

Municipality of Arran-Elderslie



Operating Department Budget
2020

Agenda

Opening Comments

Welcome to the presentation of the 2020 Operating Budget.

The objective of today's meeting is to present managements departmental priorities for 2020.

Thanks to the management team for their assistance and collaboration in compiling the departmental operating budgets and for the provision of comments with respect to 2019 operational variances and new initiatives planned for 2020.

The 2020 Capital Program will be presented at a subsequent meeting.

After the presentation there will be an opportunity for Council and members of the public to ask questions.

Section 1 – Property Assessment

Section 2 – General Government

Section 3 – Protection Services

Section 4 – Transportation Services

Section 5 – Environmental Services

Section 6 - Health Services

Section 7 – Recreation & Cultural Services

Section 8 – Planning & Development

Section 9 – Overview

Section 10 - Reserves

Comments

Budget Assumptions

Data presented for 2019 is preliminary as accounts are still being reviewed in preparation for the annual audit in March.

To improve departmental financial reports several line items have been reallocated and presented in their respective departments (water, sewer, garbage collection). As a result, departmental revenues presented in this report differ from 2019 budget documents previously presented.



Fees & Charges By-Law



Wages & Benefits



CPI & Historical Spending



Contracts & Agreements

Property Assessment

1

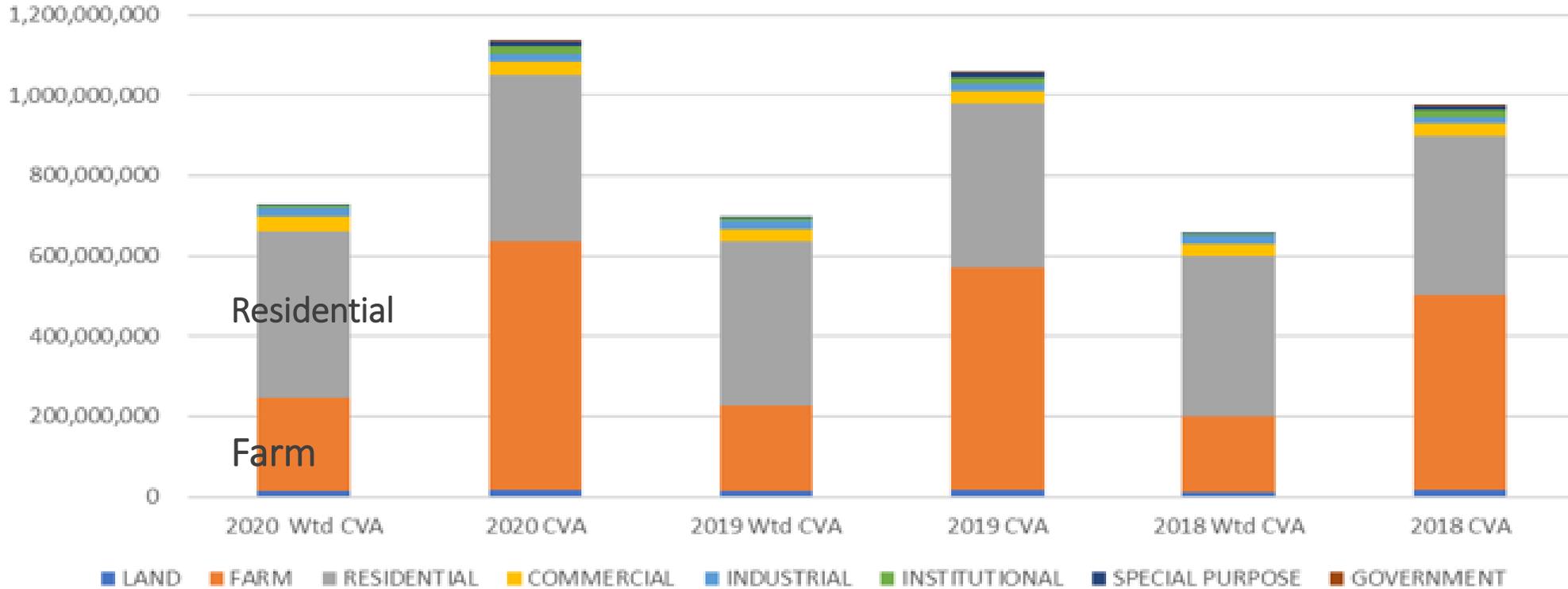
Arran-Elderslie - Assessment Change Profile



Tax Yr		Property Count	Phase CVA	% Change	Est. Weighted CVA	% Change
2012 CVA						
2013	Roll	3,962	701,995,068	6.35 %	546,136,726	-17.26 %
2014	Roll	3,962	748,325,696	6.60 %	577,615,029	5.76 %
2015	Roll	3,972	795,786,085	6.34 %	606,095,798	4.93 %
2016	Roll	3,973	843,273,500	5.97 %	634,306,944	4.65 %
2016 CVA						
2017	Roll	3,980	898,865,271	6.59 %	646,962,352	2.00 %
2018	Roll	3,988	975,004,468	8.47 %	656,620,613	1.49 %
2019	Roll	3,988	1,057,211,469	8.43 %	694,823,749	5.82 %
2020	Roll	4,026	1,134,050,400	7.27 %	724,563,623	4.28 %
2020	In-Year	4,029	1,139,331,700	0.47 %	729,468,541	0.68 %

**7.27% Increase in CVA – Current Value Assessment.
Tax levy is driven by the weighted CVA.**

Assessment Summary by Property Type Weighted Assessment to Current Value Assessment



Residential – 57% and Farm - 32%

General Government

2

The Corporation of the Municipality of Arran-Elderslie
 Operating Revenue and Expenditure Report - Budget
 For the year ended December 31, 2020

Revenue			Expenditure			Net Revenue (Expenditure)			(Increase) Decrease in Budget
2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	

General Government

Council	28,500	7,610	-	168,240	182,085	150,216	(139,740)	(174,475)	(150,216)	(10,476)
Program Support	2,600,774	3,646,489	1,905,450	990,397	1,647,240	991,703	1,610,377	1,999,249	913,747	(696,630)
Asset Management/GIS	35,712	-	30,000	22,400	19,861	75,636	13,312	(19,861)	(45,636)	(58,948)
	2,664,986	3,654,099	1,935,450	1,181,037	1,849,186	1,217,555	1,483,949	1,804,913	717,895	(766,054)

2019:

** Council – revenue is from reserves and is being reviewed

** Asset Management/GIS – revenue is from grants and reserves and is being reviewed

The Municipality of Arran-Elderslie is home to 6,800 residents within the 3 communities of Chesley, Paisley and Tara and the former Townships of Arran and Elderslie.

Operations are governed by 7 elected officials and over 50 staff members that carry out the day to day activities of the municipality.

Council

- Honorariums (\$106k)
- Projects & Donations (\$30k)
- Election Reserve (\$6k)



Program Support

- Reduction on Revenues (\$1.6m) & Expenditures (\$560k)



GIS

- GIS Student (\$23k)
- Asset Management Planning (\$50k)
- Funds from Reserves (\$30k)



Protection Services

3

	Revenue			Expenditure			Net Revenue (Expenditure)			(Increase) Decrease in Budget
	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	
Protection Services										
Fire										
Fire - Common Costs	-	750	-	50,000	50,750	50,000	(50,000)	(50,000)	(50,000)	-
Fire - Chesley	83,659	91,510	87,540	198,933	240,053	206,930	(115,274)	(148,543)	(119,390)	(4,116)
Fire - Paisley	128,556	130,266	137,741	225,960	254,730	250,985	(97,404)	(124,464)	(113,244)	(15,840)
Fire - Tara	33,854	77,523	62,642	156,849	164,130	192,424	(122,995)	(86,607)	(129,782)	(6,787)
	246,069	300,049	287,923	631,742	709,663	700,339	(385,673)	(409,614)	(412,416)	(26,743)
Conservation										
Conservation	-	-	-	28,000	20,304	22,000	(28,000)	(20,304)	(22,000)	6,000
Saugeen Valley Conservation Authority	-	-	-	42,151	42,151	43,820	(42,151)	(42,151)	(43,820)	(1,669)
Grey Sauble Conservation Authority	-	-	-	37,197	37,197	39,415	(37,197)	(37,197)	(39,415)	(2,218)
	-	-	-	107,348	99,652	105,235	(107,348)	(99,652)	(105,235)	2,113
Police	-	-	-	1,131,576	1,126,179	1,185,740	(1,131,576)	(1,126,179)	(1,185,740)	(54,164)
Animal Control	21,435	21,585	23,500	20,605	19,290	20,700	830	2,295	2,800	1,970
Building Inspection	143,000	213,605	165,000	143,198	120,837	165,000	(198)	92,768	-	198
Crossing Guards	-	-	-	36,205	35,606	37,682	(36,205)	(35,606)	(37,682)	(1,477)
Emergency Measures	-	-	-	10,000	8,496	11,743	(10,000)	(8,496)	(11,743)	(1,743)
Property Standards	5,000	-	5,000	55,380	12,809	26,153	(50,380)	(12,809)	(21,153)	29,227
	169,435	235,190	193,500	265,388	197,038	261,278	(95,953)	38,152	(67,778)	28,175
	415,504	535,239	481,423	2,136,054	2,132,532	2,252,592	(1,720,550)	(1,597,293)	(1,771,169)	(50,619)

2019:

** Building Inspection – surplus funds to be transferred to reserve

Arran-Elderslie is serviced by 3 fire departments with over 75 volunteer firefighters, and the Ontario Provincial Police.

Conservation is provided by the Saugeen Valley (SVCA) and Grey Sauble Conservation Authorities (GSCA). They look after the protection of important river systems.

Fire

- Increased Fire Calls
 - Wages, benefits, fuel, equipment repairs & supplies
- Boot allowance (\$6k); EAP (\$2k)
- Common – Transfer to Reserve (\$50k)
- Net Budget Increase (\$27k)



Conservation

- Proposed organizational budget increases (\$4k)
- GSCA and SVCA
- Provision for annual dyke maintenance (reduced \$6k)



Police & Others

- Police – OPP's annual billing statement (\$54k)
- Cost per property \$349.18 (2018 - \$343.01), 3,304 properties (3,298)
- Building Inspection – E-permits module (\$13.5k)
- Property Standards – PT Staff (\$19k)



Transportation Services

4

	Revenue			Expenditure			Net Revenue (Expenditure)			(Increase) Decrease in Budget
	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	
Transportation Services										
Administration	40,700	67,302	64,274	113,433	114,375	115,682	(72,733)	(47,073)	(51,408)	21,325
Administration - Union	-	-	-	277,325	301,868	315,278	(277,325)	(301,868)	(315,278)	(37,953)
Bridges	-	-	-	157,560	152,140	161,824	(157,560)	(152,140)	(161,824)	(4,264)
Gravel	-	-	-	473,000	439,507	466,371	(473,000)	(439,507)	(466,371)	6,629
Hardtop	-	-	-	37,720	43,302	47,037	(37,720)	(43,302)	(47,037)	(9,317)
Parking	720	975	740	5,000	4,481	5,000	(4,280)	(3,506)	(4,260)	20
Roadside	-	179	-	71,130	54,452	104,736	(71,130)	(54,273)	(104,736)	(33,606)
Safety	-	-	-	39,500	60,771	62,049	(39,500)	(60,771)	(62,049)	(22,549)
Saugeen Mobility & Regional Transit	-	-	-	48,500	48,466	52,000	(48,500)	(48,466)	(52,000)	(3,500)
Shop	-	-	-	145,951	147,709	153,270	(145,951)	(147,709)	(153,270)	(7,319)
Streetlighting	-	-	-	164,096	107,130	164,137	(164,096)	(107,130)	(164,137)	(41)
Streetlighting - Allenford	-	-	-	3,800	-	-	(3,800)	-	-	3,800
Vehicles	-	-	-	430,000	422,410	434,360	(430,000)	(422,410)	(434,360)	(4,360)
	41,420	68,456	65,014	1,967,015	1,896,611	2,081,744	(1,925,595)	(1,828,155)	(2,016,730)	(91,135)
Winter Control										
Salt/Sand	-	-	-	126,500	125,379	113,828	(126,500)	(125,379)	(113,828)	12,672
Snow Moving	-	20,117	-	254,000	253,932	252,096	(254,000)	(233,815)	(252,096)	1,904
Standby	-	-	-	7,100	13,100	13,329	(7,100)	(13,100)	(13,329)	(6,229)
	-	20,117	-	387,600	392,411	379,253	(387,600)	(372,294)	(379,253)	8,347
	41,420	88,573	65,014	2,354,615	2,289,022	2,460,997	(2,313,195)	(2,200,449)	(2,395,983)	(82,788)

Transportation services operates with three road crews operating from shops in Elderslie, Paisley and Tara.

Roadwork includes: winter/summer maintenance, storm drains, sweeping, streetlights, sidewalks, parks, bridges, culverts, resurfacing, line painting, grading, dust control, signs, vehicles, etc.

Administration

- New Collective Agreement 2020 to 2024:
 - 2020 1.75%, Benefits, Clothing/boot allowance
- Maintaining revenues – 2019 levels
 - Aggregate Resources Trust – Licence Fee
 - Entrance Permits, salt/sand



Roads & Bridges

- Bridges – Transfer to Reserves (\$120k)
- Gravel – Resurfacing (\$120k)
- Roadside – new roadside spraying (\$34k)
- Safety – increased activity and sign for Tara (\$23k)
- Winter Control – increased salt/sand for 2019 with change at County



Streetlights

- Allenford – previously the Allenford Police Village with South Bruce Peninsula
- LED Streetlight project – transfer to reserves (\$50k)



Environmental Services

5

	Revenue			Expenditure			Net Revenue (Expenditure)			(Increase) Decrease in Budget
	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	
Environmental Services										
Sewer										
Sewer - Chesley	521,050	519,985	535,090	111,882	130,892	126,443	409,168	389,093	408,647	(521)
Sewer - Paisley	248,350	213,995	253,260	124,142	172,261	135,571	124,208	41,734	117,689	(6,519)
Sewer - Tara	260,159	258,326	266,949	47,237	42,235	45,041	212,922	216,091	221,908	8,986
	1,029,559	992,306	1,055,299	283,261	345,388	307,055	746,298	646,918	748,244	1,946
Water										
Water - Chesley/Paisley	1,065,710	992,187	1,095,892	158,927	186,728	177,373	906,783	805,459	918,519	11,736
Water - Tara	380,730	430,127	390,158	119,792	119,867	120,088	260,938	310,260	270,070	9,132
	1,446,440	1,422,314	1,486,050	278,719	306,595	297,461	1,167,721	1,115,719	1,188,589	20,868
Total Water & Sewer	2,475,999	2,414,620	2,541,349	561,980	651,983	604,516	1,914,019	1,762,637	1,936,833	22,814
Common Costs	-	4,589	-	244,164	256,589	243,194	(244,164)	(252,000)	(243,194)	970
Net Transfer to Reserve	-	-	243,194	1,666,441	1,666,441	1,936,833	(1,666,441)	(1,666,441)	(1,693,639)	(27,198)
	2,475,999	2,419,209	2,784,543	2,472,585	2,575,013	2,784,543	3,414	(155,804)	-	(3,414)
Source Water Protection	-	14,851	10,710	10,500	10,523	10,710	(10,500)	4,328	-	10,500
Storm Water										
Catch Basins	-	-	-	16,240	15,794	23,953	(16,240)	(15,794)	(23,953)	(7,713)
Ditches	-	-	-	24,748	12,285	22,857	(24,748)	(12,285)	(22,857)	1,891
	-	-	-	40,988	28,079	46,810	(40,988)	(28,079)	(46,810)	(5,822)
Garbage Collection	289,440	290,227	296,792	166,200	167,322	170,509	123,240	122,905	126,283	3,043
Waste Disposal	120,300	100,921	100,200	111,980	129,225	130,086	8,320	(28,304)	(29,886)	(38,206)
Recycling	2,720	708	700	81,100	81,305	82,859	(78,380)	(80,597)	(82,159)	(3,779)
	412,460	391,856	397,692	359,280	377,852	383,454	53,180	14,004	14,238	(38,942)
	2,888,459	2,825,916	3,192,945	2,883,353	2,991,467	3,225,517	5,106	(165,551)	(32,572)	(37,678)

Common costs are shared services provided to both the sewer and water systems.

Net Revenue is transferred to Reserves for respective sewer and water systems

The municipality manages two urban water systems, Arran-Elderslie and Tara Water Works, and three sewer systems with locations in Chesley, Paisley and Tara.

There are two landfill sites, one in Arran which is an active site, and Chesley, which is a closed site that provides a depot for compost, scrap metal and tires. Recycling – membership in Bruce Area Solid Waste Recycling.

Sewer

- Revenue – user fees from residential and commercial services
- 2019 Expenditures:
 - Chesley – manhole replacement
 - Paisley – lightning strike



Water

- Revenue – user fees from residential and commercial services
- 2019 Expenditures:
 - Chesley/Paisley – safety arrest equipment for water towers
 - Source Water Protection – well monitoring; covered by Reserves (\$10k)



Garbage & Recycling

- Garbage Collection – 1.8% contract increase
- Waste Disposal – revenue overstated in 2019 budget, 2020 based on 2019 actual revenues and expenditures
 - 2019 – extra training and fencing
- Recycling – reflective of 2019 actuals



Health Services

6

	Revenue			Expenditure			Net Revenue (Expenditure)			(Increase) Decrease in Budget
	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	
Health Services										
Clinics										
Chesley	59,650	57,838	59,620	45,670	43,360	47,115	13,980	14,478	12,505	(1,475)
Paisley	18,658	18,963	18,658	11,301	14,551	13,424	7,357	4,412	5,234	(2,123)
	78,308	76,801	78,278	56,971	57,911	60,539	21,337	18,890	17,739	(3,598)
Cemeteries										
Common Costs	-	-	-	3,600	1,701	2,000	(3,600)	(1,701)	(2,000)	1,600
Arran	-	30	30	4,195	1,793	1,985	(4,195)	(1,763)	(1,955)	2,240
Chesley	34,160	41,903	44,250	54,229	40,381	48,319	(20,069)	1,522	(4,069)	16,000
Elderslie	-	1,359	1,300	2,225	3,140	5,195	(2,225)	(1,781)	(3,895)	(1,670)
Paisley	2,450	1,371	1,700	15,411	9,431	13,664	(12,961)	(8,060)	(11,964)	997
Tara	27,365	31,844	33,500	33,311	25,072	33,098	(5,946)	6,772	402	6,348
	63,975	76,507	80,780	112,971	81,518	104,261	(48,996)	(5,011)	(23,481)	25,515
	142,283	153,308	159,058	169,942	139,429	164,800	(27,659)	13,879	(5,742)	21,917

Chesley and Paisley medical clinics enable residents to receive a variety of healthcare services close to home.

The municipality maintains several cemeteries throughout Arran-Elderslie and these cemeteries provide different interment options.

Medical Clinics

- Clinics are supported by rental revenue and donations
- Expenses are for wages, benefits, utilities and other related building costs
- 2020 budget reflects inflationary changes



Cemeteries

- Common – shared wages and benefit costs
- Revenue is for burial related services
- Chesley & Tara require maintenance on mortuary buildings – new windows, doors, soffit/facia
- Elderslie requires headstone repairs



Recreation & Cultural Services



7

	Revenue			Expenditure			Net Revenue (Expenditure)			(Increase) Decrease in Budget
	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	
Recreation & Cultural Services										
Parkland/Recreation	5,712	11,436	2,520	140,339	124,392	130,143	(134,627)	(112,956)	(127,623)	7,004
Administration	-	7,798	-	93,450	91,873	88,286	(93,450)	(84,075)	(88,286)	5,164
Common Costs	-	-	-	6,834	5,960	16,747	(6,834)	(5,960)	(16,747)	(9,913)
	5,712	19,234	2,520	240,623	222,225	235,176	(234,911)	(202,991)	(232,656)	2,255
Programs										
Arran-Elderslie	15,550	23,003	15,745	58,445	61,769	57,461	(42,895)	(38,766)	(41,716)	1,179
Day Camp	56,860	60,749	57,998	54,838	67,161	68,453	2,022	(6,412)	(10,455)	(12,477)
	72,410	83,752	73,743	113,283	128,930	125,914	(40,873)	(45,178)	(52,171)	(11,298)
Ball Fields										
Arran/Allenford	-	-	-	2,300	2,920	2,900	(2,300)	(2,920)	(2,900)	(600)
Chesley	3,900	5,485	4,900	14,942	16,268	13,984	(11,042)	(10,783)	(9,084)	1,958
Paisley	1,250	921	1,452	5,663	2,557	4,925	(4,413)	(1,636)	(3,473)	940
Tara	6,800	7,486	7,106	17,187	15,978	19,114	(10,387)	(8,492)	(12,008)	(1,621)
	11,950	13,892	13,458	40,092	37,723	40,923	(28,142)	(23,831)	(27,465)	677
Facilities										
Arran/Arkwright Community Centre	700	651	714	5,781	4,059	5,288	(5,081)	(3,408)	(4,574)	507
Chesley Community Centre	142,990	168,814	156,577	333,827	336,059	352,352	(190,837)	(167,245)	(195,775)	(4,938)
Paisley Community Centre	100,560	98,807	103,119	283,039	263,854	283,526	(182,479)	(165,047)	(180,407)	2,072
Tara Community Centre	82,820	83,591	84,040	228,377	223,386	240,103	(145,557)	(139,795)	(156,063)	(10,506)
Chesley Pool	13,370	16,204	14,140	49,753	64,920	66,277	(36,383)	(48,716)	(52,137)	(15,754)
Tara Pool	17,625	22,604	17,978	48,403	58,160	61,315	(30,778)	(35,556)	(43,337)	(12,559)
Chesley Trailer Park	33,775	39,374	35,301	27,371	20,185	47,840	6,404	19,189	(12,539)	(18,943)
Chesley Town Hall (Lease)	2,052	2,028	2,100	23,429	19,454	22,802	(21,377)	(17,426)	(20,702)	675
Paisley Legion (Lease)	-	-	-	14,000	5,714	6,000	(14,000)	(5,714)	(6,000)	8,000
Paisley LCBO (Lease)	22,162	20,906	20,662	14,479	11,048	12,845	7,683	9,858	7,817	134
	416,054	452,979	434,631	1,028,459	1,006,839	1,098,348	(612,405)	(553,860)	(663,717)	(51,312)
Libraries										
Chesley	22,429	22,858	22,878	18,821	19,094	19,695	3,608	3,764	3,183	(425)
Paisley	7,378	7,528	7,526	8,947	8,501	9,143	(1,569)	(973)	(1,617)	(48)
Tara	7,649	7,619	7,802	13,461	11,384	14,620	(5,812)	(3,765)	(6,818)	(1,006)
	37,456	38,005	38,206	41,229	38,979	43,458	(3,773)	(974)	(5,252)	(1,479)
Museum - Paisley	2,650	9,343	2,703	17,185	11,161	17,538	(14,535)	(1,818)	(14,835)	(300)
	546,232	617,205	565,261	1,480,871	1,445,857	1,561,357	(934,639)	(828,652)	(996,096)	(61,457)

Arran-Elderslie recreation strives to provide programs, services and facilities to people of all demographics, to help residents maintain healthy active lifestyles.

Budget reflects inflationary changes to maintain existing programs.

Recreation

- Revenue is supported by grants and donations
- Parkland – wages, benefits, insurance, operating materials and supplies
- Administration – wages, benefits, operating materials and supplies
- Common Costs – clothing, boots and supplies



Programs

- Grants and user fees
 - Ontario Senior Games
 - Tots Learn to Skate, Exercise, Carpet Bowl, Seniors activities, Insurance
- Day Camps
- Registration has remained relatively consistent year over year



Ball Fields

- Rental revenues and operating costs
- Ball diamonds and soccer fields



Community facilities include community centres, halls, arenas, outdoor swimming pools, library and museum facilities in the Town of Chesley, and the Village of Paisley and Tara.

Facilities

- Overall budget increase \$51k
- Approved wage increase for summer students
- Inflationary costs
- Chesley Trailer Park – planning for future initiatives, establishing reserve \$25k



Library

- Overall budget increase \$1.5k
- Supported by rental arrangements with the County for each library location
- Expenses related to wages, benefits, building and operating supplies



Museum

- Overall budget increase \$300
- Supported by grants, donations and event admissions
- Expenses related to wages, benefits, building and operating supplies



Planning & Development

A blue square containing a white number 8, positioned in the bottom right corner of the slide.

	Revenue			Expenditure			Net Revenue (Expenditure)			(Increase) Decrease in Budget
	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	
Planning & Development										
Planning/Zoning	-	500	-	-	-	-	-	500	-	-
Commercial/Industrial Development	-	-	-	-	-	-	-	-	-	-
Downtown Decoration	-	-	-	50,800	54,850	59,476	(50,800)	(54,850)	(59,476)	(8,676)
Gravel Pit	-	-	-	1,510	1,697	5,107	(1,510)	(1,697)	(5,107)	(3,597)
Natural Gas Project	30,000	-	-	30,000	1,129	-	-	(1,129)	-	-
Economic Development	22,250	101,232	107,459	84,907	202,512	238,845	(62,657)	(101,280)	(131,386)	(68,729)
Tile Drainage	228,326	160,013	120,450	215,468	186,556	147,450	12,858	(26,543)	(27,000)	(39,858)
	280,576	261,745	227,909	382,685	446,744	450,878	(102,109)	(184,999)	(222,969)	(120,860)

The Bruce County Planning Department carries out planning activities for the Municipality of Arran-Elderslie. We have multiple plans and by-laws that outline how land can be used and the long-term plans for our lands.

Downtown Decoration

- Overall budget increase \$9k
- Downtown revitalization projects – upkeep and assistance
- Wages, benefits and supplies



Gravel Pit

- Overall budget increase \$4k
- Planned maintenance on Kuipfer/Hagedorn Pit



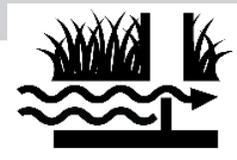
Natural Gas Project

- Cost sharing arrangement with Municipality of Kincardine and Township of Huron-Kinloss
- Consulted with Kincardine, no costs anticipated



Tile Drainage

- Three municipal drains cleaned out in 2019; Walker, Cummings and Hall
- Planned for 2020 is the Simpson Drain





Economic Development

1

Paisley Artscape Society Seed Grant – collaborative project with Paisley Artscape Society for a Paisley Arts Scape; funded by Ontario Trillium Seed Grant, if successful. (\$75k)

2

Advertising and Marketing – investment, business and tourism opportunities available – print and digital marketing promotions. (\$13k)

3

Paisley Business Campaign Implementation – to implement key projects identified in the Paisley Business Recruitment Strategy. (\$8.1k)

4

Downtown Revitalization – to enable communities to continue building on the success of the revitalization projects - \$5k to each of Chesley, Paisley and Tara

5

Youth Council – 2019 approved initiative; meeting expenses. (\$500)



Economic Development

6

Business Events – Hosting business events such as Commercial Space Open House, speakers and networking events for business owners. (\$1.5k)

7

Physician Recruitment Tours – Physicians and medical students who are being recruited to the Chesley Hospital, opportunity to promote municipality. (\$500)

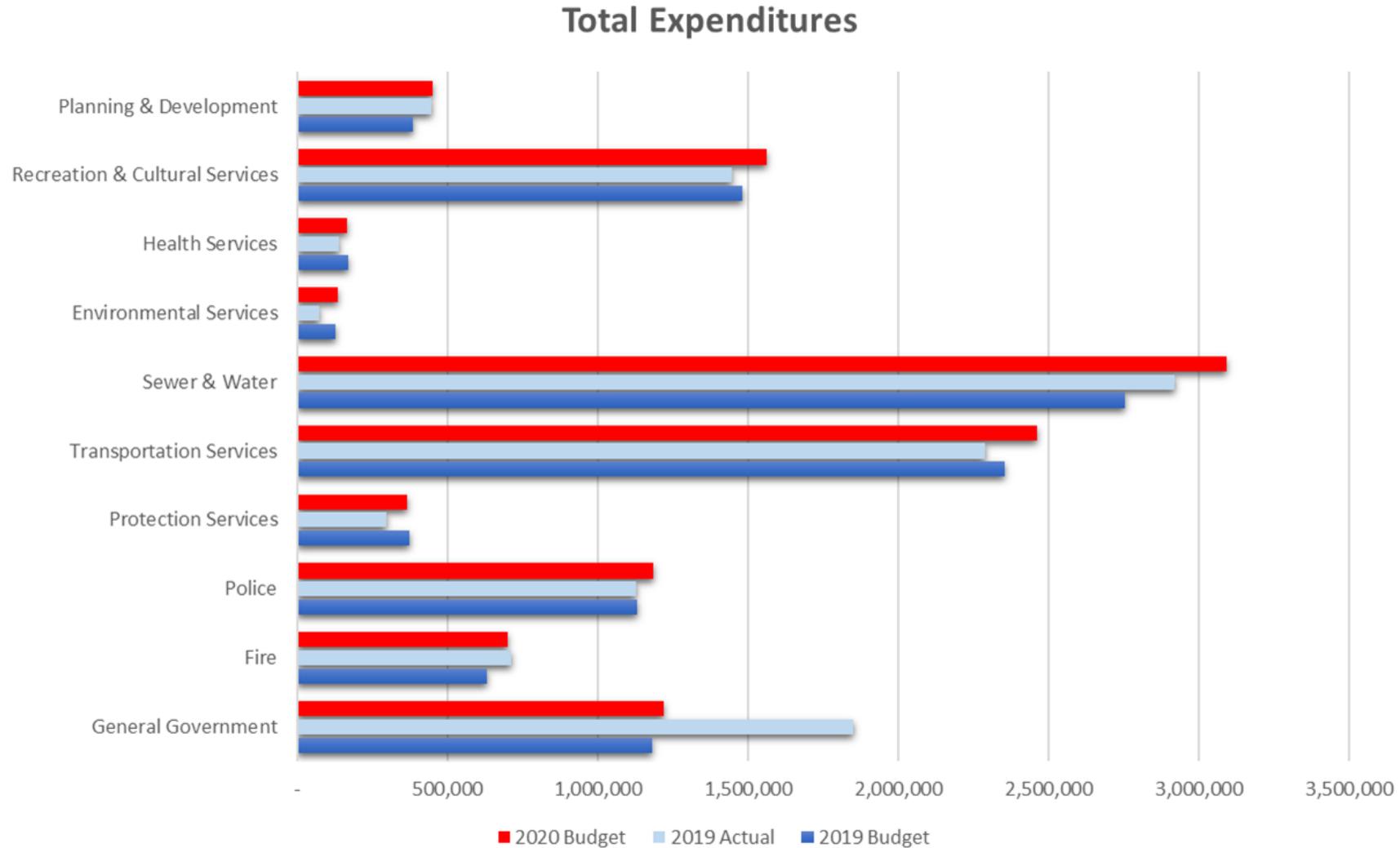
8

Reserves – planning for projects identified in the Economic Strategic Plan in 2021. (\$10k)

Overview

A blue square containing a white number 9.

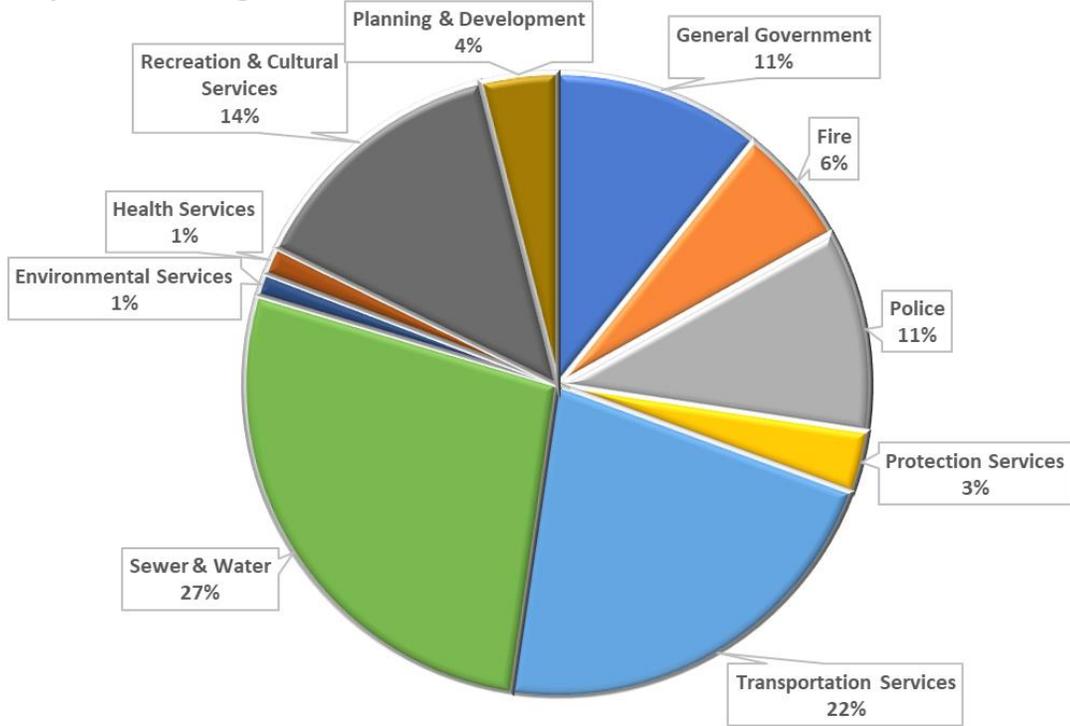
Total Expenditures by Key Service Areas



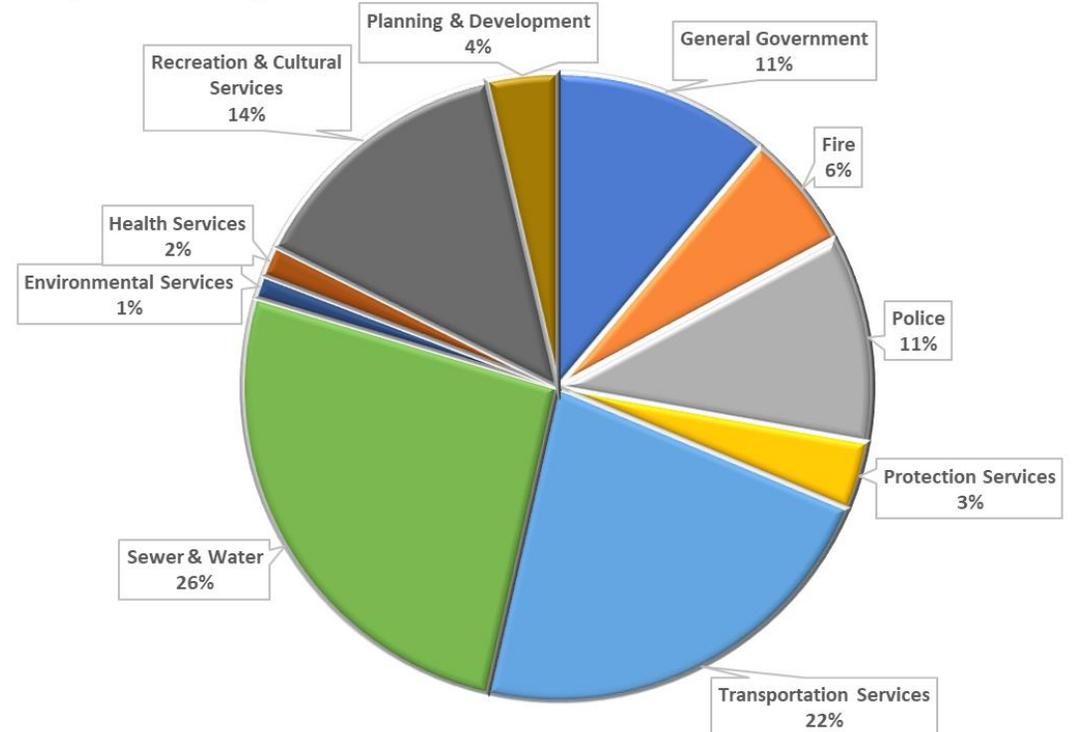
Comparing 2020 (\$11,334k) to 2019 Actual (\$11,294k) and Budget (\$10,589k)

Distribution of Operating Costs by Key Service Areas

2020 Expenditure Budget



2019 Expenditure Budget



Comparing 2020 (\$11,334k) to 2019 (\$11,294k)

	Revenue			Expenditure			Net Revenue (Expenditure)			(Increase) Decrease in Budget
	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	2019 Budget	2019 Actual	2020 Budget	
Totals										
Totals	6,979,460	8,136,085	6,627,060	10,588,557	11,294,237	11,333,696	(3,609,097)	(3,158,152)	(4,706,636)	(1,097,539)
Transfer to Reserve for Capital Program	-	-	-	1,640,952	2,178,281	1,090,969	(1,640,952)	(2,178,281)	(1,090,969)	549,983
Tax Levy	5,250,049	5,336,433	5,797,605	-	-	-	5,250,049	5,336,433	5,797,605	547,556
	12,229,509	13,472,518	12,424,665	12,229,509	13,472,518	12,424,665	-	-	-	-

Totals

Reserves

- To be reviewed as part of the development of the Capital Program for 2020
- Current operating budget reflects a decrease in comparison to prior year of \$550k
- Details provided on next slide set – Section 10

Tax Levy

- County rate has been approved at the Committee level and is moving forward to County Council in March for approval – 2.31% increase in Residential rate
- Education rate has been approved – 4.97% reduction
- Municipal Levy for Arran-Elderslie – based on proposed budget increase of \$547,556 – 6.20% increase
- **Net Tax Rate Increase of 3.62%**
- Tax Rate to be finalized with completion of the Capital Program, which is driven by the operating budget and transfers to reserves

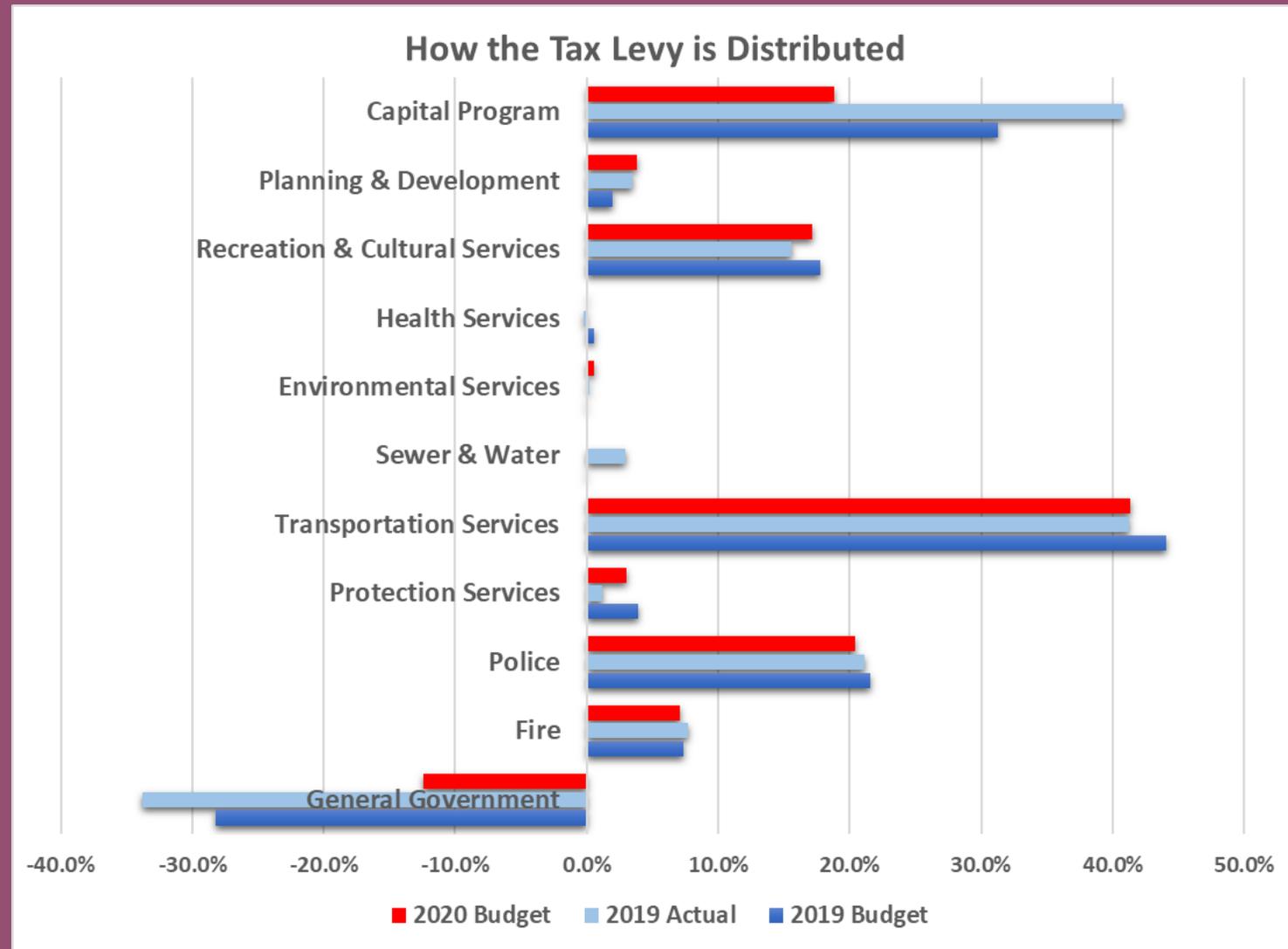
2020 Budget Recap

Total by Key Service Area

	Net Revenue (Expenditure)			% of Budget	\$ Change in Budget	Change in Budget % of Total Change
	2019 Budget	2019 Actual	2020 Budget			
General Government	(1,483,949)	(1,804,913)	(717,895)	-15.25%	766,054	69.80%
Fire	385,673	409,614	412,416	8.76%	26,743	2.44%
Police	1,131,576	1,126,179	1,185,740	25.19%	54,164	4.94%
Protection Services	203,301	61,500	173,013	3.68%	(30,288)	-2.76%
Transportation Services	2,313,195	2,200,449	2,395,983	50.91%	82,788	7.54%
Sewer & Water	(3,414)	155,804	-	0.00%	3,414	0.31%
Environmental Services	(1,692)	9,747	32,572	0.69%	34,264	3.12%
Health Services	27,659	(13,879)	5,742	0.12%	(21,917)	-2.00%
Recreation & Cultural Services	934,639	828,652	996,096	21.16%	61,457	5.60%
Planning & Development	102,109	184,999	222,969	4.74%	120,860	11.01%
	3,609,097	3,158,152	4,706,636	100.00%	1,097,539	100.00%

% Distribution

Tax Levy



Reserves

10

Comments:

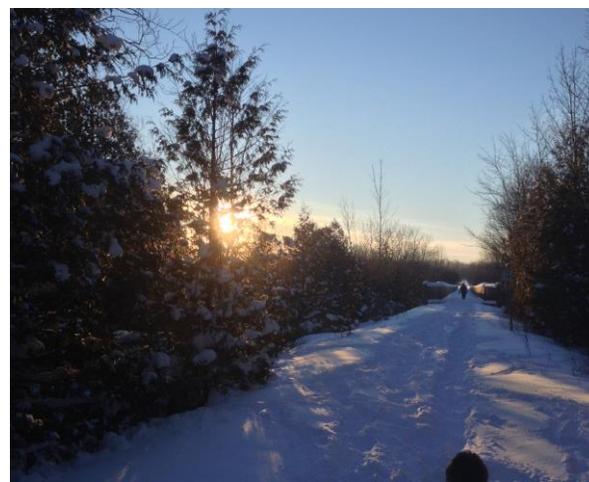
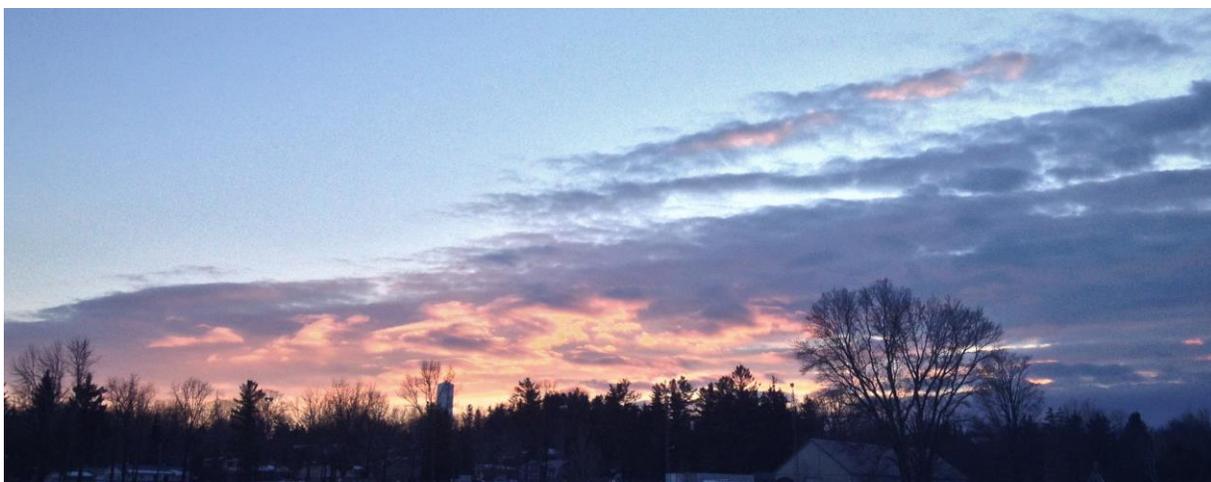
- ❖ Council – for elections
- ❖ Program Support – transfers to support the Capital Program
- ❖ Asset Management/GIS – from Building, Sewer/Water, and Efficiency Funds
- ❖ Fire – Bell Mobility Lease (\$25.5k); Capital Planning (\$50k);
 - ❖ Paisley – 50% of Brockton and Kincardine contributions (\$56.5k)
 - ❖ Tara – additional \$10k for capital planning
- ❖ Building Inspection – net revenues
- ❖ Transportation Services – capital planning for infrastructure

The Corporation of the Municipality of Arran-Elderslie		
Schedule of Reserve Transfers - Budget		
For the year ended December 31, 2020		
	Transfers	
	To Reserve	From Reserve
General Government		
Council	6,000	-
Program Support	1,090,969	-
Asset Management/GIS	-	30,000
	1,096,969	30,000
Protection Services		
Fire		
Fire - Common Costs	50,000	-
Fire - Chesley	8,500	-
Fire - Paisley	65,035	-
Fire - Tara	18,500	-
	142,035	-
Building Inspection	11,337	-
	153,372	-
Transportation Services		
Bridges	120,000	-
Streetlighting	50,000	-
	170,000	-
Winter Control		
Snow Moving	10,000	-
	180,000	-

Comments:

- ❖ Environmental Services – capital planning for infrastructure
- ❖ Recreation – planning for initiatives
- ❖ Economic Development – from reserves for the strategic plan; annual allocation to reserves

The Corporation of the Municipality of Arran-Elderslie		
Schedule of Reserve Transfers - Budget		
For the year ended December 31, 2020		
	Transfers	
	To Reserve	From Reserve
Environmental Services		
Sewer		
Sewer - Chesley	408,647	-
Sewer - Paisley	117,689	-
Sewer - Tara	221,908	-
	748,244	-
Water		
Water - Chesley/Paisley	918,520	-
Water - Tara	270,070	-
	1,188,590	-
Total Water & Sewer	1,936,834	-
Common Costs		243,194
	1,936,834	243,194
Recreation & Cultural Services		
Chesley Trailer Park	25,000	-
	25,000	-
Planning & Development		
Economic Development	10,000	20,000
	10,000	20,000
Totals		
Totals	3,402,175	293,194



Thank you