



The Corporation of the Municipality of Arran-Elderslie

Staff Report

Council Meeting Date: February 26, 2024

Subject: SRFIN.24.03 Third Draft and Final 2024 Operating and Capital Budget

Report from: David Munro, Interim Treasurer

Appendices: **Schedule A** – Municipal Services by Department

Schedule A.1 – Municipal Services Consolidated Summary

Schedule D – Grant and Donation Requests

Schedule E – Capital Budget

Recommendation

Be It Resolved that Council hereby,

1. Approves the Third Draft and Final 2024 Operating and Capital Budget;
2. Adopts a by-law for the Budget for tax purposes for 2024; and
3. Directs staff to prepare a by-law to adopt the 2024 Tax Rate upon approval of the County of Bruce Budget and Tax Rate.

Report Summary

A special Council meeting was held on February 6, 2024 to review the second Draft 2024 Operating and Capital Budget. All issues raised at that meeting have been addressed in this report and, where appropriate, have been included in the third draft of the Budget.

Staff recommends the approval and adoption of this final 2024 Operating and Capital Budget.

Background

Section 290 for the *Municipal Act, 2001*, S.O. 2001, c.25 defines the requirements for a local Municipality:

- ✓ For each year, a local Municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the Municipality, including:
- ✓ Amounts sufficient to pay all debts of the Municipality falling due within the year;
- ✓ Amounts required to be raised for sinking funds or retirement funds; and
- ✓ Amounts required for any board, commission, or other body.

The Act further defines what shall be included in the budget, such as estimated revenues from taxation levy, reserve transfers, estimated expenses, and prior year surplus or deficits.

Analysis

The changes between second and third and final draft are detailed below.

Operating Budget

- ✓ \$63,693 added by changing local tax rate increase from 6% to 7%. This amount will be transferred to our Bridge reserve (to increase transfer to Bridge reserve from \$239,525 to \$303,218).
- ✓ \$10,000 added to Doctor Recruitment 2024 expense as one doctor is in final year which is higher than previous year and \$10,000 added to transfer from reserves.

Grants and Donations

The staff proposed amounts in second Draft have been changed based on input from the Feb 6th, Special Council meeting and incorporated into **Schedule D** – Grant and Donation Requests – revised Feb 26, 2024. Changes from second to the third and final are:

- ✓ Changed Bruce County Heritage Association to \$0.
- ✓ Changed Chesley Hospital Foundation to \$0. Note, the \$10,000 awarded in 2023 to Chesley Hospital Foundation was not spent and will be put in a reserve for future.

This budget will be increased by \$1,127 to balance the budget and leave \$1,000 for any balance of year requests.

The overall transfer to reserves will be reduced by \$1,127 and the Operating Budget is balanced.

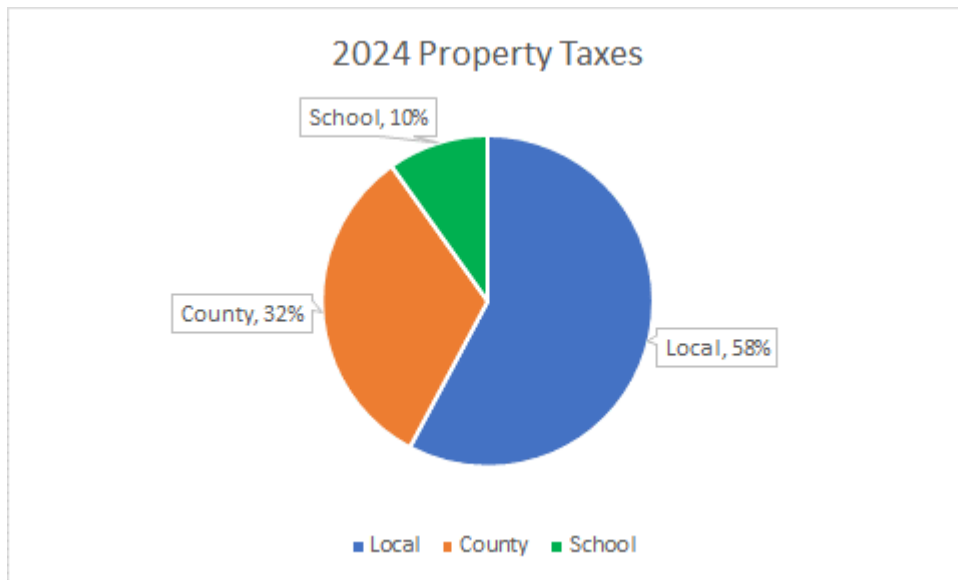
Capital Budget

- ✓ The changes between second and third and final drafts are detailed below: These changes have been incorporated into **Schedule E** – Capital Budget – revised Feb 26 2024
- ✓ Reduced 24-RECC-0046 Chesley Park Island Rehabilitation from \$100,000 to zero for 2024. In 2024, staff will develop options for this project and bring these options to Council for consideration.
- ✓ Changed 24-RECC-0048 to be funded \$4,000 from Donations and \$10,000 from Reserves

Property Taxes

Local tax rates increase by 7%. County proposed tax rate increase is 6.16%. School tax rates are same as last year. This all adds to a blended tax increase of 6% and the average household tax will increase by \$150 per year (based on the average assessment of \$173,669).

Property Taxes	Local	County	School	Total
2022	\$1,349	\$748	\$261	\$2,358
2023	\$1,430	\$806	\$261	\$2,497
2024	\$1,530	\$856	\$261	\$2,646
2024 over 2023 \$	\$100	\$50	\$0	\$150
2024 over 2023 %	7.00%	6.16%	0.00%	6.00%



Doctor Recruitment

The 2024 go-in reserve is \$0.40. In 2024, we will add \$7,888 to the reserve then withdraw \$30,000 to pay two doctors as per previous agreements. We will need to move the difference (\$22,112) from our Chesley Clinic reserve.

In 2025, we need \$20,000 to pay one doctor as per previous agreements. This will be funded by our 2025 budget. This will complete our previous agreements.

Meetings are currently being held between Arran-Elderslie and the Physician Recruitment Committee to discuss funding additional doctor recruitment for future years.

Staff recommend that when a doctor recruitment agreement is finalized, any payment in that year comes out of reserves and future year budgets incorporate the amounts due as per each agreement.

Link to Strategic/Master Plan

6.4 Leading Financial Management

The management team, in preparation of their respective budgets, have considered the plans governing their areas, including:

- ✓ Asset Management Plan
- ✓ Economic Development Strategic Plan
- ✓ Fire Master Plan
- ✓ Recreation Master Plan
- ✓ Water Financial Plan
- ✓ Sewer Financial Plan

Financial Impacts/Source of Funding/Link to Procurement Policy

2024 third and Final Budget has an operating budget that is balanced using a 7% increase to the 2023 local tax rates.

Approved by: Sylvia Kirkwood, Chief Administrative Officer

Budget Review Dept Summary

MUNICIPAL SERVICES

Schedule A Municipal Services by Department - revised Feb 26 2024									
	2022	2023	2023	2024	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$ Variance	% Variance
MUNICIPAL SERVICES									
GENERAL GOVERNMENT									
01-1010 General-Council	118,840	128,884	138,409	162,556	162,556			24,147	17.4%
01-1020 General-Program Support	356,059	431,376	312,693	229,617	244,969		15,352	-67,724	(21.7%)
01-1030 General-Asset Management / GIS	-12,423	-10,699	34,887	19,277	19,277			-15,610	(44.7%)
Total GENERAL GOVERNMENT	462,476	549,561	485,989	411,450	426,802		15,352	-59,187	(12.2%)
PROTECTION SERVICES									
01-2005 Protection-General-All									#DIV/0!
01-2010 Protection-Common Fire	140,644	117,639	162,282	177,263	177,263			14,981	9.2%
01-2012 Protection-Chesley Fire	154,005	139,966	136,083	144,471	144,471			8,388	6.2%
01-2014 Protection-Paisley Fire	97,540	112,340	116,606	121,936	121,936			5,330	4.6%
01-2016 Protection-Tara Fire	134,934	135,012	168,897	178,745	178,745			9,848	5.8%
01-2020 Protection-Police	1,171,978	1,156,821	1,132,913	1,160,789	1,160,789			27,876	2.5%
01-2030 Protection- Conservation	31,516		24,020	62,981	62,981			38,961	162.2%
01-2031 Protection-Conservation SVCA	47,297	52,564	51,937	51,937	51,937				
01-2032 Protection-Conservation GSCA	42,226	44,416	44,417	46,612	46,612			2,195	4.9%
01-2045 Protection- Crossing Guards	37,245	43,655	38,125	39,839	39,839			1,714	4.5%
01-2050 Protection-Emergency Measures	6,660	339	2,789	2,901	2,901			112	4.0%
Total PROTECTION SERVICES	1,864,045	1,802,752	1,878,069	1,987,474	1,987,474			109,405	5.8%
TRANSPORTATION SERVICES									
01-2510 Transportation-Roads-Admin	98,938	88,739	99,962	87,770	87,770			-12,192	(12.2%)
01-2511 Transportation-Roads-Admin-Union	335,667	308,497	362,026	384,407	384,407			22,381	6.2%
01-2512 Transportation-Roads-Shop	160,725	147,449	148,722	160,431	160,431			11,709	7.9%
01-2513 Transportation-Roads-Roadside	116,812	104,015	114,937	118,109	118,109			3,172	2.8%
01-2514 Transportation-Roads-Bridges	144,077	161,063	189,364	289,524	353,217		63,693	163,853	86.5%
01-2515 Transportation-Roads-Hardtop	62,022	46,351	54,285	55,632	55,632			1,347	2.5%
01-2516 Transportation-Roads-Gravel	629,888	637,798	655,828	711,014	711,014			55,186	8.4%
01-2517 Transportation-Roads-Safety	39,496	53,837	51,835	48,705	48,705			-3,130	(6.0%)
01-2518 Transportation-Roads-Vehicles	574,597	511,294	558,565	594,155	594,155			35,590	6.4%
01-2520 Transportation-Winter Ctrl-Salt/Sand	86,808	101,243	100,425	100,156	100,156			-269	(0.3%)
01-2521 Transportation-Winter Ctrl-Snow Moving	218,778	184,830	243,583	231,000	231,000			-12,583	(5.2%)
01-2522 Transportation-Winter Ctrl-Standby	15,348	20,402	32,252	33,747	33,747			1,495	4.6%
01-2530 Transportation-Saugeen Mobility & Regional Trans	62,104	107,132	55,947	74,174	74,174			18,227	32.6%
01-2540 Transportation-Parking	3,181	540	3,500	3,745	3,745			245	7.0%
01-2550 Transportation-Street Lighting	59,102	59,172	61,807	64,202	64,202			2,395	3.9%
Total TRANSPORTATION SERVICES	2,607,543	2,532,362	2,733,038	2,956,771	3,020,464		63,693	287,426	10.5%
ENVIRONMENTAL SERVICES									
01-3040 Environmental-Garbage Collection	-127,949	-137,392	-154,488	-153,113	-153,113			1,375	(0.9%)
01-3050 Environmental-Waste Disposal	46,983	51,359	51,626	73,095	73,095			21,469	41.6%
01-3060 Environmental-Recycling	97,591	101,401	101,235	116,150	116,150			14,915	14.7%
Total ENVIRONMENTAL SERVICES	16,625	15,368	-1,627	36,132	36,132			37,759	(2,320.8%)
HEALTH SERVICES									
01-4000 Health-Physician Recruitment				8,688	8,688			8,688	#DIV/0!
01-4002 Health-Clinic-Chesley		-58,720		33	33			33	#DIV/0!

Budget Review Dept Summary

MUNICIPAL SERVICES

Schedule A Municipal Services by Department - revised Feb 26 2024								
	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$	%
							Variance	Variance
01-4004 Health-Clinic-Paisley	1	3,013		137	137		137	#DIV/0!
01-4010 Health-Cemetery-Common	-8,007	-19,704	3,663	3,810	3,810		147	4.0%
01-4011 Health-Cemetery-Arran	6,810	3,966	3,770	3,986	3,986		216	5.7%
01-4012 Health-Cemetery-Chesley	25,798	28,281	26,381	28,729	28,729		2,348	8.9%
01-4013 Health-Cemetery-Elderslie	2,779	3,814	4,570	4,785	4,785		215	4.7%
01-4014 Health-Cemetery-Paisley	6,754	10,326	11,074	11,601	11,601		527	4.8%
01-4016 Health-Cemetery-Tara	-8,177	-13,827	1,304	2,304	2,304		1,000	76.7%
Total HEALTH SERVICES	25,958	-42,851	50,762	64,073	64,073		13,311	26.2%
RECREATION AND CULTURE								
01-5001 Rec/Cult-Parkland-Recreation	127,454	125,971	152,826	160,524	160,524		7,698	5.0%
01-5015 Rec/Cult-Admin	87,087	118,189	143,223	136,905	136,905		-6,318	(4.4%)
01-5020 Rec/Cult-Common H&S	4,723	8,227	14,101	15,111	15,111		1,010	7.2%
01-5210 Rec/Cult-Programs-AE Programs	54,043	51,924	40,601	48,100	48,100		7,499	18.5%
01-5220 Rec/Cult-Programs-Day Camp	-14,599	-5,986	-3,982	-10,627	-10,627		-6,645	166.9%
01-5311 Rec/Cult-Parks-Ball Field-Arran/Allenford	1,356	10,826	1,941	2,913	2,913		972	50.1%
01-5312 Rec/Cult-Parks-Ball Field-Chesley	6,061	11,482	8,201	8,589	8,589		388	4.7%
01-5314 Rec/Cult-Parks-Ball Field-Paisley	1,435	2,974	3,061	2,877	2,877		-184	(6.0%)
01-5316 Rec/Cult-Parks-Ball Field-Tara	8,183	7,134	7,018	6,266	6,266		-752	(10.7%)
01-5322 Rec/Cult-Parks-Splashpad-Chesley		526	1,000	1,205	1,205		205	20.5%
01-5324 Rec/Cult-Parks-Splashpad-Paisley		736	1,000	1,205	1,205		205	20.5%
01-5326 Rec/Cult-Parks-Splashpad-Tara		2,511	1,000	1,205	1,205		205	20.5%
01-5411 Rec/Cult-Facilities-CC Arran/Arkwright	4,234	7,559	2,630	2,673	2,673		43	1.6%
01-5412 Rec/Cult-Facilities-Chesley Comm Ctr	205,905	128,208	208,424	206,292	206,292		-2,132	(1.0%)
01-5414 Rec/Cult-Facilities-Paisley Comm Ctr	196,606	149,174	194,391	205,378	205,378		10,987	5.7%
01-5416 Rec/Cult-Facilities-Tara Comm Ctr	153,802	99,198	174,856	173,737	173,737		-1,119	(0.6%)
01-5512 Rec/Cult-Facilities-Chesley Pool	53,465	43,591	27,078	28,535	28,535		1,457	5.4%
01-5516 Rec/Cult-Facilities-Tara Pool	51,066	26,254	40,124	41,289	41,289		1,165	2.9%
01-5612 Rec/Cult-Facilities-Chesley Trailer Park	-2	-5,419		5,897	5,897		5,897	#DIV/0!
01-5712 Rec/Cult-Facilities-Lease-Chesley Town Hall	27,312	22,646	29,531	29,066	29,066		-465	(1.6%)
01-5714 Rec/Cult-Facilities-Lease-Paisley Legion	7,194	1,805	6,551	8,171	8,171		1,620	24.7%
01-5715 Rec/Cult-Facilities-Lease-Paisley LCBO	-6,362	1,023		22	22		22	#DIV/0!
01-5812 Rec/Cult-Libraries-Chesley	-5,779	1,527	-2,721	-2,192	-2,192		529	(19.4%)
01-5814 Rec/Cult-Libraries-Paisley	-508	1,787	516	-2,083	-2,083		-2,599	(503.7%)
01-5816 Rec/Cult-Libraries-Tara	2,457	6,092	3,874	5,080	5,080		1,206	31.1%
01-5914 Rec/Cult-Museum-Paisley	3,915	7,873	8,469	7,917	7,917		-552	(6.5%)
01-5915 Rec/Cult-Paisley Hose Tower		2,156						#DIV/0!
Total RECREATION AND CULTURE	969,048	827,988	1,063,713	1,084,055	1,084,055		20,342	1.9%
PLANNING AND DEVELOPMENT								
01-7010 Plan/Dev-Planning-Zoning	5,632	1,691	35,500	41,940	41,940		6,440	18.1%
01-7220 Plan/Dev-Comm/Ind-Downtown Decor	47,519	48,308	75,111	86,808	86,808		11,697	15.6%
01-7230 Plan/Dev-Comm/Ind- Gravel Pits	6,876	4,166	8,894	9,256	9,256		362	4.1%
01-7300 Plan/Dev-Natural Gas Project								#DIV/0!
01-7410 Plan/Dev-Economic Development	72,477	110,753	152,423	206,422	207,549	1,127	55,126	36.2%
01-7610 Plan/Dev-Tile Drainage	6,560	68,889	33,921	38,972	38,972		5,051	14.9%

Budget Review Dept Summary

MUNICIPAL SERVICES

Schedule A Municipal Services by Department - revised Feb 26 2024			2023	2024	2024	Draft 3	Budget	Budget
	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Total PLANNING AND DEVELOPMENT	139,064	233,807	305,849	383,398	384,525	1,127	78,676	25.7%
Total MUNICIPAL SERVICES	6,084,759	5,918,987	6,515,793	6,923,353	7,003,525	80,172	487,732	7.5%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$	%
							Variance	Variance
Contracted Services	123,868	127,694	117,903	95,522	95,522		-22,381	(19.0%)
Advertising	762	2,232	1,000	1,540	1,540		540	54.0%
Legal Services	147,104	54,656	75,000	78,000	78,000		3,000	4.0%
Insurance	55,226	80,534	63,516	89,105	89,105		25,589	40.3%
Courier Service	70	-5	180	187	187		7	3.9%
Software Licence	72,993	101,119	85,088	102,195	102,195		17,107	20.1%
Bldg Mtce	6,915	2,091	1,000	1,040	1,040		40	4.0%
Vehicle Repair	244							#DIV/0!
Material & Supplies	13,160	7,638	5,728	5,987	5,987		259	4.5%
Office Supplies	19,540	15,841	13,402	13,938	13,938		536	4.0%
Cleaning Supplies		318	106	110	110		4	3.8%
Election	30,883	1,860	2,500	2,100	2,100		-400	(16.0%)
Publications	530	365	33	34	34		1	3.0%
Meeting	1,288	539	8,250	18,050	18,050		9,800	118.8%
Computer Supplies	5,500	3,198	2,000	2,080	2,080		80	4.0%
Fuel		129						#DIV/0!
Natural Gas	219	1,917	4,000	4,160	4,160		160	4.0%
Propane	4,782	-868						#DIV/0!
Hydro	5,705	5,607	5,119	5,324	5,324		205	4.0%
Property Taxes	1,787	1,833	1,894	1,995	1,995		101	5.3%
Room Rental	17,963	13,459	10,778				-10,778	(100.0%)
Telephone	10,472	11,682	9,013	11,373	11,373		2,360	26.2%
Miscellaneous	3,689	1,695						#DIV/0!
Strategic Initiatives	1,628	64	11,000	1,000	1,000		-10,000	(90.9%)
Pandemic Costs	13,684							#DIV/0!
Write Off	12,308	-567						#DIV/0!
Write Off	34,971	76,969	57,062	57,062	57,062			#DIV/0!
Council Projects/Grants		124						#DIV/0!
Postage	21,371	11,328	15,325	15,325	15,325			#DIV/0!
Interest	4,910	951						#DIV/0!
Bank Charges	5,291	5,955	13,500	13,500	13,500			#DIV/0!
Total Operating Expenses	616,863	528,358	503,397	519,627	519,627		16,230	3.2%
Departmental Tax Requirements (Revenue)	-805,055	-854,252	-917,825	-822,195	-822,195		95,630	(10.4%)
Reserve Transfers								
Transfer to Capital	4,659							#DIV/0!
Transfer to Reserve	1,470,989	1,445,537	1,445,537	1,275,368	1,275,368		-170,169	(11.8%)
Transfer from Reserve	-208,119	-41,723	-41,723	-41,723	-41,723			
Total Reserve Transfers	1,262,870	1,403,814	1,403,814	1,233,645	1,233,645		-170,169	(12.1%)
Net Departmental Position	462,474	549,562	485,989	411,450	411,450		-74,539	(15.3%)

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$	%
							Variance	Variance
Other Expenses								
Total of Department	462,474	549,562	485,989	411,450	411,450		-74,539	(15.3%)
PROTECTION SERVICES								
Revenue								
Service Calls	4,334		10,707	10,707	10,707			
Service Agreement - Ops	65,539	69,124	76,270	73,390	73,390		(2,880)	3.8%
Service Agreement - Cap	59,606	63,861	63,183	63,183	63,183			
Stand By	11,505	7,880	4,371	4,371	4,371			
Compliance Letters		114						#DIV/0!
Inspections	808	246	2,700	2,700	2,700			
Misc Lease	28,500	28,500	28,500	28,500	28,500			
Misc Charges		3,801						#DIV/0!
Tiered Response	10,000	10,000	10,000	10,000	10,000			
Incident Response	67,076	6,793	34,491	34,491	34,491			
Gov Tsr - Provincial	11,542	5,679	13,624	13,624	13,624			
Donations	4,816	18,635						#DIV/0!
Chatsworth Operating	72,940	78,869	78,869	78,869	78,869			
Chatsworth Capital	4,954	5,419	5,419	5,419	5,419			
Misc Revenue	7,401	13,023	3,000	3,000	3,000			
Bell Mobility Hydro	15,808	14,992	13,153	13,153	13,153			
Total Revenue	-364,829	-326,936	-344,287	-341,407	-341,407		2,880	(0.8%)
Expenses								
Wages								
Salaries & Wages	115,003	126,220	124,364	134,265	134,265		9,901	8.0%
Wages Vacation			1,207	1,207	1,207			
Wages Honorariums	39,124	37,286	40,001	40,001	40,001			
Wages Fire Calls	104,256	73,300	112,614	117,120	117,120		4,506	4.0%
Wages Fire Practice	23,376	65,335	94,735	98,524	98,524		3,789	4.0%
Wages Meetings	10,889	8,993	6,805	7,078	7,078		273	4.0%
Wages Mutual Aid	600	1,899	6,534	6,795	6,795		261	4.0%
Wages Educ & Training	29,082	15,181	20,223	21,030	21,030		807	4.0%
Wages Truck Check	5,665	13,773	16,334	16,987	16,987		653	4.0%
Wages Fire Prevention	14,539	5,643	6,126	6,370	6,370		244	4.0%
Wages Admin	11,130	2,123	4,900	5,097	5,097		197	4.0%
Wages Inspections	434	511	6,126	6,370	6,370		244	4.0%
Wages Misc	4,262	296	4,370	4,545	4,545		175	4.0%
Wages Pandemic	-33							#DIV/0!
Total Wages	358,327	350,560	444,339	465,389	465,389		21,050	4.7%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$	%
							Variance	Variance
Employee Benefits & Expenses								
Employee Benefits	60,983	64,809	54,410	58,811	58,811		4,401	8.1%
Clothing Allowance	10,694	3,100	7,027	7,027	7,027			
Drivers Licences (inactive)		68						#DIV/0!
Boot Allowance	1,022							#DIV/0!
Mileage	4,179	1,507	3,500	2,750	2,750		-750	(21.4%)
Conferences	1,832	5,119	5,918	6,318	6,318		400	6.8%
Training	15,656	8,864	46,860	43,390	43,390		-3,470	(7.4%)
Memberships	2,191	3,599	3,712	3,835	3,835		123	3.3%
Drivers Licences/Medicals	732	1,309	4,395	1,800	1,800		-2,595	(59.0%)
Total Employee Benefits & Expenses	97,289	88,375	125,822	123,931	123,931		-1,891	(1.5%)
Total Wages & Benefits	455,616	438,935	570,161	589,320	589,320		19,159	3.4%
Operating Expenses								
Contracted Services	45,144	9,125	8,243	46,573	46,573		38,330	465.0%
Legal Services	4,247	7,530	1,060	5,602	5,602		4,542	428.5%
Insurance	52,949	61,198	57,208	64,429	64,429		7,221	12.6%
Dispatch	21,085	21,678	22,011	22,891	22,891		880	4.0%
Software Licence	12,742	16,164	14,625	15,210	15,210		585	4.0%
Contract OPP	1,181,556	1,160,590	1,144,516	1,172,311	1,172,311		27,795	2.4%
Bldg Mtce	12,048	15,378	10,228	10,637	10,637		409	4.0%
Equip Mtce	7,016	9,845	9,720	10,110	10,110		390	4.0%
Vehicle Repair	25,448	20,585	22,591	23,495	23,495		904	4.0%
Material & Supplies	14,449	9,874	40,395	42,011	42,011		1,616	4.0%
Office Supplies	853	2,726	1,000	500	500		-500	(50.0%)
Air/Oxygen Bottles	2,206	616	4,028	4,189	4,189		161	4.0%
Defibrillator Maintenance & Supplies	962	418	2,162	2,248	2,248		86	4.0%
Fire Extinguishers			950	988	988		38	4.0%
Fire Prevention	704	5,682	4,651	5,337	5,337		686	14.7%
Inspection			494				-494	(100.0%)
Small Tools	46	346	1,406	1,463	1,463		57	4.1%
Vehicle Licences			127	132	132		5	3.9%
Tanker Truck	3,439	9,578	1,717	1,786	1,786		69	4.0%
Meeting		1,424	3,000	4,120	4,120		1,120	37.3%
Computer Supplies	1,770							#DIV/0!
Fuel	9,186	9,356	8,432	10,065	10,065		1,633	19.4%
Natural Gas	2,138	1,768	1,884	1,959	1,959		75	4.0%
Propane	7,391	4,098	7,949	6,384	6,384		-1,565	(19.7%)
Hydro	24,058	28,476	20,845	21,679	21,679		834	4.0%
Water & Sewer	3,184	669	2,715	2,824	2,824		109	4.0%
Property Taxes	285	2,413	303	350	350		47	15.5%
Telephone	8,204	8,554	9,209	9,577	9,577		368	4.0%

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MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$	%
							Variance	Variance
Radio & Pager	4,453	4,414	4,550	4,731	4,731		181	4.0%
Radio Licence	783	165	1,470	1,529	1,529		59	4.0%
Miscellaneous	367	281	750	750	750			
Pandemic Costs	1,011		470				-470	(100.0%)
Write Off	26,877	34,994						#DIV/0!
Third Party Recovery	3,751	9,718						#DIV/0!
Conservation Levy	89,206	96,353	96,354	98,549	98,549		2,195	2.3%
Total Operating Expenses	1,567,558	1,554,016	1,505,063	1,592,429	1,592,429		87,366	5.8%
Departmental Tax Requirements (Revenue)	1,658,345	1,666,015	1,730,937	1,840,342	1,840,342		109,405	6.3%
Reserve Transfers								
Transfer to Capital	35,254	36,996	47,400	47,400	47,400			
Transfer to Reserve	179,277	150,183	150,183	150,183	150,183			
Int Transfer			-1	-1	-1			
Transfer from Reserve	-8,826	-50,450	-50,450	-50,450	-50,450			
Total Reserve Transfers	205,705	136,729	147,132	147,132	147,132			
Net Departmental Position	1,864,050	1,802,744	1,878,069	1,987,474	1,987,474		109,405	5.8%
Other Expenses								
Total of Department	1,864,050	1,802,744	1,878,069	1,987,474	1,987,474		109,405	5.8%
TRANSPORTATION SERVICES								
Revenue								
Aggregate Resources	24,690	20,472	35,000	22,000	22,000		(13,000)	37.1%
Fee For Service	57,368	56,756	30,000	52,500	52,500		22,500	(75.0%)
Permit Fee	2,017	4,774	2,000	2,000	2,000			
Grants - Provincial	34,615							#DIV/0!
Grants - Other Govs	(11,812)							#DIV/0!
Misc Revenue	27,030	343	126	126	126			
Equipment Sales	1,448		8,000	18,000	18,000		10,000	(125.0%)
Fines	168	485						#DIV/0!
Total Revenue	-135,524	-82,830	-75,126	-94,626	-94,626		-19,500	26.0%
Expenses								
Wages								
Salaries & Wages	538,986	407,452	797,163	828,729	828,729		31,566	4.0%
Wages Student	24,615	17,877	26,019	27,790	27,790		1,771	6.8%
Wages Dust Control	2,028	2,719						#DIV/0!
Wages Grading	30,652	37,310						#DIV/0!

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$ Variance	% Variance
Wages Grass Mtce	11,217	10,553						#DIV/0!
Wages Litter Pickup	331	258						#DIV/0!
Wages Mtce	2,213	6,110						#DIV/0!
Wages Patching	10,225	12,226						#DIV/0!
Wages Resurfacing	1,450	2,104						#DIV/0!
Wages Shoulder Mtce	4,162	1,600						#DIV/0!
Wages Sidewalks	1,495	3,054						#DIV/0!
Wages Sweeping	9,541	11,540						#DIV/0!
Wages Trees	21,685	18,115						#DIV/0!
Wages Grading OT	291	891						#DIV/0!
Wages Overtime	128							#DIV/0!
Wages Sidewalk OT	239	22						#DIV/0!
Wages Sweeping OT	21	218						#DIV/0!
Wages Trees OT	466	287						#DIV/0!
Wages Overtime	69,166	65,000	44,498	44,498	44,498			
Wages Standby	28,640	18,028						#DIV/0!
Wages Vacation	56,468	64,277	4,641	4,712	4,712		71	1.5%
Wages Stats	43,000	41,303						#DIV/0!
Wages Sick Pay	40,129	24,401						#DIV/0!
Wages Health & Safety	16,358	11,035						#DIV/0!
Wages Conferences	1,492	1,820						#DIV/0!
Total Wages	914,998	758,200	872,321	905,729	905,729		33,408	3.8%
Employee Benefits & Expenses								
Employee Benefits	252,180	249,212	240,754	252,716	252,716		11,962	5.0%
Clothing Allowance	4,611	4,955	6,825	6,825	6,825			
Drivers Licences (inactive)		580						#DIV/0!
Boot Allowance	3,274	2,815	5,088	5,088	5,088			
Mileage		183						#DIV/0!
Conferences		3,079	1,500	2,000	2,000		500	33.3%
Training	5,133	8,835	6,000	8,500	8,500		2,500	41.7%
Memberships	1,873	2,700	1,775	1,750	1,750		-25	(1.4%)
Drivers Licences/Medicals	462	405	475	580	580		105	22.1%
Total Employee Benefits & Expenses	267,533	272,764	262,417	277,459	277,459		15,042	5.7%
Total Wages & Benefits	1,182,531	1,030,964	1,134,738	1,183,188	1,183,188		48,450	4.3%
Operating Expenses								
Contracted Services	132,213	52,868	76,940	78,547	78,547		1,607	2.1%
Eng Services	1,473	1,577	1,000	1,500	1,500		500	50.0%
Legal Services	1,562							#DIV/0!
Insurance	69,370	81,368	81,827	90,010	90,010		8,183	10.0%
Courier Service	28	257	36	38	38		2	5.6%
Bldg Mtce	8,503	2,544	8,480	8,000	8,000		-480	(5.7%)

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MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$	%
							Variance	Variance
Vehicle Parts	54,034	71,300	75,000	78,000	78,000		3,000	4.0%
Vehicle Repair	77,727	120,572	75,000	98,000	98,000		23,000	30.7%
Contracts Dust Ctrl	108,903	96,846	100,000	107,000	107,000		7,000	7.0%
Contracts Resurfacing	470,613	363,938	492,500	537,400	537,400		44,900	9.1%
Contracts Sidewalks	2,521	1,145	1,500	5,180	5,180		3,680	245.3%
Contracts Tree Mtce	25,561	7,663	10,600	10,600	10,600			
Contracts MTO	41	17		25	25		25	#DIV/0!
Material & Supplies	166,503	219,813	109,623	97,432	97,432		-12,191	(11.1%)
Office Supplies	61	283	200	208	208		8	4.0%
Health & Safety Supplies	2,808	1,044	2,600	2,500	2,500		-100	(3.8%)
Small Tools	3,593	3,955	5,000	5,000	5,000			
Sidewalks	4,140	562	4,000				-4,000	(100.0%)
Patching Materials	4,885	1,463	10,000	10,000	10,000			
Trees	1,102	19,270	10,300	10,712	10,712		412	4.0%
Vehicle Licences	30,354	14,075	16,000	16,640	16,640		640	4.0%
Grease/Oil	8,925	11,200	7,500	7,800	7,800		300	4.0%
Fuel	51,598	38,315	48,450	48,500	48,500		50	0.1%
Natural Gas	5,260	9,384	9,000	13,000	13,000		4,000	44.4%
Propane	5,113	-868						#DIV/0!
Hydro	64,645	70,361	71,360	74,214	74,214		2,854	4.0%
Water & Sewer	971	822	1,400	1,400	1,400			
Furnace Oil	4,548	2,052						#DIV/0!
Fuel/Clear Diesel	116,168	58,051	125,400	125,400	125,400			
Fuel/Dyed Diesel	131,959	80,003	111,150	115,596	115,596		4,446	4.0%
Equip Rental	990	290	5,575	5,595	5,595		20	0.4%
Telephone	4,848	4,423	4,592	5,228	5,228		636	13.9%
Radio Licence	922	985	930	985	985		55	5.9%
Strategic Initiatives			10,000				-10,000	(100.0%)
Pandemic Costs	1,175							#DIV/0!
S.M.A.R.T		107,132	55,947	74,174	74,174		18,227	32.6%
Total Operating Expenses	1,563,117	1,442,710	1,531,910	1,628,684	1,628,684		96,774	6.3%
Departmental Tax Requirements (Revenue)	2,610,124	2,390,844	2,591,522	2,717,246	2,717,246		125,724	4.9%
Reserve Transfers								
Transfer to Capital	14,645							#DIV/0!
Transfer to Reserve	126,232	151,516	151,516	239,525	303,218	63,693	151,702	100.1%
Change in TCA	-13,707							#DIV/0!
Transfer from Reserve	-141,239	-10,000	-10,000				10,000	(100.0%)
Total Reserve Transfers	-14,069	141,516	141,516	239,525	303,218	63,693	161,702	114.3%
Net Departmental Position	2,596,055	2,532,360	2,733,038	2,956,771	3,020,464	63,693	287,426	10.5%

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MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$	%
							Variance	Variance
Other Expenses								
Total of Department	2,596,055	2,532,360	2,733,038	2,956,771	3,020,464	63,693	287,426	10.5%
ENVIRONMENTAL SERVICES								
Revenue								
Flat Fee Tax - Res	290,795	339,345	335,240	335,240	335,240			
Flat Fee Tax - Com	19,760	22,440	22,887	22,887	22,887			
Waste Coll - Bag Tags	7,683	8,430	10,062	10,062	10,062			
Capital Levy	21,670	20,824						#DIV/0!
Tipping	412	983	7,228	7,228	7,228			
Mattress Tipping	4,992	5,830	4,396	4,396	4,396			
Construction Waste	29,092	31,957	27,867	27,867	27,867			
Carpet Tipping	910	250	298	298	298			
Household Tipping	23,957	37,600	36,945	36,945	36,945			
Appliance Freon	2,490	3,164	2,753	2,753	2,753			
Shingle Tipping	2,275	1,998	4,650	4,650	4,650			
Plastic Tipping	60	93	7	7	7			
Wood Tipping	22,612	21,605	13,340	13,340	13,340			
Scrap Sales	18,489	15,692	19,495	19,495	19,495			
Ewaste Tipping	1,310	1,800	921	921	921			
Furniture / Unit	2,914	2,097	2,000	2,000	2,000			
Asbestos	3,992							#DIV/0!
Misc Charges	101,238							#DIV/0!
Blue Box Sales	646	1,005	600	600	600			
Grants - Provincial	86,817							#DIV/0!
Grants - Other Govs	71,782							#DIV/0!
Interest Income	2,637							#DIV/0!
Misc Revenue	1		16	16	16			
Total Revenue	-716,534	-515,113	-488,705	-488,705	-488,705			
Expenses								
Wages								
Salaries & Wages	263,322	100,458	91,335	94,911	94,911		3,576	3.9%
Wages Student	3,548	2,325	3,476	3,713	3,713		237	6.8%
Wages on Call	576	87						#DIV/0!
Wages Overtime	1,319	411	1,504	1,504	1,504			
Wages Vacation	21	11	1,110	1,119	1,119		9	0.8%
Total Wages	268,786	103,292	97,425	101,247	101,247		3,822	3.9%
Employee Benefits & Expenses								
Employee Benefits	27,553	28,798	25,675	26,561	26,561		886	3.5%

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MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$	%
							Variance	Variance
Total Employee Benefits & Expenses	27,553	28,798	25,675	26,561	26,561		886	3.5%
Total Wages & Benefits	296,339	132,090	123,100	127,808	127,808		4,708	3.8%
Operating Expenses								
Contracted Services	184,102	325,919	294,455	325,500	325,500		31,045	10.5%
Eng Services	21,309	23,595	24,000	24,000	24,000			
Lab Services	2,396	8,800	8,700	8,700	8,700			
Vehicle Repair								#DIV/0!
Material & Supplies	193,890	4,455	6,559	6,464	6,464		-95	(1.4%)
Fuel								#DIV/0!
Propane	29							#DIV/0!
Hydro	906	1,671	1,569	1,632	1,632		63	4.0%
Property Taxes	26,253	27,197	27,828	29,343	29,343		1,515	5.4%
Equip Rental		105						#DIV/0!
Telephone	1,334	975	867	1,390	1,390		523	60.3%
Write Off		4,955						#DIV/0!
Costs of Inventory Sold	1,597	719						#DIV/0!
Total Operating Expenses	431,816	398,391	363,978	397,029	397,029		33,051	9.1%
Departmental Tax Requirements (Revenue)	11,621	15,368	-1,627	36,132	36,132		37,759	(2,320.8%)
Reserve Transfers								
Change in TCA	6,192							#DIV/0!
Change in Op Fund	-2,814							#DIV/0!
Transfer from Reserve	-26,156							#DIV/0!
Total Reserve Transfers	-22,778							#DIV/0!
Net Departmental Position	-11,157	15,368	-1,627	36,132	36,132		37,759	(2,320.8%)
Other Expenses								
Acc Exp Landfill Closure & Post Closure	7,820							#DIV/0!
Amorization	31,452							#DIV/0!
Total of Department	28,115	15,368	-1,627	36,132	36,132		37,759	(2,320.8%)
HEALTH SERVICES								
Revenue								
Interment	17,050	18,150	19,550	19,550	19,550			
Interment Weekend	3,250	2,288	4,350	4,350	4,350			
Cremation	10,525	11,524	7,825	7,825	7,825			
Mortuary	1,060	660	1,270	1,270	1,270			
Columbarium Engraving	5,178	8,300	4,142	4,142	4,142			
Rental Income	80,452	97,266	86,070	86,070	86,070			

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	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$	%
							Variance	Variance
Misc Charges	750	483	300	300	300			
Donations	2,059	52,200						#DIV/0!
Interest Income	11,478	21,569	5,668	5,668	5,668			
Misc Revenue	3,852							#DIV/0!
Land Sales	13,050	22,050	12,480	12,480	12,480			
Land Sales Cremation		470	592	592	592			
Land Sales Columbarium	19,600	24,000	13,800	13,800	13,800			
Total Revenue	-168,304	-258,960	-156,047	-156,047	-156,047			
Expenses								
Wages								
Salaries & Wages	3,980	7,870	45,796	47,609	47,609		1,813	4.0%
Wages Reg Burial	10,462	15,584						#DIV/0!
Wages Mtce	30,658	26,817						#DIV/0!
Wages Student	23,885	26,595	22,543	24,076	24,076		1,533	6.8%
Wages Overtime	3,136	2,425	478	478	478			
Wages Vacation	474	509	1,603	1,663	1,663		60	3.7%
Total Wages	72,595	79,800	70,420	73,826	73,826		3,406	4.8%
Employee Benefits & Expenses								
Employee Benefits	17,005	17,616	14,312	15,355	15,355		1,043	7.3%
Total Employee Benefits & Expenses	17,005	17,616	14,312	15,355	15,355		1,043	7.3%
Total Wages & Benefits	89,600	97,416	84,732	89,181	89,181		4,449	5.3%
Operating Expenses								
Contracted Services	70,666	67,883	64,299	66,431	76,431	10,000	12,132	18.9%
Legal Services	2,301	621						#DIV/0!
Insurance	5,114	6,000	6,034	6,638	6,638		604	10.0%
Columbarium Engraving	5,515	8,227	4,391	4,566	4,566		175	4.0%
Software Licence			3,663	3,810	3,810		147	4.0%
Bldg Mtce	865		1,861	935	935		-926	(49.8%)
Material & Supplies	11,268	9,537	11,566	9,818	9,818		-1,748	(15.1%)
Fuel			425	442	442		17	4.0%
Natural Gas				11,782	11,782		11,782	#DIV/0!
Propane	10,559	7,803	11,329				-11,329	(100.0%)
Hydro	10,232	11,546	13,329	13,919	13,919		590	4.4%
Water & Sewer	1,783	641	2,299	1,080	1,080		-1,219	(53.0%)
Property Taxes	1,260	2,341	1,336	2,735	2,735		1,399	104.7%
Internment Buyback	458	1,475	927	927	927			
Council Projects/Grants		2,000						#DIV/0!
Total Operating Expenses	120,021	118,074	121,459	123,083	133,083	10,000	11,624	9.6%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$	%
							Variance	Variance
Refund	5,646	7,868	9,661	9,661	9,661			
Total Revenue	-678,770	-781,062	-652,232	-715,534	-715,534		-63,302	9.7%
Expenses								
Wages								
Salaries & Wages	465,863	580,864	608,988	631,936	631,936		22,948	3.8%
Wages Student	173,622	107,999	160,137	171,025	171,025		10,888	6.8%
Wages on Call	2,000	1,750	5,884	5,884	5,884			
Wages Overtime			1,997	1,997	1,997			
Wages Vacation	36,165	28,352	10,699	11,137	11,137		438	4.1%
Wages Stats	24,249	22,980						#DIV/0!
Wages Sick Pay	23,623	13,575						#DIV/0!
Wages Health & Safety	91	882						#DIV/0!
Wages Pandemic	13,749							#DIV/0!
Total Wages	739,362	756,402	787,705	821,979	821,979		34,274	4.4%
Employee Benefits & Expenses								
Employee Benefits	189,395	200,840	192,265	206,678	206,678		14,413	7.5%
Clothing Allowance	3,631	1,417	4,275	4,275	4,275			
Boot Allowance	649	873	2,438	2,438	2,438			
Mileage	926	481	2,163	2,163	2,163			
Training	2,748	5,868	7,890	7,890	7,890			
Memberships	1,068	1,979	2,550	2,550	2,550			
Total Employee Benefits & Expenses	198,417	211,458	211,581	225,994	225,994		14,413	6.8%
Total Wages & Benefits	937,779	967,860	999,286	1,047,973	1,047,973		48,687	4.9%
Operating Expenses								
Contracted Services	60,278	49,640	50,113	57,929	57,929		7,816	15.6%
Advertising			355				-355	(100.0%)
Legal Services	64							#DIV/0!
Insurance	74,655	87,015	87,488	99,799	99,799		12,311	14.1%
Lab Services	57	47	48	48	48			
Software Licence	7,787	9,880	7,908	10,224	10,224		2,316	29.3%
Bldg Mtce	18,428	11,127	18,274	20,274	20,274		2,000	10.9%
Equip Mtce	15,368	19,607	24,303	25,552	25,552		1,249	5.1%
Mat'l Ice Plant	38,373	67,978	42,815	42,815	42,815			
Material & Supplies	92,668	60,266	79,110	78,371	78,371		-739	(0.9%)
Office Supplies	87	313	218	227	227		9	4.1%
Other Fees & Licences		606						#DIV/0!
Fuel	3,341	3,959	6,132	5,627	5,627		-505	(8.2%)
Natural Gas	14,457	11,874	9,138	38,391	38,391		29,253	320.1%
Propane	69,454	47,224	67,463	46,280	46,280		-21,183	(31.4%)

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$	%
							Variance	Variance
Hydro	164,986	192,282	204,377	215,357	215,357		10,980	5.4%
Water & Sewer	44,130	19,429	50,451	46,711	46,711		-3,740	(7.4%)
Property Taxes	4,185	9,740	4,437	9,211	9,211		4,774	107.6%
Equip Rental	7,846	8,175	7,973	8,257	8,257		284	3.6%
Telephone	7,649	7,224	9,326	8,287	8,287		-1,039	(11.1%)
Strategic Initiatives		21,042	50,000				-50,000	(100.0%)
Pandemic Costs	204							#DIV/0!
Write Off	-1,161	3,904						#DIV/0!
Costs of Inventory Sold		959		26	26		26	#DIV/0!
Bank Charges	10,014	12,171		12,500	12,500		12,500	#DIV/0!
Total Operating Expenses	632,870	644,462	719,929	725,886	725,886		5,957	0.8%
Departmental Tax Requirements (Revenue)	891,879	831,260	1,066,983	1,058,325	1,058,325		-8,658	(0.8%)
Reserve Transfers								
Transfer to Reserve	175,818	28,730	28,730	27,730	27,730		-1,000	(3.5%)
Transfer from Reserve	-98,647	-32,000	-32,000	-2,000	-2,000		30,000	(93.8%)
Total Reserve Transfers	77,171	-3,270	-3,270	25,730	25,730		29,000	(886.9%)
Net Departmental Position	969,050	827,990	1,063,713	1,084,055	1,084,055		20,342	1.9%
Other Expenses								
Total of Department	969,050	827,990	1,063,713	1,084,055	1,084,055		20,342	1.9%
PLANNING AND DEVELOPMENT								
Revenue								
Ad Revenue	3,906		5,645	4,045	4,045		(1,600)	28.3%
Admin Fees		1,085	500	500	500			
Grants - Provincial	110,184	3,762	12,360	12,360	12,360			
Grants - Other Govs	4,294							#DIV/0!
Donations				350	350		350	#DIV/0!
Grants Other	2,500		5,500	22,000	22,000		16,500	(300.0%)
Misc Revenue		40		500	500		500	#DIV/0!
Due to Ont flow-through		91,430						#DIV/0!
Tile Drain on Taxes	75,026	75,026	75,026	75,026	75,026			
Cleanout Asses	22,080		80,000	80,000	80,000			
Total Revenue	-217,990	-171,343	-179,031	-194,781	-194,781		-15,750	8.8%
Expenses								
Wages								
Salaries & Wages	39,934	63,904	73,480	114,591	114,591		41,111	55.9%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	Actuals	Actuals	Council Approved 2023 Total Budget	Draft 2 Budget	Draft 3 Budget	to Draft 2 \$ Variance	\$	%
							Variance	Variance
Wages Student	7,474	3,071	3,033	3,239	3,239		206	6.8%
Wages Overtime	235	134						#DIV/0!
Wages Vacation			191	199	199		8	4.2%
Total Wages	47,643	67,109	76,704	118,029	118,029		41,325	53.9%
Employee Benefits & Expenses								
Employee Benefits	19,272	25,557	21,764	29,621	29,621		7,857	36.1%
Clothing Allowance			300	300	300			
Mileage		30	373	200	200		-173	(46.4%)
Conferences			1,545	1,545	1,545			
Training			1,854	1,854	1,854			
Memberships	5,957	5,041	6,307	5,887	5,887		-420	(6.7%)
Total Employee Benefits & Expenses	25,229	30,628	32,143	39,407	39,407		7,264	22.6%
Total Wages & Benefits	72,872	97,737	108,847	157,436	157,436		48,589	44.6%
Operating Expenses								
Contracted Services	21,593	61,557	134,670	151,511	151,511		16,841	12.5%
Advertising	13,665	4,760	10,900	3,636	3,636		-7,264	(66.6%)
Eng Services	28,082	26,366	26,203	27,251	27,251		1,048	4.0%
Legal Services	5,632	2,691	6,000	6,240	6,240		240	4.0%
Software Licence	7,416	8,142	7,450	8,748	8,748		1,298	17.4%
Material & Supplies	5,826	4,465	10,639	17,085	17,085		6,446	60.6%
Office Supplies		50						#DIV/0!
Publications	1,369	5,556	4,900	8,296	8,296		3,396	69.3%
Vehicle Licences								#DIV/0!
Meeting		9						#DIV/0!
Fuel		76	530	551	551		21	4.0%
Hydro	2,569	2,995	3,350	3,484	3,484		134	4.0%
Room Rental								#DIV/0!
Telephone	701	1,268	991	1,030	1,030		39	3.9%
Strategic Initiatives	36,300	8,328	41,776	47,897	47,897		6,121	14.7%
Due to Ont flow-through	55,441	54,035	55,307	55,307	55,307			
Business Events		267	7,500	5,000	5,000		-2,500	(33.3%)
DT Revitalization P.	9,723	2,024	7,000	12,890	12,890		5,890	84.1%
DT Revitalization C.	4,821	2,035	7,000	6,500	6,500		-500	(7.1%)
DT Revitalization T.	4,821	3,977	7,000	6,500	6,500		-500	(7.1%)
DT Revitalization A.			3,500	3,500	3,500			
Youth Council			1,000				-1,000	(100.0%)
Grants to Landowner		91,430						#DIV/0!
Community Grant	97,181	1,832						#DIV/0!
Council Projects/Grants	33,380	29,264	35,598	35,598	35,598			
Interest	19,585	11,286	19,719	19,719	19,719			
Total Operating Expenses	348,105	322,413	391,033	420,743	420,743		29,710	7.6%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Departmental Tax Requirements (Revenue)	202,987	248,807	320,849	383,398	383,398		62,549	19.5%
Reserve Transfers								
Transfer to Reserve	20,716							#DIV/0!
Transfer from Reserve	-84,636	-15,000	-15,000				15,000	(100.0%)
Total Reserve Transfers	-63,920	-15,000	-15,000				15,000	(100.0%)
Net Departmental Position	139,067	233,807	305,849	383,398	383,398		77,549	25.4%
Other Expenses								
Total of Department	139,067	233,807	305,849	383,398	383,398		77,549	25.4%
Total MUNICIPAL SERVICES	6,084,768	5,918,979	6,515,793	6,923,353	6,987,046	63,693	471,253	7.2%

Schedule D

revised Feb 26 2024

Grant and Donation Policy Summary of Budget Considerations for 2024 By-Law 45-2021

Total Budget Available for 2023	35,598
Total Budget Available for 2024	35,598

** no change reflected in 2024 Budget

		Grant Request	2024 Proposed Budget
Schedule B	Application Forms Received	124,464	9,379
Additional Requests (insert date)			
	sub-total	124,464	9,379
Schedule D	Financial Commitments	9,610	4,810
Schedule E	Facility Commitments	21,536	21,536
	Balance of year contingency fund		(127)
		155,610	35,598

Schedule D

**The Corporation of the Municipality of Arran-Elderslie
Grant and Donation Policy
Schedule D - Application Form**

**Grant and Donation Requests for 2024
By-Law 45-2021**

Organization	Project Description	Amount Requested	2024 Proposed Donation
Crime Stoppers of Grey Bruce (Monetary Donation)	Crime Stoppers of Grey Bruce is requesting core funding from the Municipality of Arran-Elderslie in the amount of \$2,500 annually for the next two years to be used toward ongoing operational expenses. Without the assistance of your municipality the program is at risk of having to close due to lack of funding. Funding could be a mix toward promotional/educational materials, displays during community events, and office administrative costs such as salary, phone lines, equipment upkeep, and supplies. Our program serves Grey and Bruce counties, including the Municipality of Arran-Elderslie, by allowing the public to anonymously report information about unsolved crimes, crimes about to occur, and the locations of wanted persons, illicit drugs, and stolen property. We offer anonymous cash rewards for up to \$2,000 for successful tips. Tips can be given anonymously by phone at 1-800-222-TIPS (8477), by Web Tip at www.cstip.ca, or via our P3 Tips Mobile app. ** \$2,000 Grant provided in 2020 and 2021; \$2,000 was requested in 2022 and was not awarded due to budget constraints; \$500 was awarded in 2023	\$ 2,500	\$ 250
Trinity Theatre (Monetary Donation)	We are raising funds for the creation of P150: Paisley Past and Present (P150), a 'community play' celebrating the history of Paisley from pre-settlement to today. The community play is an inclusive, intergenerational series of events consisting of research, interviews, podcasts, community meetings, interactive workshops, generativity sessions, history talks, animated walking tours, sketches, all culminating as a theatre event - all generated by members of the community. We have submitted proposals to Canadian Heritage Community Anniversaries Program and ESDC New Horizons for Seniors Program to fund this project. These organizations favour projects that bring money from other sources. Trinity is committed to ensuring there will be meaningful opportunities for seniors to participate in our village festivities and to that end, seniors will be involved in every aspect of the project, as leaders, mentors, volunteers, and attendees. Funding support from the municipality will be used to make heritage podcasts with local youth interviewing seniors sharing their lived experiences in Paisley. Paisley's oral and visual history can only be created with the engagement and assistance of local seniors. Paisley Artscape Society, Paisley Rotary, Paisley Legion and Paisley Agricultural Society, have committed their support to the P150 project, and will be providing in-kind contributions. They will also provide assistance in the identification of seniors to be interviewed by local youth for the podcast series. The series will highlight their lived experiences along community infrastructure themes of civics, heritage, education, commerce, health, environment, faith, and arts. Podcast interviews will commence in the spring 2024 and be carried out throughout the year. Summaries of these podcasts will be published in a P150: Paisley Past and Present commemorative coffee table book, along with other community play activities and events.	\$ 2,500	\$3000 Committed by Res 2023-134
Tara Coed SloPitch (In Kind Request)	We had a fundraising tournament and wish to use the proceeds to donate/build dugout structure for the "B" diamond in Tara. We are requesting our fee for using the facilities on September 22,23,24 be waived as we are donating the proceeds back to the municipality via fixed non removable dugout structures for the Tara B diamond. We have some additional funds to add to this donation request and have contractors in which have agreed to assist/volunteer in the construction of said structures. ** This is a new request, no previous grants have been awarded for this initiative	\$ 1,438	\$ 1,438
Tara Curling Club (Monetary Donation OR Interest Free Loan)	The Tara Curling Club is requesting funds in the form of either a Monetary Donation or Interest Free Loan of up to \$60,000 for the purposes of complete replacement of the current, aged ammonia-based refrigeration (ice) plant with a nonammonia, current, skid-mounted and vendor-supported plant from Berg Chilling Systems Inc. (see additional details in the attached budgetary quotation). The complete replacement cost is expected to be between \$200-250k, and the requested funds, coupled with the \$150k requested via the Ontario Trillium Foundation grant (assuming a successful application) and funds held in reserve by the TCC will be used to cover the cost of the replacement, with the repayment amount requested to be spread over 10 years. This funding is necessary to permit the vendor to be retained to complete the replacement during the offseason in 2024, while fundraising efforts ramp-up by the TCC to repay the loan (due to the impacts of COVID, fundraising for this effort were not pursued at a time when restrictions prevented normal club operations, and we now navigate a return to normal this our plant replacement as a focus of our club). As details provided are limited, we do hope to meet to discuss our project and financial assistance requested and answer any questions that may be asked. Included as references are the submitted Ontario Trillium Foundation grant package and a budgetary quotation from Berg with details regarding proposed project cost, technical details. As of the date of this application, we have not been informed of the status of our Ontario Trillium Foundation grant application, nor have we entered any agreement with Berg or any other vendor/supplier regarding the replacement of our plant. ** This is a new request, no previous grants have been awarded for this initiative	\$ 60,000	
ATES Grads (In-Kind request)	We have a large group of graduating students this year which implies extra costs for our year end trip. Lots of families are working hard to fundraise so every student can participate but not having to worry about the cost to rent a space for the grad event would be amazing. We are fundraising for our graduation trip to Niagara and to be honest, not having to pay to rent this space for grad would be a huge relief. Our grads will enjoy their grad ceremony at the Arran Tara Community Centre without having to worry about cost. ** This is a new request, no previous grants have been awarded for this initiative	\$ 1,000	\$ 665

The Corporation of the Municipality of Arran-Elderslie
Grant and Donation Policy
Schedule D - Application Form

Grant and Donation Requests for 2024
By-Law 45-2021

Organization	Project Description	Amount Requested	2024 Proposed Donation
Paisley Blues Festival (In-Kind Contribution)	133-10-2023 Moved by:Deputy Mayor Shaw Seconded by:Councillor Steinacker Be it Resolved that Council hereby supports Paisley Blues Festival on the submission of the Heritage Canada Building Communities Through Arts and Heritage – Local Festivals application with In-Kind municipal support by waiving rental fees for the use of the Paisley Community Centre and providing staff services to set up/take down of tables and chairs at the festival venue for the Paisley Blues Festival in 2024 for the cost of approximately \$1,300.	\$ 1,300	\$1300 Committed by Res 2023-133
The Chesley Nursery School (Monetary Donation)	The Chesley Nursery School is looking to start up our pancake fundraiser again for 2024. Due to Covid-19, we have had to put it on hold, but we are excited to bring it back for our 45th anniversary. The funds will be used for general operating expenses of the program. Your donation will ensure the longevity of this fundraising event which has been a community staple and we hope to bring back the event to its former glory.	\$ 426	\$ 426
Tara Horticultural Society (Monetary Grant / Interest Free Loan)	To allow the Tara Horticultural Society to mark its 100th anniversary in 2024 with a community initiative. We are not for profit organization and as such do not hold a budget to support the up-front costs associated with the initiative we would like to complete in 2024. The intention of this project is for the Tara Horticultural Society (THS) to facilitate the planting of 100 trees in the village of Tara and surrounding Arran Township in celebration of the society's 100th anniversary. This is a cost-neutral initiative meaning it is not intended to generate excess funds that would support another project or expense incurred by the society. This project requires significant collaboration with the municipality for both financial and human resources. This project plan is being submitted as a starting point allowing flexibility to slightly revise plans and logistics as required upon further consult with stakeholders. It is our hope that these trees will effectively commemorate the role of the Tara Horticultural Society, that has been blooming in the community for 100 years, adding beauty that will continue to grow for years to come.	\$ 15,000	
Allenford Community Centre (Monetary Grant)	The initiative is to raise enough money to fix the roof on our Community Centre. The funds will be put towards the construction cost of fixing the roof. The Construction will also greatly improve the insulation value of the structure. This will have a significant reduction in the annual operation costs of the centre for decades into the future.The Community Centre is designated as the Emergency Response Centre for the area. It is also a community gathering area with park, playground and two large meeting rooms. Used for community events, winter/summer sports for all ages and community fund raising. The Centre is also used to hold family reunions, celebrations of life and Stage & Doe's. As a resident of Allenford and a member of the Allenford Improvement Association I can speak to the significant and integral role the ACC provides to our community and surrounding area. Not only does it host most of the community events, its park and playground has been a safe refuge for outdoor activities enjoyed by all residence of Allenford. The community Centre also stands as a beacon of Allenford pride and heritage that has stood for over 100years and we are hope for 100 more. We need to raise \$210,000 in order to replace the roof on the community centre. We are asking for a donation to help us achieve this goal and secure the future to the center that is so essential to our community. ** This is a new request, no previous grants have been awarded for this initiative	\$ 10,000	
Bruce County Heritage Association (Monetary Donation)	The annual Heritage Farm Show brings participants, volunteers, vendors and visitors to share in portraying and experiencing our agricultural heritage. The weekend consists of antique farm equipment, accessories, artefacts, literature and lore being shared and demonstrated. The weekend events include farm equipment demonstrations, early railway demonstrations, heavy horse plowing, sheep shearing, field work demonstrations, a working sawmill, tractor pulls, a lifestyles program and games and play areas for children. Evenings bring family, friends and new visitors together to enjoy meals and entertainment strengthening community and camaraderie. Sponsorship funds are used to cover the expenses associated with hosting the 2024 Heritage Farm Show (28th annual show). Financial support from the municipality will enable the dedicated volunteers of the organization to continue to offer a high caliber event that brings 16,000+ (people days)to the local area supporting local businesses. Financial support will be used toward the 2024 show expenses including transportation of heavy equipment, fuel, advertising and promotional materials. Having the finances to bring in large equipment unique to our agricultural heritage, such as steam traction engines are of great interest and encourage weekend participants and attendees. With additional funding for advertising and promotional materials, a larger demographic area can be reached inviting guests and participants to join us at our annual event.	\$ 5,000	
Paisley Community Enhancement Association (Monetary Donation plus interest free loan)	Paisley Community Enhancement Association (PCEC) is activeley fundraising for, planning and organizing an inclusive weekend event to celebrate Paisley's 150th Anniversary. The intended weekend is July 12-14 2024. The event will include a parade, heritage walking tours, historical displays, live music, childrens activities, art vendors, food vendors and more. We are providing an opportunity for local businesses to benefit from the draw of this event and for other groups to fundraise. Firefighters and Rotary Club are to provide a breakfast by donation, Agricultural Society to host a dinner, the Curling Club to host a BBQ, and artists on the River to feature local art vendors on Saturday 10-4. This event is meant to bring the community together to celebrate our heritage and take pride in our Village. It is an opportunity to meet new people, and reconnect with old friends, while supporting local businesses, services clubs and groups that add value to Paisley. Funds would be applied towards our total fundraising goal. Funds are needed to pay for entertainment, amenities, and costs associated with setting up, tearing down and facilitating the event. Detailed budget/estimates will be provided. (\$15,000 interest free loan, \$10,000 monetary donation)	\$ 25,000	\$ 2,000

The Corporation of the Municipality of Arran-Elderslie
 Grant and Donation Policy
 Schedule D - Application Form

Grant and Donation Requests for 2024
 By-Law 45-2021

Organization	Project Description	Amount Requested	2024 Proposed Donation
Youth Literacy Council	January 27 2024 is family literacy day, a day to highlight the importance of the development of literacy and numeracy skills in our children and youth. Children in our area are still struggling to make up for the difficulties encountered during online learning. Financial assistance from the Municipality of Arran-Elderslie would help with outreach to community members in your area and help develop our literacy library. We are looking for funding in the amount of \$300. The South Grey Bruce Literacy Council is a charitable organization which as been providing assistance to children and youth for over twenty-five years. The success of this established program is well documented and we continue to adapt and evolve with the needs of the community. We are currently working with students out of our office in Hanover and the Chesley Library. We provide free, confidential learning assistance to children and youth aged 6-18, who are struggling with reading, writing, and/or math. We provide training and resources to volunteers who help support these students. It has been proven that help received early in life can help a young person improve their literacy and numeracy skills, resulting in the development of confidence and the potential for future growth. We obtain funding from various organizations, donations and fundraising events. But as always municipal funding is vital, both in helping us deliver our literacy program, and because it demonstrates your awareness and commitment to supporting the children and youth of our community. We currently have no paid staff and the SGBYLC is being run entirely by volunteers. Please	\$ 300	\$ 300
Chesley Hospital Foundation	\$10,000 awarded in 2023 to go towards equipment - \$2,600 in 2022 - note, the \$10,000 awarded in 2023 was never sent so it has been reserved for use in future years		
Total Grant Requests Received by Application Form		\$ 124,464	\$ 9,379

Additional Requests Received by Correspondence/Delegation of Council During Budget Meetings

Additional Requests Received

\$ 124,464

Schedule D

**The Corporation of the Municipality of Arran-Elderslie
Grant and Donation Policy
Schedule D - Financial Commitments
By-Law 45-2021**

2024 Grant Budget

Community Events Funding			
Temporary Seed Financing	Annual Repayment		
Liability Insurance Coverage	50% to a maximum of \$2,000		
Disaster Relief			
Case-by-case Basis	In accordance with donations made by other local municipalities		
Employee's Christmas			
Annual Christmas Dinner	Open to all employees on payroll at the time of the event	\$	-
Enhancement of Parks and Roadsides			
Chesley Horticultural Society/ Chesley Chamber of Commerce	Up to \$1,500 with receipts or invoices	\$	-
Friends of Paisley Flower	Up to \$1,500 with receipts or invoices	\$	-
Tara Horticultural Society	Up to \$1,500 with receipts or invoices	\$	-
** for maintenance of Municipal Parks	\$300 with receipts or invoices	\$	-
** for watering per Res.8-147-2014	\$1,500 annually	\$	-
Fall Fairs			
Arran-Tara Agricultural Society	\$500 plus rental fees for free-use days	\$	500.00
Chesley Agricultural Society	\$500 plus rental fees for free-use days	\$	500.00
Paisley Agricultural Society	\$500 plus rental fees for free-use days	\$	500.00
Firefighters – Municipal Fire Departments			
Chesley	\$250 – Christmas Holiday Celebrations	\$	250.00
Paisley	\$250 – Christmas Holiday Celebrations	\$	250.00
Tara	\$250 – Christmas Holiday Celebrations	\$	250.00
Memorials			
Sitting member of Council or an Employee	Floral memorials, \$75		
Immediate family member of a sitting member of Council or an Employee	Monetary donation of \$50	\$	200.00
Local public figure, at direction of Council	Monetary donation of \$50		
Non-Municipal Community Centres			
West Arran Community Centre	50% of property taxes or \$800	\$	800.00
Parades			
Local Group, Sponsorship of a Christmas Parade	\$300	\$	900.00
Remembrance Day Support of Royal Canadian Legions			
Chesley	One wreath	\$	120.00
Paisley	Two wreaths	\$	120.00
Tara	One wreath	\$	120.00
Schools Cleanup			
Urban municipal parkland or roadside	\$100 per school		
Rural municipal roadside	\$500 per school		
Schools Commencement			

Schedule D

The Corporation of the Municipality of Arran-Elderslie
Grant and Donation Policy
Schedule D - Financial Commitments
By-Law 45-2021

2024 Grant Budget

Graduation Award Ceremony	Up to \$100 and a history book, per elementary school		
Secondary School Graduate	\$100		300
Long-term Achievement Award	In lieu of Annual Awards		
\$			4,810.00

**** these items have been reallocated to the respective departments operating budget**

Grants and Donations by Council	\$	<u>4,810.00</u>
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\$ 4,810.00

Schedule D

The Corporation of the Municipality of Arran-Elderslie Grant and Donation Policy Schedule E - Facility Commitments By-Law 45-2021

Rates determined by Fees & Charges By-Law		# Days	2024 Commitment (Tax Excl)
Chesley Curling Club			
Kitchen use-Boardroom	15 days annually	15	\$1,387.65
Hall, kitchen and boardroom	1 day annually	1	\$703.70
Curling club floor during off ice season	4 days annually	4	\$2,910.36
** as per agreement			
Paisley Curling Club			
Hall and Kitchen	2 days annually	1	\$884.96
** as per agreement			
Tara Curling Club			
Hall and kitchen	1 day annually	1	\$884.96
** as per agreement			
Tara Festival of Crafts			
Reduced fees	3-day annual event	3	\$238.34
** as per agreement			
Chesley Kinsman Club			
Kinsmen Pavillion	3 days annually for July Fest	3	\$795.69
Kinsmen Pavillion	20 days annually	20	\$5,304.60
** as per agreement			
Chesley Agricultural Society			
Building and grounds for Fall Fair	3 days annually	3	\$3,338.07
Hall and kitchen for Jamborees	2 days annually	2	\$1,094.76
** as per agreement			
Tara Agricultural Society			
Building and grounds for Fall Fair	3 days annually	3	\$3,992.93
** as per agreement			
			21,536.02

**Capital Financial Report
Budget
2024**

February 26, 2024	2024	2024	2024	2024	2024	2024	2024	2024	2024
	Keystone Id	Expenses	New Grants	New Donations	New General Reserves	New Office Equipment Reserve	New Fire Reserves	New Chesley Clinic Reserve	New Water & Sewer Reserves
MUNICIPAL SERVICES									
GENERAL GOVERNMENT									
GENERAL SERVICES									
24-GENG-0010 replace 7 laptops and upgrade RAM on 29 existing laptops		16,774				16,774			
Total GENERAL SERVICES		16,774				16,774	0	0	0
Total GENERAL GOVERNMENT		16,774	0	0	0	16,774	0	0	0
FIRE PROTECTION SERVICES									
COMMON									
23-FIRE-0008 EQUIP-Recruit Bunker Gear	02-2017	15,000					15,000		
24-FIRE-0015 Equip-Modernization of Radio Paging and Communication		10,000					10,000		
24-FIRE-0016 Building-2nd Story Live Fire Training Center		10,000		5,000			5,000		
Total COMMON		35,000	0	5,000	0	0	30,000	0	0
CHESLEY									
24-FIRE-0017 EQUIP-Chesley Fire Helmet Replacement		11,000					11,000		
25-FIRE-0006 FLEET-Pumper Fire Truck Chesley		190,000					190,000		
Total CHESLEY		201,000			0	0	201,000	0	0
PAISLEY									
22-FIRE-0004 BLDG-Paisley Fire Hall Construction	02-3820	4,727,515			4,727,515				
Total PAISLEY		4,727,515	0		4,727,515	0	0	0	0
Total FIRE PROTECTION SERVICES		4,963,515	0	5,000	4,727,515	0	231,000	0	0
TRANSPORTATION SERVICES									
BRIDGES & CULVERTS									
21-TRAN-0007 Bridges-2013	02-2830	15,000			15,000				
22-TRAN-0008 BRIDGES - Teeswater, paisley, Dyke Maint.	02-3349	106,000	53,000		53,000				
Total BRIDGES & CULVERTS		121,000	53,000		68,000	0	0	0	0
ROAD NETWORK									
22-TRAN-0007 ROADS - Teeswater Bridge, Paisley - Approaches and Roadway	02-3348	50,000			50,000				
24-TRAN-0027 Trans (E) - Con 10 Elderslie, reconstruct Sdrd 5 intersection (safety)		20,000	20,000		0				
24-TRAN-0034 Roads-Arran Sideroad 20 - Landfill Road		143,500	143,500		0				
24-TRAN-0036 Roads-Arran Con 10 - Cty 10 to GB Line		150,000	150,000		0				
24-TRAN-0037 Roads-Arran B-Line - Cty 17 south Con 4		98,000	98,000		0				
24-TRAN-0049 Roads-(A) Sdrd 20 (10th to 12th)		145,000	145,000		0				
24-TRAN-0051 Roads-Arran B-Line - Con 2 Arran to Con 4 Arran		143,500	143,500						
24-TRAN-0052 Road and Address signs		12,000	12,000						
24-TRANS-0053 Roads (A) Con 10 E - 15sdrd to 10 sdrd. (Swamp rebuild)		175,000			175,000				
24-TRANS-0054 Roads (A) Sdrd15 - Con 10 to Con13SW Swamp(RB53/CW2108)		175,000			175,000				
Total ROAD NETWORK		1,112,000	712,000		400,000	0	0	0	0
SIDEWALKS									
24-TRAN-0047 Sidewalks(C)-2nd Ave SW - 2nd to 3rd St		26,400	26,400		0				
24-TRAN-0048 Sidewalks (T)-Cty 10 - Union St to Rotary Park		28,000	28,000		0				
Total SIDEWALKS		54,400	54,400		0	0	0	0	0
VEHICLES & EQUIPMENT									
24-TRAN-0020 HVY/EQUIP (E) - Backhoe		205,000			205,000				
24-TRAN-0035 Hvy/Equip - (E)- Utility trailer		3,800			3,800				
25-TRAN-0021 VEH&EQUIP (E)- Tandem Plow Truck		215,000			215,000				
Total VEHICLES & EQUIPMENT		423,800			423,800	0	0	0	0
Total TRANSPORTATION SERVICES		1,711,200	819,400	0	891,800	0	0	0	0
ENVIRONMENTAL SERVICES									
WASTE DISPOSAL									
21-ENVS-0001 BLDG-Arran Landfill-Weigh Scales Building	02-3501	60,000			60,000				
Total WASTE DISPOSAL		60,000			60,000				
Total ENVIRONMENTAL SERVICES		60,000			60,000	0	0	0	0
RECREATION AND CULTURE									
ADMINISTRATIVE									
24-RECC-0051 Chesley Lawn Bowling Club Renovation		130,000	115,000	4,000	11,000				

**Capital Financial Report
Budget
2024**

February 26, 2024		2024	2024	2024	2024	2024	2024	2024	2024
	Keystone Id	Expenses	New Grants	New Donations	New General Reserves	New Office Equipment Reserve	New Fire Reserves	New Chesley Clinic Reserve	New Water & Sewer Reserves
Total PAISLEY SEWER SYSTEM		192,500			0	0	0	0	192,500
TARA SEWER SYSTEM									
22-WSSE-0002 EQUIP-SEWER (T)-Confined spaces, tripod, harness etc.	02-3792	2,073							2,073
23-WSSE-0021 EQUIP-SEWER-(T) Mill Street L.S. Pump#2 Replace	02-3780	18,000							18,000
Total TARA SEWER SYSTEM		20,073			0	0	0	0	20,073
Total SEWER		272,573			0	0	0	0	272,573
WATER									
CHESLEY/PAISLEY WATER SYSTEM									
24-WSWA-0024 Fleet-Water-Pickup Truck		70,000							70,000
24-WSWA-0026 Water(P) Church St., Queen St to Ross St.		45,000							45,000
Total CHESLEY/PAISLEY WATER SYSTEM		115,000			0	0	0	0	115,000
TARA WATER SYSTEM									
23-WSWA-0020 BLDG-WATER-(T)- Roofs replacment @ Well 2 & 3	02-3648	5,000							5,000
23-WSWA-0022 WATER (T) -Francis St Watermains	02-3662	638,000							638,000
24-WSWA-0025 Water(T) - Well #3 Rotorque valve		15,000							15,000
Total TARA WATER SYSTEM		658,000			0	0	0	0	658,000
Total WATER		773,000							773,000
STORMWATER SYSTEM									
STORMWATER									
24-WSST-0006 Storm (T) - Francis St.		389,458	389,458						
24-WSST-007 Storm – Urban stormwater study		40,000							40,000
Total STORMWATER		429,458	389,458	0	0	0	0	0	40,000
Total WATER AND SEWER SERVICES		1,475,031	389,458	0	0	0	0	0	1,085,573
Total Arran-Elderslie - Capital		9,564,019	1,684,528	109,000	6,407,144	16,774	231,000	30,000	1,085,573