	118,500	121,129	2,629
Protection Services - Tara Fire	101,059	142,237	151,353	9,116
Protection Services - Other	33,964	40,580	86,112	45,532
Protection Services - Animal Control	(1,360)	(4,227)	(3,615)	612
Protection Services - Crossing Guards	19,677	32,900	37,363	4,463
Protection Services - Emergency Measures	8,274	11,907	7,410	(4,497)
Protection Services - POA Parking/By-Law Enforceme	7,373	-	44,954	44,954
Protection Services-General-All	-	-	-	-
Protection Services - Police	1,073,469	1,161,120	1,168,924	7,804
Protection Services - Police	1,073,469	1,161,120	1,168,924	7,804

Protection Services represents 31.28% of the municipal services budget. Budget increase of 7.04% or \$126,178. More than ½ the budget, 61% is attributed to Policing costs.

Arran-Elderslie Fire and Emergency Services is serviced by 3 fire stations with over 75 volunteer firefighters.

Fire

- Variability in Fire Calls
 - Directly impacted: Wages, benefits, fuel, equipment repairs & supplies
- Full-time Fire Chief
- Common – Transfer to Reserve (\$50k)
- Inflationary factors



The Corporation of the Municipality of Arran-Elderslie					
Protection Services - Fire					
	2022 Budget	2021 Sept	2020	2019	2018
Chesley					
Number of Fire Calls	80	45	81	80	77
Wages for Fire Calls	\$ 52,000	\$ 39,725	\$ 48,048	\$ 53,549	\$ 48,617
Average Per Call	\$ 650	\$ 883	\$ 593	\$ 669	\$ 631
Paisley					
Number of Fire Calls	58	48	56	76	50
Wages for Fire Calls	\$ 33,698	\$ 33,639	\$ 53,004	\$ 38,358	\$ 25,705
Average Per Call	\$ 581	\$ 701	\$ 947	\$ 505	\$ 514
Tara					
Number of Fire Calls	44	35	52	45	34
Wages for Fire Calls	\$ 26,272	\$ 19,434	\$ 25,382	\$ 33,655	\$ 17,665
Average Per Call	\$ 597	\$ 555	\$ 488	\$ 748	\$ 520
Total					
Number of Fire Calls	182	128	189	201	161
Wages for Fire Calls	\$ 111,970	\$ 92,798	\$ 126,434	\$ 125,562	\$ 91,987
Average Per Call	\$ 615	\$ 725	\$ 669	\$ 625	\$ 571

Arran-Elderslie is serviced by the Ontario Provincial Police.

Conservation is provided by the Saugeen Valley (SVCA) and Grey Sauble Conservation Authorities (GSCA). They look after the protection of important river systems.

Conservation

- Proposed organizational budget increases
 - GSCA 5.65%
 - SVCA 11%
- Provision for annual dyke maintenance



Police

- OPP's annual billing statement
- Cost per property \$351.76 (2021 - \$349.87)
- Total Properties 3,318 properties (3,313)



Others

- Animal Control, Crossing Guards, Emergency Measures
 - Ongoing operations
- By-law Enforcement – new contract awarded in 2021



Recreation Services



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The Corporation of the Municipality of Arran-Elderslie

Draft 2021 Operating Budget by Service Area & Department Group

Service Area	Sum of 2021 YTD	Sum of 2021 Budget	Sum of 2022 Budget	Sum of \$ Variance
Recreation Services	778,976	1,028,675	1,155,476	126,801
Recreation - Ball Fields	14,258	29,163	30,665	1,502
Rec/Cult-Facilities-Arran/Allenford Ball Field	858	2,900	3,141	241
Rec/Cult-Facilities-Chesley Ball Field	7,604	9,140	9,403	263
Rec/Cult-Facilities-Paisley Ball Field	1,129	5,491	5,654	163
Rec/Cult-Facilities-Tara Ball Field	4,666	11,632	12,467	835
Recreation - Facilities	501,375	654,787	729,509	74,722
Rec/Cult-Facilities-Arran/Arkwright Comm Ctr	3,115	2,458	3,130	672
Rec/Cult-Facilities-Chesley Comm Ctr	159,901	190,652	213,680	23,028
Rec/Cult-Facilities-Chesley Pool	24,151	53,358	53,465	107
Rec/Cult-Facilities-Chesley Trailer Park	(10,326)	-	-	-
Rec/Cult-Facilities-Lease-Chesley Town Hall	12,676	21,962	33,380	11,418
Rec/Cult-Facilities-Lease-Paisley LCBO	(7,336)	(8,062)	(8,388)	(326)
Rec/Cult-Facilities-Lease-Paisley Legion	3,684	6,000	6,180	180
Rec/Cult-Facilities-Paisley Comm Ctr	151,563	185,328	203,197	17,869
Rec/Cult-Facilities-Tara Comm Ctr	109,689	160,379	173,801	13,422
Rec/Cult-Facilities-Tara Pool	48,478	42,712	51,064	8,352
Rec/Cult-Paisley Hose Tower	5,780	-	-	-
Recreation - Libraries	(75)	3,603	8,194	4,591
Rec/Cult-Libraries-Chesley	(5,369)	(3,145)	(2,042)	1,103
Rec/Cult-Libraries-Paisley	978	1,770	2,986	1,216
Rec/Cult-Libraries-Tara	4,315	4,978	7,250	2,272
Recreation - Museum	12,218	15,302	10,861	(4,441)
Rec/Cult-Museum-Paisley	12,218	15,302	10,861	(4,441)
Recreation - Other	201,851	272,280	315,585	43,305
Rec/Cult-Admin	78,718	103,511	136,427	32,916
Rec/Cult-Common H&S	5,363	16,528	2,873	(13,655)
Rec/Cult-Parkland-Recreation	117,770	152,241	176,285	24,044
Recreation - Programs	49,348	53,540	60,662	7,122
Rec/Cult-Programs-AE Programs	46,498	43,207	41,105	(2,102)
Rec/Cult-Programs-Day Camp	2,850	10,333	19,557	9,224

One of the larger areas providing 18.84% of municipal services.

Budget increase of 12.33% or \$126,801.

Most significant areas are Facilities and Other.

New Initiatives funded by Reserves:

- 1) Facility Condition Assessment (AMP) \$75k
- 2) Tara Main Park Redevelopment Plan \$20k

Arran-Elderslie recreation strives to provide programs, services and facilities to people of all demographics, to help residents maintain healthy active lifestyles.

Budget reflects inflationary changes to maintain existing programs.

In 2021 we experienced an opening of services and facilities, while still experiencing Covid limitations.

For 2022, assumed regular operations of facilities and programs.

Recreation

- Revenue is supported by grants and donations
- Parkland – wages, benefits, insurance, operating materials and supplies. 911 Signage and picnic tables
- Administration – wages, benefits, operating materials and supplies. Covid Costs.
- Common Costs – clothing, boots and supplies



Programs

- Grants and user fees
- Day Camps



Ball Fields

- Rental revenues and operating costs
- Ball diamonds and soccer fields



Community facilities include community centres, halls, arenas, outdoor swimming pools, library and museum facilities in the Town of Chesley, and the Village of Paisley and Tara.

Facilities

- Overall budget increase \$75k
 - Approved wage increase for summer students
 - Inflationary costs
 - Propane and hydro \$40K
 - Chesley Town Hall maintenance work



Library

- Overall budget increase \$5k
- Supported by rental arrangements with the County for each library location
- Expenses related to wages, benefits, building and operating supplies



Museum

- Overall budget decrease \$4k
- Supported by grants, donations and event admissions
- Expenses related to wages, benefits, building and operating supplies



Transportation Services

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The Corporation of the Municipality of Arran-Elderslie

Draft 2021 Operating Budget by Service Area & Department Group

Service Area	Sum of 2021 YTD	Sum of 2021 Budget	Sum of 2022 Budget	Sum of \$ Variance
☐ Transportation Services	1,990,918	2,370,089	2,536,977	166,888
☐ Transportation Services	1,767,693	2,048,600	2,207,689	159,089
Transportation-Parking	2,104	4,050	4,200	150
Transportation-Roads-Admin	64,980	78,810	154,548	75,738
Transportation-Roads-Admin-Union	262,032	296,390	317,971	21,581
Transportation-Roads-Bridges	150,778	153,250	154,460	1,210
Transportation-Roads-Gravel	557,698	552,307	609,784	57,477
Transportation-Roads-Hardtop	46,601	41,166	49,198	8,032
Transportation-Roads-Roadside	89,744	128,581	131,713	3,132
Transportation-Roads-Safety	36,430	65,548	60,908	(4,640)
Transportation-Roads-Shop	106,322	140,514	147,988	7,474
Transportation-Roads-Vehicles	300,976	423,759	467,001	43,242
Transportation-Saugeen Mobility & Regional	50,764	50,764	52,287	1,523
Transportation-Street Lighting	99,263	113,461	57,631	(55,830)
☐ Transportation Services - Winter Control	223,225	321,489	329,288	7,799
Transportation-Winter Ctrl-Salt/Sand	42,844	87,248	87,114	(134)
Transportation-Winter Ctrl-Snow Moving	167,062	220,964	226,631	5,667
Transportation-Winter Ctrl-Standby	13,319	13,277	15,543	2,266

Transportation Services represents 41.36% of the municipal services budget. Budget increase of 7.04% or \$166,888.

Transportation services operates with three road crews operating from shops in Elderslie, Paisley and Tara.

Roadwork includes: winter/summer maintenance, storm drains, sweeping, streetlights, sidewalks, parks, bridges, culverts, resurfacing, line painting, grading, dust control, signs, vehicles, etc.

Administration

- New manager position, effective June 1st
- Allocation of staff time across departments, ongoing enhancement
- Maintaining revenues
 - Aggregate Resources Trust – Licence Fee
 - Entrance Permits, salt/sand



Roads & Bridges

- Bridges – Transfer to Reserves (\$120k)
- Gravel – inflationary increases and cost of aggregate
- Vehicles – 46% increase in fuel costs
 - Looking for corporate contracted services
- SMART – 3% to be adjusted to 22%



Streetlights

- Allenford – previously the Allenford Police Village with South Bruce Peninsula
- LED Streetlight project – transfer to reserves deferred for 2022



Water & Sewer Services

The municipality manages two urban water systems, Arran-Elderslie and Tara Water Works, and three sewer systems with locations in Chesley, Paisley and Tara.

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Common Costs & Source Water Protection

Water & Sewer Financial Plans have been approved by Council for 2021-2026.

Minor Revisions have been made to reflect inflationary changes.

The Corporation of the Municipality of Arran-Elderslie			
Draft 2021 Operating Budget - Common Costs and Source Water Protection			
Object Category	Environmental-Sewer & Water-AE Common	Environmental-Source Water Protection	Total 2022 Budget
Revenue			
Grants - Federal and Provincial	-	-	-
Other Revenue	-	-	-
Reserve and Reserve Funds	(321,246)	(6,500)	(327,746)
User Fees	-	-	-
Revenue Total	(321,246)	(6,500)	(327,746)
Expenses			
Amortization	-	-	-
Contracted Services	32,403	6,500	38,903
Education & Training	6,558	-	6,558
Gas/Fuel & Mileage	11,819	-	11,819
General Materials & Supplies	14,417	-	14,417
Heat & Hydro	5,076	-	5,076
Insurance	1,195	-	1,195
Non-TCA Capital Projects	-	-	-
Office & Administrative	1,087	-	1,087
Rents and Financial Expenses	161	-	161
Repairs & Maintenance	8,742	-	8,742
Salaries & Benefits	234,610	-	234,610
Telephone & Communications	5,178	-	5,178
Transfers to Reserves	-	-	-
Expenses Total	321,246	6,500	327,746
Grand Total	-	-	-



Water Services

Water Financial Plan was based on User Fees of \$1,123,390 and \$400,884, respectively.

Planned transfers to reserves \$930,085 and \$271,745.

The Corporation of the Municipality of Arran-Elderslie			
Draft 2021 Operating Budget - Water			
Object Category	Environmental- Chesley/Paisley Water	Environmental- Tara Water	Total 2022
Revenue			
User Fees	(1,127,720)	(403,049)	(1,530,769)
Revenue Total	(1,127,720)	(403,049)	(1,530,769)
Expenses			
Contracted Services	21,663	22,795	44,458
General Materials & Supplies	28,618	10,277	38,895
Heat & Hydro	39,427	21,002	60,429
Insurance	20,705	8,184	28,889
Salaries & Benefits	85,369	65,132	150,501
Telephone & Communications		2,250	2,250
Transfers to Reserves	930,288	271,709	1,201,997
Water, Sewer & Taxes	1,650	1,700	3,350
Expenses Total	1,127,720	403,049	1,530,769
Grand Total	-	-	-



Sewer Services

Sewer Financial Plan was based on User Fees of \$569,212, \$276,012, and \$288,781, respectively. Planned transfers to reserves \$429,607, \$123,273 and \$235,898.

The Corporation of the Municipality of Arran-Elderslie				
Draft 2021 Operating Budget - Sewer				
Object Category	Chesley Sewage	Paisley Sewage	Environmental-Tara Sewage	Total 2022 Budget
Revenue				
User Fees	(571,377)	(278,177)	(290,944)	(1,140,498)
Revenue Total	(571,377)	(278,177)	(290,944)	(1,140,498)
Expenses				
Contracted Services	24,844	20,336	6,197	51,377
General Materials & Supplies	21,288	17,437	15,787	54,512
Heat & Hydro	49,487	51,748	6,254	107,489
Insurance	5,117	15,726	2,512	23,355
Office & Administrative			-	-
Salaries & Benefits	42,737	43,835	17,409	103,981
Telephone & Communications	823	1,452	910	3,185
Transfers to Reserves	426,440	116,173	227,906	770,519
Water, Sewer & Taxes	640	11,470	13,970	26,080
Expenses Total	571,376	278,177	290,945	1,140,498
Grand Total	(1)	-	1	-

Capital Budget

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Capital Budget

(Details in Schedule H)

Key to Planning

- Asset Management Plan
- Backlog List
- Staff Knowledge & Experience
- New Priorities



Capital Budget

- Municipal Services
 - \$6,461,502
- Water & Sewer Services
 - \$2,608,990



2021 Initiatives

- Municipal Services
 - \$1,963,932
- Water \$430,000
- Sewer \$451,500
- 31% of 2022 Capital Budget



Municipality of Arran-Elderslie

2022 Capital Overview

				Budget: Sources of Financing		
	2021 Approved Capital	2022 Capital Plan	2023 Capital Plan	Grants & Donation	Reserves	Reserve Funds
General Government	237,073	453,146	-	177,562	275,584	-
Environmental Services	-	70,000			70,000	
Protection Services	110,261	62,500	-	-	62,500	-
Transportation Services	1,846,283	3,055,569	100,000	725,746	2,375,776	54,047
Health Services	31,000	115,000	-	41,250	73,750	-
Recreation & Cultural Services	648,278	1,174,559	-	654,900	519,659	-
	2,872,895	4,930,774	100,000	1,599,458	3,377,269	54,047
Grant Initiatives	2,038,228	1,530,728	267,000	898,008	899,720	-
Total Municipal Services	4,911,123	6,461,502	367,000	2,497,466	4,276,989	54,047

2021 Comparison - Municipal Services	4,911,123	1,662,035	2,626,009	623,079
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				Budget: Sources of Financing		
	2021 Approved Capital	2022 Capital Plan	2023 Capital Plan	Grants & Donation	Reserves	Reserve Funds
Water Services	1,259,280	1,531,280	385,560	312,386	1,604,454	
Sewer Services	731,000	1,077,710	238,200	-	1,315,910	
Total Water & Sewer Services	1,990,280	2,608,990	623,760	312,386	2,920,364	-

2021 Comparison - Water & Sewer Services	1,990,280	-	1,990,280	-
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2022 Total Capital Projects	9,070,492	990,760	2,809,852	7,197,353
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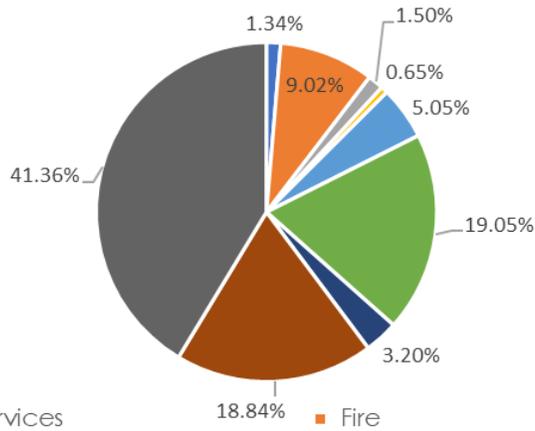
2021 Comparison - Total Capital	6,901,403	-	1,662,035	4,616,289
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Operating Overview

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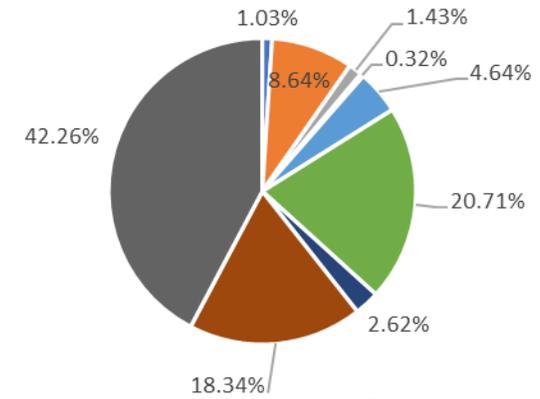
Distribution of Operating Costs by Key Service Areas

2022 Budget



- Environmental Services
- General Government
- Planning & Economic Development
- Protection Services
- Transportation Services
- Fire
- Health Services
- Police
- Recreation Services

2021 Budget



- Environmental Services
- General Government
- Planning & Economic Development
- Protection Services
- Transportation Services
- Fire
- Health Services
- Police
- Recreation Services

Total Expenses: 2022 \$10,369,289 - 2021 \$9,574,688

2022 Budget Recap

The Corporation of the Municipality of Arran-Elderslie					
Draft 2021 Operating Budget by Service Area					
Service Area	Sum of 2021 YTD	Sum of 2021 Budget	Sum of 2022 Budget	Sum of \$ Variance	% Budget Change
■ Building Services	(116,190)	25,602	8,478	(17,124)	-66.89%
Building Services	(116,190)	25,602	8,478	(17,124)	-66.89%
■ Municipal Services	4,639,635	5,607,704	6,134,482	526,778	9.39%
Environmental Services	(28,432)	57,808	81,921	24,113	41.71%
General Government	56,412	80,374	92,071	11,697	14.55%
Health Services	3,140	18,212	39,826	21,614	118.68%
Planning & Economic Development	245,388	260,139	309,626	49,487	19.02%
Protection Services	1,593,234	1,792,407	1,918,585	126,178	7.04%
Recreation Services	778,976	1,028,675	1,155,476	126,801	12.33%
Transportation Services	1,990,918	2,370,089	2,536,977	166,888	7.04%
■ Water and Sewer Services	(147,092)	(2)	-	2	-100.00%
Water and Sewer Services	(147,092)	(2)	-	2	-100.00%
Grand Total	4,376,353	5,633,304	6,142,960	509,656	9.05%

Total by Key Service Area
Allocation of the Tax levy

Reserves

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Comments:

- ❖ Asset Mgmt - \$30k shared jointly between Water, Sewer and Roads
- ❖ Council – for elections
- ❖ Program Support – Efficiency/Modernization funds – MIC and E-scribe; investment strategy offset
- ❖ Physician Recruitment – 2 agreements
- ❖ Economic Dev – Efficiency/Modernization funds – CIP and Strategic Plan; surplus from donations, advertising and marketing
- ❖ Rec Admin – 2021 Covid-19 funding; Facility Condition Assessment and Tara Main Park Redevelopment
- ❖ Water and Sewer – from respective reserves to support operational costs

The Corporation of the Municipality of Arran-Elderslie Summary - Transfer from Reserves		
Service	Sum of 2022 Budget	Sum of 2021 Budget
Building Services	-	(28,744)
Protection Services - Building Inspection	-	(28,744)
Municipal Services	(389,069)	(186,840)
Gen Gov't - Asset Management / GIS	(32,977)	(65,000)
Gen Govt - Council	(24,749)	-
Gen Govt - Program Support	(77,989)	(43,399)
Health Services-Physician Recruitment	(20,000)	-
Plan/Dev-Economic Development	(90,215)	(33,790)
Protection Services - Chesley Fire	-	(3,100)
Protection Services - Paisley Fire	-	(4,750)
Protection Services - Tara Fire	-	(10,451)
Rec/Cult-Admin	(143,139)	(22,350)
Transportation-Roads-Admin	-	(4,000)
Water and Sewer Services	(327,746)	(325,000)
Environmental-Sewer&Water-AE Common	(321,246)	(318,500)
Environmental-Source Water Protection	(6,500)	(6,500)
Grand Total	(716,815)	(540,584)

Comments:

- ❖ Building – operating surplus
- ❖ Program Support – capital planning
- ❖ Chesley & Paisley Clinic – operating surplus
- ❖ Fire Departments – boot allowance, Bell Mobility lease, equipment, and capital receipts from municipal service agreements
- ❖ Chesley Trailer Park – operating surplus
- ❖ Bridges – capital planning
- ❖ Streetlighting – deferred contribution
- ❖ Water & Sewer – operating surplus

The Corporation of the Municipality of Arran-Elderslie				
Summary - Transfer to Reserves				
Service	Sum of 2022 Budget	Sum of 2021 Budget	Sum of 2020 Actuals	Sum of 2019 Actuals
Building Services	9,804	-	28,875	102,768
Protection Services - Building Inspection	9,804	-	28,875	102,768
Municipal Services	1,338,592	1,353,715	2,025,488	3,274,794
Gen Govt - Council	-	6,000	6,000	-
Gen Govt - Program Support	1,045,215	1,014,772	1,446,555	2,707,501
Health Services-Chesley Clinic	12,254	-	29,358	2,239
Health Services-Paisley Clinic	2,017	-	3,121	4,412
Plan/Dev-Economic Development	-	10,000	53,977	13,915
Protection Services - Chesley Fire	14,000	8,500	11,398	9,839
Protection Services - Common Fire	50,000	50,000	50,000	50,000
Protection Services - Paisley Fire	70,834	66,109	78,915	116,857
Protection Services - Tara Fire	11,500	8,500	25,904	41,219
Rec/Cult-Facilities-Chesley Trailer Park	12,772	13,834	30,769	19,189
Transportation-Roads-Bridges	120,000	120,000	120,000	120,000
Transportation-Street Lighting	-	56,000	59,924	106,678
Water and Sewer Services	1,972,516	1,966,336	2,019,344	1,651,460
Environmental-Chesley Sewage	426,440	418,040	406,836	336,742
Environmental-Chesley/Paisley Water	930,288	927,226	966,486	851,700
Environmental-Paisley Sewage	116,173	121,424	122,890	20,371
Environmental-Tara Sewage	227,906	227,195	218,911	170,473
Environmental-Tara Water	271,709	272,451	295,957	260,017
Grand Total	3,320,912	3,320,051	4,073,707	5,029,022

Reserve Overview

**Estimated balance of reserves
based on 2021 and 2022 budget**

**Next Steps:
Increase opportunities for reserve
funding.
Review operating and capital
initiatives.**

Building Reserves

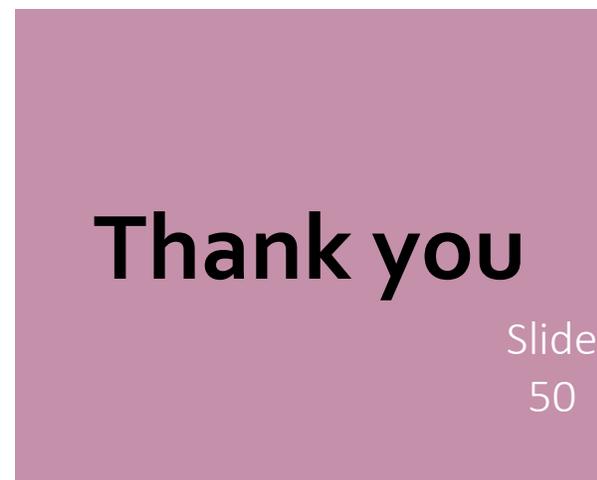
- ❖ \$188,562
 - ❖ Net increase \$9,804

Municipal Reserves

- ❖ \$5,022,020
 - ❖ Net decrease \$2,150,783

Sewer & Water Reserves

- ❖ AE Water/Sewer - \$117,433; no planned changes
- ❖ Water - \$7,359,544
 - ❖ Net decrease \$182,455
- ❖ Sewer - \$3,235,353
 - ❖ Net decrease \$211,885



Thank you

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