



# The Corporation of the Municipality of Arran-Elderslie

## Staff Report

Council Meeting Date: January 29, 2024

Subject: SRFIN.24.02 Draft 2024 Operating and Capital Budget

Report from: David Munro, Interim Treasurer

Appendices: **Schedule A** – Municipal Services by Department  
**Schedule A.1** – Municipal Services Consolidated Summary  
**Schedule A.2** – Protective Services – Fire Protection  
**Schedule B** – Building and By-law Enforcement Services  
**Schedule B.1** – Building Inspection  
**Schedule B.2** – By-law Enforcement Services – Animal Control  
**Schedule C** – Water and Sewer Services  
**Schedule C.1** – Sewer and Water Common/Shared Costs  
**Schedule C.2** – Water Services  
**Schedule C.3** – Sewer Services  
**Schedule C.4** – Storm Services  
**Schedule D** – Grant and Donation Requests  
**Schedule E** – Capital Budget

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### **Recommendation**

Be It Resolved that Council hereby,

1. Supports the 2024 Draft 2024 Operating and Capital Budget for presentation at the public meeting scheduled for January 29, 2024, at 4:00pm; and
2. Direct staff to bring the final budget and corresponding tax rate by-law on February 6, 2024.

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## **Report Summary**

The purpose of this report is to provide Council with the first draft of the 2024 Budget.

This draft Budget has been reviewed by staff and they continue to seek to refine and determine cost efficiencies and reductions. The intention is to have a balanced budget with a limited tax increase.

A public session is scheduled for January 29, 2024, at 4:00 pm.

All comments from the January 29<sup>th</sup> Council meeting and the January 29<sup>th</sup> public session will be addressed. Staff will be seeking approval at the February 6<sup>th</sup> Council meeting.

Senior Leadership have been meeting over the last few months to review and address inflationary or program changes, and discuss new initiatives being proposed. The initial departmental financial reports have been reviewed with managers providing comments on significant variances and making budget reduction recommendations where it was historically noted that a change was recommended.

The draft Budget Report presented includes the Operating and Capital Budgets proposed for 2024, with comparative data to December 31<sup>st</sup>, 2023, noting that the 2023 results are draft as the regular month end reviews for the fourth quarter have not yet been completed and some invoices are outstanding. The budget has been prepared with a focus on the following areas:

- **Taxation Highlights** – a review of assessment and tax rates.
- **Operating Budget – Overview by Key Service Area** – a summary of the budget.
- **Building & By-law Enforcement Services** – note, the Building Division is funded through building permit fees.
- **Municipal Services** – funded by taxation and user fees.
- **Water and Sewer Services** – fully funded by property owners through user fees.
- **Capital Budget** – Separated where the funding will come for each project.

The draft budget has been prepared based on the following considerations and assumptions:

- ✓ A review of 2023 Budget and results, plus a review of historical trending for the past 2 years.

- ✓ 4.0% wage rate increase, following Arran-Elderslie's collective agreement for union employees. This has also been applied to non-union staff, fire and Council Members.
  - ✓ Student rates continue to be set based on our student wage rate grid which provides a small premium to Ontario's minimum wage.
  - ✓ 4% increase on materials and supplies from vendors/suppliers.
  - ✓ 4% increase on hydro, based on preliminary discussions with LAS; outcome of their review of rates is to be confirmed.
  - ✓ 10% increase in Insurance
  - ✓ Budgetary increases as specified in agreements or through shared service arrangements, such as Bruce Area Solid Waste Recycling, Conservation Authorities, Saugeen Mobility and Regional Transit, OPP, and Fire Service Agreements. Where information was not available, an inflation factor was used to prepare the 2024 budget.
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## **Background**

Section 290 for the Municipal Act, 2001, S.O. 2001, c.25 defines the requirements for a local Municipality:

For each year, a local Municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the Municipality, including:

- ✓ Amounts sufficient to pay all debts of the Municipality falling due within the year; and
- ✓ Amounts required to be raised for sinking funds or retirement funds; and
- ✓ Amounts required for any board, commission, or other body.

The Act further defines what shall be included in the budget, such as estimated revenues from taxation levy, reserve transfers, estimated expenses, and prior year surplus or deficits.

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## **Analysis**

The Leadership Team continues to strive to bring forward a balanced budget that has considered the added costs for new initiatives, and the ever-challenging inflationary and contract increases, while keeping proposed tax rate or tax levy increases to a minimum. Inflation pressures continued in 2023 at 3.9% (CPI annual average) and are expected to continue in 2024. Staff are striving to achieve a 6% tax increase or less.

## Taxation Highlights

Currently, before a property tax increase, we need to address the 2024 Draft Operating Budget deficit of \$654,653.

A property tax rate increase of 9.3% is required to balance the budget. Staff have considered several options and propose a 6% property tax increase which would leave a deficit of \$210,940. Further review and adjustments are required to balance the budget if the 6% increase is approved.

2024 Property Taxes							
Year	Residential Assessment	# of households	Average Assessment	Tax Levy	Taxes		Local Tax Rate
2022	\$539,868,398	3,166	\$170,521	\$5,817,780	\$1,348.72		0.00790941
2023	\$550,004,984	3,183	\$172,795	\$6,274,065	\$1,448.73		0.00838413
2024	\$555,568,241	3,199	\$173,669	\$6,717,014	\$1,543.43		0.00888718
% increase			Budget Increase	Tax Levy	Taxes on \$172,795	\$ increase	% increase
0	Hold 2023 tax rate		\$63,462	\$6,337,527	\$1,448.73	\$0.00	0.0%
1			\$126,837	\$6,400,902	\$1,463.22	\$14.49	1.0%
2			\$190,212	\$6,464,277	\$1,477.71	\$28.97	2.0%
3			\$253,587	\$6,527,652	\$1,492.19	\$43.46	3.0%
4			\$316,963	\$6,591,028	\$1,506.68	\$57.95	4.0%
5			\$380,338	\$6,654,403	\$1,521.17	\$72.44	5.0%
6			\$443,713	\$6,717,778	\$1,535.66	\$86.92	6.0%
7			\$507,089	\$6,781,154	\$1,550.14	\$101.41	7.0%
8			\$570,464	\$6,844,529	\$1,564.63	\$115.90	8.0%
9.3			\$654,653	\$6,928,718	\$1,583.88	\$135.14	9.3%
2024 Draft 1 Operating Budget deficit			\$654,653				
gap to be closed to balance budget			\$210,940				

Blended rate

**At a 6% proposed local property tax increase, combined with County increasing their tax rate by 6.16% and school boards holding steady at 0% increase, the Arran-Elderslie 2024 blended property tax rate increase will be 5.42%.**

Property Taxes	Local	County	School	Total
2022	\$1,349	\$748	\$261	\$2,358
2023	\$1,430	\$806	\$261	\$2,497
2024	\$1,515	\$856	\$261	\$2,632
2024 over 2023 \$	\$86	\$50	\$0	\$135
2024 over 2023 %	6.00%	6.16%	0.00%	5.42%
2023 over 2022 \$	\$81	\$58	\$0	\$139
2023 over 2022 %	6.00%	7.74%	0.00%	5.89%

### Operating Budget – Overview by Key Service Area

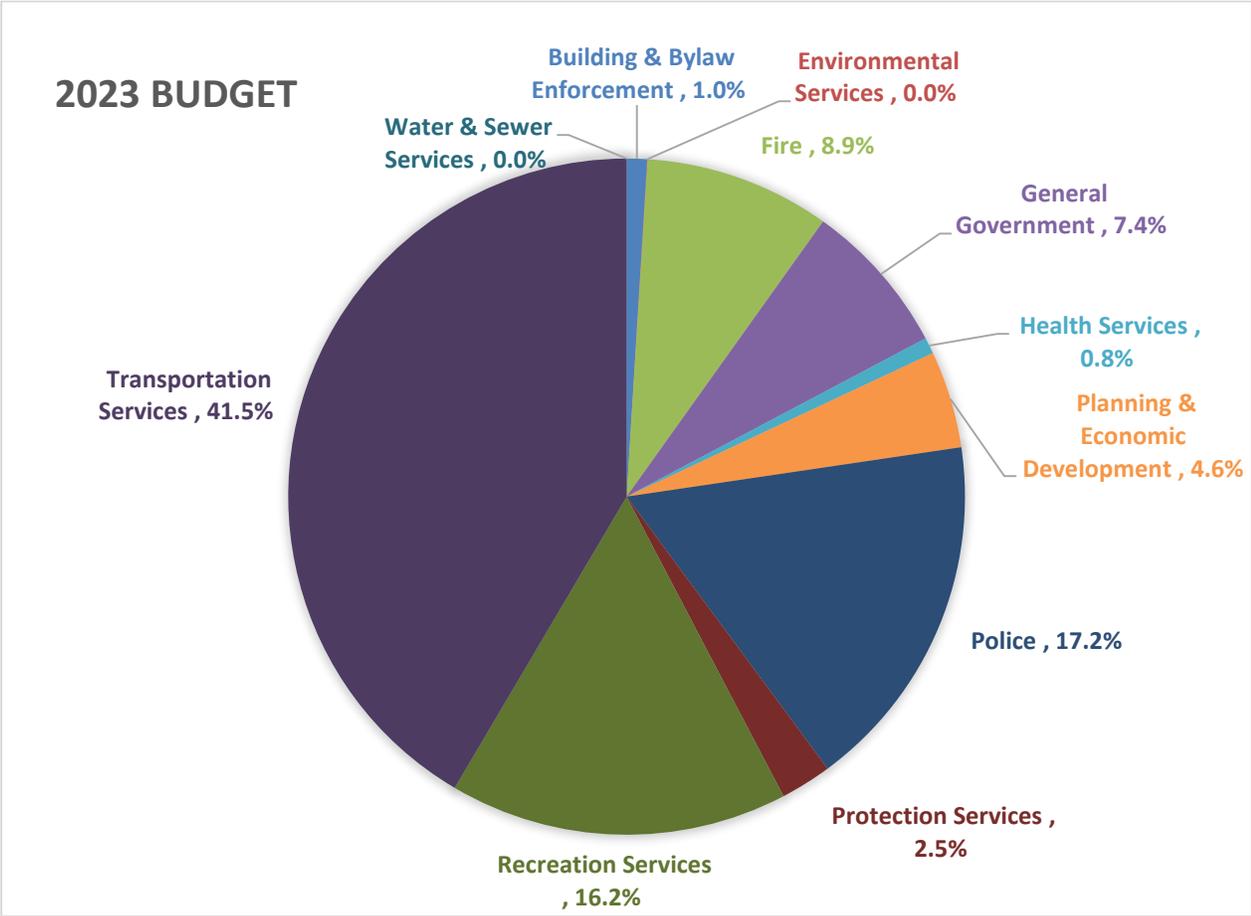
The following charts highlight the operating budget by Key Service Area.

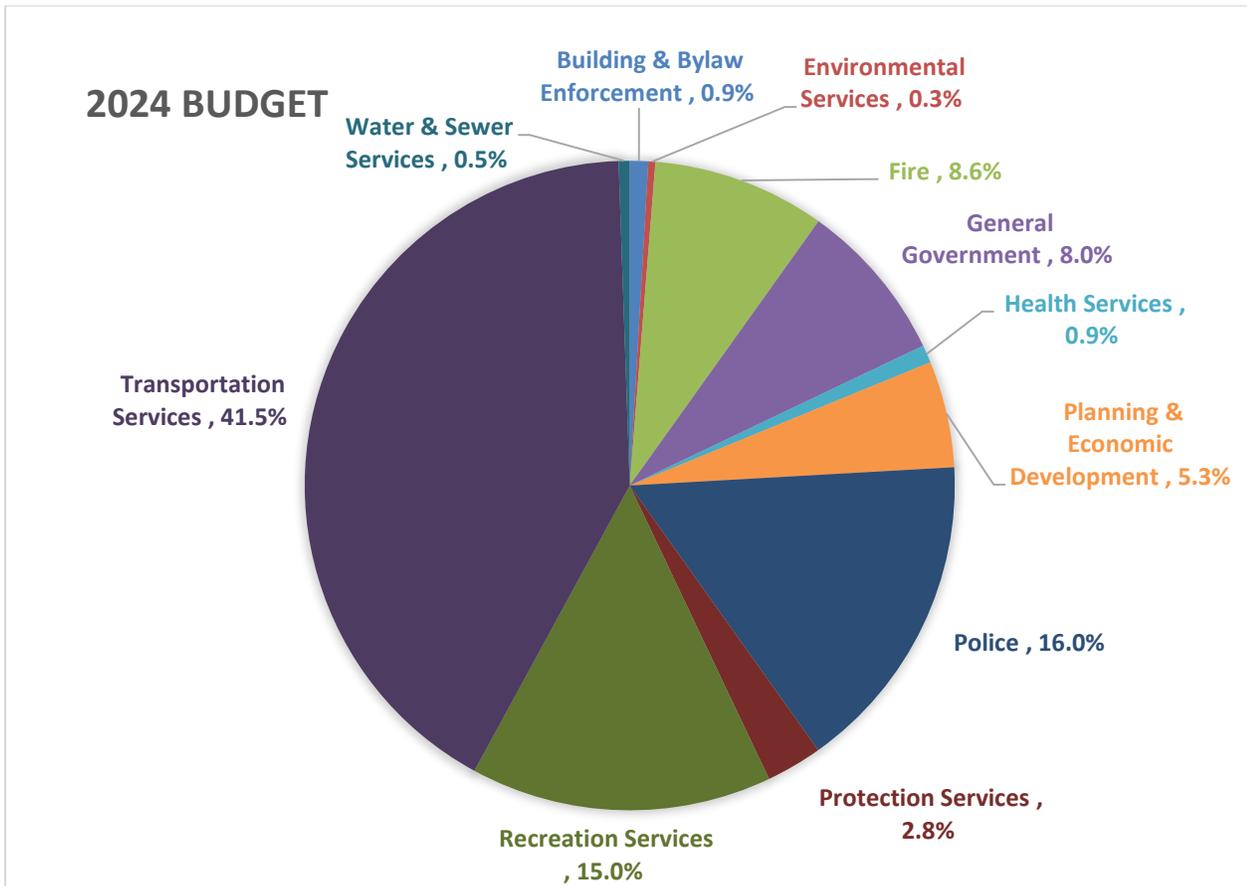
Budget Review Dept Summary							
MUNICIPAL SERVICES							
	2022	December	2023	2024	Budget	Budget	
	Actuals	Actuals	Council Approved	Draft 1	\$	%	
			Budget	Budget	Variance	Variance	
MUNICIPAL SERVICES							
GENERAL GOVERNMENT	\$462,476	\$537,299	\$485,989	\$582,116	\$96,127	19.8%	
PROTECTION SERVICES	\$1,864,045	\$1,959,990	\$1,878,069	\$1,985,279	\$107,210	5.7%	
TRANSPORTATION SERVICES	\$2,596,055	\$2,457,067	\$2,733,038	\$3,002,552	\$269,514	9.9%	
ENVIRONMENTAL SERVICES	\$28,113	\$15,206	(\$1,627)	\$25,293	\$26,920	NM	
HEALTH SERVICES	\$25,958	(\$46,507)	\$50,762	\$64,073	\$13,311	26.2%	
RECREATION AND CULTURE	\$969,048	\$872,513	\$1,063,713	\$1,084,055	\$20,342	1.9%	
PLANNING AND DEVELOPMENT	\$139,064	\$223,891	\$305,849	\$383,398	\$77,549	25.4%	
Total MUNICIPAL SERVICES	\$6,084,759	\$6,019,459	\$6,515,793	\$7,126,766	\$610,973	9.4%	
Total MUNICIPAL SERVICES	\$6,084,759	\$6,019,459	\$6,515,793	\$7,126,766	\$610,973	9.4%	

Budget Review Dept Summary							
BUILDING & BYLAW ENFORCEMENT SERVICES							
	2022	December	2023	2024	Budget	Budget	
	Actuals	Actuals	Council Approved	Draft 1	\$	%	
			Budget	Budget	Variance	Variance	
BUILDING & BYLAW ENFORCEMENT SERVICES							
Building	\$0	(\$79,306)	\$0	(\$375)	(\$375)	NM	
ByLaw	\$50,428	\$61,307	\$63,781	\$66,255	\$2,474	3.9%	
Total BUILDING & BYLAW ENFORCEMENT SERVICES	\$50,428	(\$17,999)	\$63,781	\$65,880	\$2,099	3.3%	

Budget Review Dept Summary							
WATER AND SEWER SERVICES							
	2022	December	2023	2024	Budget	Budget	
	Actuals	Actuals	Council Approved	Draft 1	\$	%	
			Budget	Budget	Variance	Variance	
WATER AND SEWER SERVICES							
SHARED ADMINISTRATION	\$2	(\$64,313)	\$0	\$3,646	\$3,646		
SEWER	\$4	(\$122,291)	\$0	\$35,890	\$35,890		
WATER	\$0	\$144,621	\$0	\$144	\$144		
STORM	\$44,934	(\$88,948)	\$0	\$36	\$36		
Total WATER AND SEWER SERVICES	\$44,940	(\$130,931)	\$0	\$39,716	\$39,716		

The allocation of the tax dollar remains consistent between 2024 and 2023 with the top areas being Policing, Recreation and Transportation Services, representing 75 cents in 2023 budget and 73 cents in 2024.





Additional data has been provided in the supporting schedules:

**Schedule A** – Municipal Services by Department

**Schedule A.1** – Municipal Services Consolidated Summary

**Schedule A.2** – Protective Services – Fire Protection

**Schedule B** – Building and By-law Enforcement Services

**Schedule B.1** – Building Inspection

**Schedule B.2** – By-law Enforcement Services – Animal Control

**Schedule C** – Water and Sewer Services

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## Municipal Services

The following sections provides a detailed analysis of the budget changes in each of the key service areas:

- ✓ General Government,
- ✓ Protection Services,
- ✓ Transportation Services,
- ✓ Environmental Services,
- ✓ Health Services,
- ✓ Recreation and Culture,
- ✓ Planning and Development.

Each of these areas is further supported by Schedule A.1, a consolidated Financial Report showing the detailed accounts by Revenue, Expenses, and Reserve Transfers.

### General Government

<b>Budget Review Dept Summary</b>						
<b>GENERAL GOVERNMENT</b>						
	2022	2023	2023 Council Approved Budget	2024 Draft 1 Budget	Budget \$ Variance	Budget % Variance
	Actuals	Actuals				
MUNICIPAL SERVICES						
GENERAL GOVERNMENT						
01-1010 General-Council	\$118,840	\$127,983	\$138,409	\$162,556	\$24,147	17.4%
01-1020 General-Program Support	\$356,059	\$420,015	\$312,693	\$400,283	\$87,590	28.0%
01-1030 General-Asset Management / GIS	(\$12,423)	(\$10,699)	\$34,887	\$19,277	(\$15,610)	(44.7%)
Total GENERAL GOVERNMENT	\$462,476	\$537,299	\$485,989	\$582,116	\$96,127	19.8%

## Council

Transfer to election reserve is \$8,000 per year to build a \$32,000 reserve for 2026 (next election). The Conference's budget is made up of two attendees at ROMA, two at AMO, and one at Good Roads. A budget of \$10,000 has been established for the Diversity, Equity, and Inclusion Committee and Police Services Board.

## Program Support

This budget includes corporate overhead and administrative costs for municipal operations, payroll, clerks, and treasury functions. No new positions have been added in 2024.

Adjusted insurance to be 10% over 2023 actuals (which were higher than budget).

Another \$300,000 of land sale revenue from the sale of surplus lands is planned – the same as 2023 budget.

## Asset Management/GIS

An Asset Management/GIS Coordinator will provide support to Building, Roads, Water and Sewer for the mapping of various infrastructure points throughout the Municipality. In addition, it covers the work involving the asset management inventory and data quality, as well as ongoing training provided to the Leadership team to ensure a comprehensive understanding of the key components of Asset Management. This is a key project for 2024 as a report is due to the Province on July 1, 2024.

## **Protection Services**

Protection Services represents 27.4% (2023 Budget – 28.5%) of the municipal services budget, largely due to the cost of Police Services which are more than \$1M. Overall budget in this area is 5.7% increase or \$107,398.

	2022	2023	2023	2024		
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$	%
					Variance	Variance
<b>01-2010 Protection-Common Fire</b>	140,644	115,417.67	162,282	177,451	15,169	9.3%
<b>01-2012 Protection-Chesley Fire</b>	154,005	201,841.74	136,083	144,471	8,388	6.2%
<b>01-2014 Protection-Paisley Fire</b>	97,540	159,484.41	116,606	121,936	5,330	4.6%
<b>01-2016 Protection-Tara Fire</b>	134,934	185,685.58	168,897	178,745	9,848	5.8%
<b>01-2020 Protection-Police</b>	1,171,978	1,156,648.17	1,132,913	1,160,789	27,876	2.5%
<b>01-2030 Protection- Conservation</b>	31,516		24,020	62,981	38,961	162.2%
<b>01-2031 Protection-Conservation SVCA</b>	47,297	52,563.80	51,937	51,937		
<b>01-2032 Protection-Conservation GSCA</b>	42,226	44,416.44	44,417	44,417		
<b>01-2045 Protection- Crossing Guards</b>	37,245	43,621.80	38,125	39,839	1,714	4.5%
<b>01-2050 Protection-Emergency Measures</b>	6,660	308.50	2,789	2,901	112	4.0%
<b>Total PROTECTION SERVICES</b>	<b>1,864,045</b>	<b>1,959,988.11</b>	<b>1,878,069</b>	<b>1,985,467</b>	<b>107,398</b>	<b>5.7%</b>

## Fire Department

Note, the 2023 Actuals are currently overstated and will be reduced once a year-end process is completed later this month.

The Municipality operates three Fire Stations: Chesley, Paisley and Tara.

To assist with the budget review, **Schedule A.2** – Fire Protection has been provided which details the 2023 and 2024 budgets by Station. For 2024, almost all revenue lines have remained the same as 2023 budget. Expense highlights include wages up 4%, inflation of 4% on most lines, and insurance up 10%.

## Police

Overall increase in 2024 is 2.5%. There are a couple of small dollar line items in the budget, but the majority of the budget comes from the OPP 2024 Annual Billing Statement (shown below).

## OPP 2024 Annual Billing Statement

### Arran-Elderslie M

Estimated costs for the period January 1 to December 31, 2024

Please refer to [www.opp.ca](http://www.opp.ca) for 2024 Municipal Policing Billing General Information summary for further details.

			Cost per Property \$	Total Cost \$
Base Service	<b>Property Counts</b>			
	Household	3,135		
	Commercial and Industrial	260		
	Total Properties	<u>3,395</u>	165.59	562,166
Calls for Service	(see summaries)			
	Total all municipalities	183,003,471		
	Municipal portion	0.2897%	156.13	530,078
Overtime	(see notes)		15.05	51,106
Prisoner Transportation	(per property cost)		1.12	3,802
Accommodation/Cleaning Services	(per property cost)		4.90	16,636
<b>Total 2024 Estimated Cost</b>			<u><u>342.79</u></u>	<u><u>1,163,788</u></u>
2022 Year-End Adjustment	(see summary)			8,524
<b>Grand Total Billing for 2024</b>				<u><u>1,172,311</u></u>

### Conservation Authorities

The Conservation budgets are the same as the 2023 budget. Additional analysis is required for budget line 01-2030.

### Crossing Guards

The Crossing guard budget reflects the municipal staff providing crossing guard services in Chesley, Paisley and Tara, as well as any supplies that are needed.

### Emergency Measures

Up 4% versus 2023 due to inflation.

### Transportation Services

Transportation Services includes all aspects of road maintenance, streetlights, and salt/snow plowing, as well as the Municipality's contribution to SMART (Saugeen Mobility & Regional Transit), representing 41.5% (2023 – 41.5%) of the municipal services budget and an 10.4% or \$247,133 budget increase.

	2022	2023	2023 Council Approved	2024 Draft 1	Budget \$	Budget %
	Actuals	Actuals	Budget	Budget	Variance	Variance
<b>TRANSPORTATION SERVICES</b>						
01-2510 Transportation-Roads-Admin	98,938	90,259	99,962	87,770	-12,192	(12.2%)
01-2512 Transportation-Roads-Shop	160,725	146,320	148,722	160,431	11,709	7.9%
01-2513 Transportation-Roads-Roadside	116,812	104,015	114,937	118,109	3,172	2.8%
01-2514 Transportation-Roads-Bridges	144,077	161,063	189,364	289,524	100,160	52.9%
01-2515 Transportation-Roads-Hardtop	62,022	46,351	54,285	55,632	1,347	2.5%
01-2516 Transportation-Roads-Gravel	629,888	637,798	655,828	711,014	55,186	8.4%
01-2517 Transportation-Roads-Safety	39,496	53,837	51,835	48,705	-3,130	(6.0%)
01-2518 Transportation-Roads-Vehicles	574,597	507,397	558,565	594,155	35,590	6.4%
01-2520 Transportation-Winter Ctrl-Salt/Sand	86,808	43,452	100,425	123,354	22,929	22.8%
01-2521 Transportation-Winter Ctrl-Snow Moving	218,778	184,830	243,583	253,583	10,000	4.1%
01-2522 Transportation-Winter Ctrl-Standby	15,348	20,402	32,252	33,747	1,495	4.6%
01-2530 Transportation-Saugeen Mobility & Regional Trans	62,104	107,132	55,947	74,174	18,227	32.6%
01-2540 Transportation-Parking	3,181	540	3,500	3,745	245	7.0%
01-2550 Transportation-Street Lighting	59,102	53,901	61,807	64,202	2,395	3.9%
<b>Total TRANSPORTATION SERVICES</b>	<b>2,271,876</b>	<b>2,157,297</b>	<b>2,371,012</b>	<b>2,618,145</b>	<b>247,133</b>	<b>10.4%</b>

The Transportation Services covers a broad range of service areas with the budgets including wages and benefits and operating supplies, as well as any revenue generated in the respective areas, which is minimal. The following comments focus on the larger variances noted above. The Financial Report at **Schedule A.1** provides a consolidated view of the accounts representing this area.

Many budget line items were updated based on 2023 actuals.

Note, in 2024, budget line 01-2514 Transportation-Roads-Bridges contains a transfer to reserves of \$239,525.

### **Environmental Services**

Environmental Services, a small portion of the total Municipal Services. Revenue remains virtually the same and the cost budget has been adjusted to align with 2023 actuals.

	2022	2023	2023 Council Approved	2024 Draft 1	Budget \$	Budget %
	Actuals	Actuals	Budget	Budget	Variance	Variance
<b>ENVIRONMENTAL SERVICES</b>						
01-3040 Environmental-Garbage Collection	-127,949	-137,392	-154,488	-153,113	1,375	(0.9%)
01-3050 Environmental-Waste Disposal	46,983	51,197	51,626	73,095	21,469	41.6%
01-3060 Environmental-Recycling	97,591	101,401	101,235	105,311	4,076	4.0%
<b>Total ENVIRONMENTAL SERVICES</b>	<b>16,625</b>	<b>15,206</b>	<b>-1,627</b>	<b>25,293</b>	<b>26,920</b>	<b>(1,654.6%)</b>

### **Health Services**

Health Services includes the cemeteries in Arran, Chesley, Elderslie, Paisley and Tara, the medical clinics in Chelsey and Paisley, and the costs related to Physician Recruitment and attribute to 0.9% (2023 - 0.8%) of the municipal services budget. An overall budget increase of 26.2% or \$13,311.

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>HEALTH SERVICES</b>						
01-4000 Health-Physician Recruitment				8,688	8,688	#DIV/0!
01-4002 Health-Clinic-Chesley		-62,148		33	33	#DIV/0!
01-4004 Health-Clinic-Paisley	1	2,821		137	137	#DIV/0!
01-4010 Health-Cemetery-Common	-8,007	-19,704	3,663	3,810	147	4.0%
01-4011 Health-Cemetery-Arran	6,810	3,966	3,770	3,986	216	5.7%
01-4012 Health-Cemetery-Chesley	25,798	28,245	26,381	28,729	2,348	8.9%
01-4013 Health-Cemetery-Elderslie	2,779	3,814	4,570	4,785	215	4.7%
01-4014 Health-Cemetery-Paisley	6,754	10,326	11,074	11,601	527	4.8%
01-4016 Health-Cemetery-Tara	-8,177	-13,827	1,304	2,304	1,000	76.7%
<b>Total HEALTH SERVICES</b>	<b>25,958</b>	<b>-46,507</b>	<b>50,762</b>	<b>64,073</b>	<b>13,311</b>	<b>26.2%</b>

## Recreation Services

Recreation Services includes programs, ball fields, facilities, libraries, museum, and day camps, representing 15.0% (2023 – 16.2%) of the municipal services budget and a 1.9% or \$20,342 budget increase. The budget increase is attributed to facilities and administrative costs.

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>RECREATION AND CULTURE</b>						
01-5001 Rec/Cult-Parkland-Recreation	127,454	125,631	152,826	160,524	7,698	5.0%
01-5015 Rec/Cult-Admin	87,087	117,780	143,223	136,905	-6,318	(4.4%)
01-5020 Rec/Cult-Common H&S	4,723	7,751	14,101	15,111	1,010	7.2%
01-5210 Rec/Cult-Programs-AE Programs	54,043	52,377	40,601	48,100	7,499	18.5%
01-5220 Rec/Cult-Programs-Day Camp	-14,599	-5,986	-3,982	-10,627	-6,645	166.9%
01-5311 Rec/Cult-Parks-Ball Field-Arran/Allenford	1,356	10,735	1,941	2,913	972	50.1%
01-5312 Rec/Cult-Parks-Ball Field-Chesley	6,061	11,357	8,201	8,589	388	4.7%
01-5314 Rec/Cult-Parks-Ball Field-Paisley	1,435	2,879	3,061	2,877	-184	(6.0%)
01-5316 Rec/Cult-Parks-Ball Field-Tara	8,183	6,890	7,018	6,266	-752	(10.7%)
01-5322 Rec/Cult-Parks-Splashpad-Chesley		526	1,000	1,205	205	20.5%
01-5324 Rec/Cult-Parks-Splashpad-Paisley		736	1,000	1,205	205	20.5%
01-5326 Rec/Cult-Parks-Splashpad-Tara		2,511	1,000	1,205	205	20.5%
01-5411 Rec/Cult-Facilities-CC Arran/Arkwright	4,234	7,509	2,630	2,673	43	1.6%
01-5412 Rec/Cult-Facilities-Chesley Comm Ctr	205,905	139,869	208,424	206,292	-2,132	(1.0%)
01-5414 Rec/Cult-Facilities-Paisley Comm Ctr	196,606	163,762	194,391	205,378	10,987	5.7%
01-5416 Rec/Cult-Facilities-Tara Comm Ctr	153,802	122,750	174,856	173,737	-1,119	(0.6%)
01-5512 Rec/Cult-Facilities-Chesley Pool	53,465	43,141	27,078	28,535	1,457	5.4%
01-5516 Rec/Cult-Facilities-Tara Pool	51,066	26,169	40,124	41,289	1,165	2.9%
01-5612 Rec/Cult-Facilities-Chesley Trailer Park	-2	-6,857		5,897	5,897	#DIV/0!
01-5712 Rec/Cult-Facilities-Lease-Chesley Town Hall	27,312	22,118	29,531	29,066	-465	(1.6%)
01-5714 Rec/Cult-Facilities-Lease-Paisley Legion	7,194	1,805	6,551	8,171	1,620	24.7%
01-5715 Rec/Cult-Facilities-Lease-Paisley LCBO	-6,362	511		22	22	#DIV/0!
01-5812 Rec/Cult-Libraries-Chesley	-5,779	1,109	-2,721	-2,192	529	(19.4%)
01-5814 Rec/Cult-Libraries-Paisley	-508	1,669	516	-2,083	-2,599	(503.7%)
01-5816 Rec/Cult-Libraries-Tara	2,457	5,922	3,874	5,080	1,206	31.1%
01-5914 Rec/Cult-Museum-Paisley	3,915	7,693	8,469	7,917	-552	(6.5%)
01-5915 Rec/Cult-Paisley Hose Tower		2,156				#DIV/0!
<b>Total RECREATION AND CULTURE</b>	<b>969,048</b>	<b>872,513</b>	<b>1,063,713</b>	<b>1,084,055</b>	<b>20,342</b>	<b>1.9%</b>

The Recreation Services covers a broad range of service areas with budgets that include wages and benefits and operating supplies, as well as any revenue generated in the respective areas. The following comments focus on the larger variances noted above. The Financial Report at **Schedule A.1** provides a consolidated view of the accounts representing this area.

## Planning and Economic Development

Planning and Economic Development also includes tile drainage, zoning, gravel pits and our downtown decorations, which represents 5.3% (2023 – 4.6%) of the municipal services budget and a 25.4% or \$77,549 budget increase.

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$	%
					Variance	Variance
<b>PLANNING AND DEVELOPMENT</b>						
01-7010 Plan/Dev-Planning-Zoning	5,632	1,691	35,500	41,940	6,440	18.1%
01-7220 Plan/Dev-Comm/Ind-Downtown Decor	47,519	47,962	75,111	86,808	11,697	15.6%
01-7230 Plan/Dev-Comm/Ind- Gravel Pits	6,876	4,166	8,894	9,256	362	4.1%
01-7300 Plan/Dev-Natural Gas Project						#DIV/0!
01-7410 Plan/Dev-Economic Development	72,477	105,303	152,423	206,422	53,999	35.4%
01-7610 Plan/Dev-Tile Drainage	6,560	64,769	33,921	38,972	5,051	14.9%
<b>Total PLANNING AND DEVELOPMENT</b>	<b>139,064</b>	<b>223,891</b>	<b>305,849</b>	<b>383,398</b>	<b>77,549</b>	<b>25.4%</b>

### Downtown Revitalization:

\$5,000 added to Paisley Revitalization for new bridge flowerboxes, which have been quoted at \$12,590- Spruce the Bruce grant has been identified to help cover the cost (will cover 50% if successful- but development must occur following notice of receipt of grant)

### Economic Development:

\$10,000 allocated towards Community Improvement Plan Policy Project Development (municipal business grants)

\$17,200 added to budget for Municipal Roadside Signage Project. Grant Identified for this project will cover half of the costs, which has been added to the revenue line. The full cost for the signs including labour and concrete which will be internally sourced: \$34,397, half of which is \$17,200

\$7,000 Material and Supplies have been added:

- Money for Branded Clothing, for which revenue will be collected (\$2,500)
- Event materials like signage and printing for Paisley 150 and Arran Elderslie 25 or a volunteer dinner/recognition event (\$2,500)
- Window wrapping for under-utilized spaces and vacancy signs for downtown (\$2,000)

\$3,000 added for Community Guide mail out (additional copies and mailing fees).

\$1,000 added for Arran-Elderslie Community & Business Association support.

Council grants and donations policy is also managed under Economic Development budget. The budget has remained the same as 2023 with a budget of \$35,598.

**Schedule D** – Grant and Donation Policy provides a summary of the proposed budget which includes grant requests of \$124,464. Some of the requests are also for interest-free loans, if the entire amount is not granted. Staff are seeking decisions on the amount each request will be granted by Council for 2024. Note, the Paisley Blues Festival was previously approved at \$1,300.00.

**Building & By-law Enforcement Services**

The area of By-law Enforcement is operated in accordance with the Municipal Act, whereas Building Permits is governed by the Building Code Act, which has a separate set of requirements that:

- ✓ The services should be self-supporting.
- ✓ Delivery of the building department services should generally not affect the municipal budget.
- ✓ The fees are not permitted to exceed the anticipated reasonable costs of the Municipality to enforce the Building Code Act.
- ✓ Building permit fees can include a component designated for a reserve fund.
- ✓ The reserve fund can only be used for the costs of delivering services related to the administration and enforcement of the Building Code Act.

**Schedule B**, as shown below, requires an annual operating budget of \$65,880. The operating costs for By-law Enforcement is funded through taxation, whereas Building Inspection is self-funded through the collection of permit fees. The surplus funds generated from permit fees is transferred to Reserves.

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$	%
					Variance	Variance
<b>BUILDING &amp; BYLAW ENFORCEMENT SERVICES</b>						
<b>Building</b>						
01-2042 Protection-Building Inspection		-79,306		-375	-375	#DIV/0!
<b>Total Building</b>		-79,306		-375	-375	#DIV/0!
<b>ByLaw</b>						
01-2041 Protection-Animal Control	-3,500	16,169		7,354	7,354	#DIV/0!
01-2044 Protection-Property Standards	53,928	45,138	63,781	58,901	-4,880	(7.7%)
01-2060 Protection-By-Law/POA Parking						#DIV/0!
<b>Total ByLaw</b>	<b>50,428</b>	<b>61,307</b>	<b>63,781</b>	<b>66,255</b>	<b>2,474</b>	<b>3.9%</b>
<b>Total BUILDING &amp; BYLAW ENFORCEMENT SERVICES</b>	<b>50,428</b>	<b>-17,999</b>	<b>63,781</b>	<b>65,880</b>	<b>2,099</b>	<b>3.3%</b>

A more detailed breakdown has been presented in the Financial Reports:

- ✓ **Schedule B.1** – Building Inspection Department
- ✓ **Schedule B.2** – By-law Enforcement Services

**Building Inspection**

The permit fee revenue has been adjusted based on 2023 actuals. There was a one-time grant in 2023 that won't provide revenue in 2024. A building inspector with an approximate budget of \$10,000 of expense is included in 2024. Insurance for the drone is \$5,000 and will be reviewed.

### **By-law Enforcement Services**

The Animal Control revenue is the same for 2024 as the 2023 budget. Reallocated \$3,000 in legal fees from the Property Standards department and increased the Contract Pound Fee expense.

### **Water and Sewer Services**

Water and Sewer Services are self-funded through the user fees charged to the property owners for the use of the respective systems. Council formally adopted Financial Plans for the period 2021-2026. Staff have reviewed the plans and updated the respective operating budgets where required. Supporting schedules have been included below to show the updated operating budgets for 2024. The assumptions applied to the financial plans:

- ✓ Inflationary impacts mirror those applied to the municipal departments
- ✓ Sewer – 3.0% increase on user fees
- ✓ Water – 1.5% increase on user fees

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$	%
					Variance	Variance
<b>WATER AND SEWER SERVICES</b>						
<b>SHARED ADMINISTRATION</b>						
01-3005 Environmental-Sewer&Water-Common	2	-64,085		3,646	3,646	#DIV/0!
<b>Total SHARED ADMINISTRATION</b>	<b>2</b>	<b>-64,085</b>		<b>3,646</b>	<b>3,646</b>	<b>#DIV/0!</b>
<b>SEWER</b>						
01-3012 Environmental-Sewage-Chesley	1	22,382		35,043	35,043	#DIV/0!
01-3015 Environmental-Sewage-Paisley	2	75,428		830	830	#DIV/0!
01-3017 Environmental-Sewage-Tara	1	-212,280		17	17	#DIV/0!
<b>Total SEWER</b>	<b>4</b>	<b>-114,470</b>		<b>35,890</b>	<b>35,890</b>	<b>#DIV/0!</b>
<b>WATER</b>						
01-3030 Environmental-Source Water Protection						#DIV/0!
01-3032 Environmental-Water-Chesley/Paisley	2	106,444		84	84	#DIV/0!
01-3036 Environmental-Water-Tara	-2	43,332		60	60	#DIV/0!
<b>Total WATER</b>		<b>149,776</b>		<b>144</b>	<b>144</b>	<b>#DIV/0!</b>
<b>STORM</b>						
01-3018 Environmental-Storm Water-Catch Basins	25,502	-74,217		20	20	#DIV/0!
01-3019 Environmental-Storm Water-Ditches	19,432	-14,731		16	16	#DIV/0!
<b>Total STORM</b>	<b>44,934</b>	<b>-88,948</b>		<b>36</b>	<b>36</b>	<b>#DIV/0!</b>
<b>Total WATER AND SEWER SERVICES</b>	<b>44,940</b>	<b>-117,727</b>		<b>39,716</b>	<b>39,716</b>	<b>#DIV/0!</b>

The Water and Sewer Services also includes Source Water Protection, which is the Risk Management contract with GSCA, and is funded through the water reserves. In 2022, Storm Water Services were realigned from Environmental Services. The funding of this area remains with taxation until a fee study has been completed.

### **Capital Budget**

The Capital Financial Report has been provided in **Schedule E** – Capital Budget. This is a list of new projects and any projects that require additional money in 2024. Previously approved projects that will be completed in 2024 are not included in this list. Modifications to the proposed Capital Budget reflect the changes identified at the Council meeting of January 8, 2024.

The first two columns contain project numbers and description. The third column (2024 New Expenses) is the total new 2024 funding required. The fourth through tenth columns show where the funding will come from.

The largest project in 2024, by far, is the new Paisley Fire Hall and Works building. Estimated at \$5 million, the final cost would be identified through the tender process, looking to ensure building efficiencies which meet our needs, at the best price.

Staff propose the following funding:

Construction phase:

- ✓ Infrastructure Ontario construction loan – variable rate, flexible, from start to occupancy.

Long-term financing phase:

- ✓ A thorough review of all reserves that could be used to reduce any borrowing
- ✓ Recent and all future surplus land sales – these will take place over several years.
- ✓ “Borrow” \$2.35 million from the Water & Sewer reserves – principal to be repaid by surplus land sales as they occur - interest to be “repaid” each year
- ✓ Infrastructure Ontario 10-year loan on the remaining – fixed interest rate, locked-in

The result will be higher property taxes over the next ten years to build back Water & Sewer reserves (with interest) and pay off the loan.

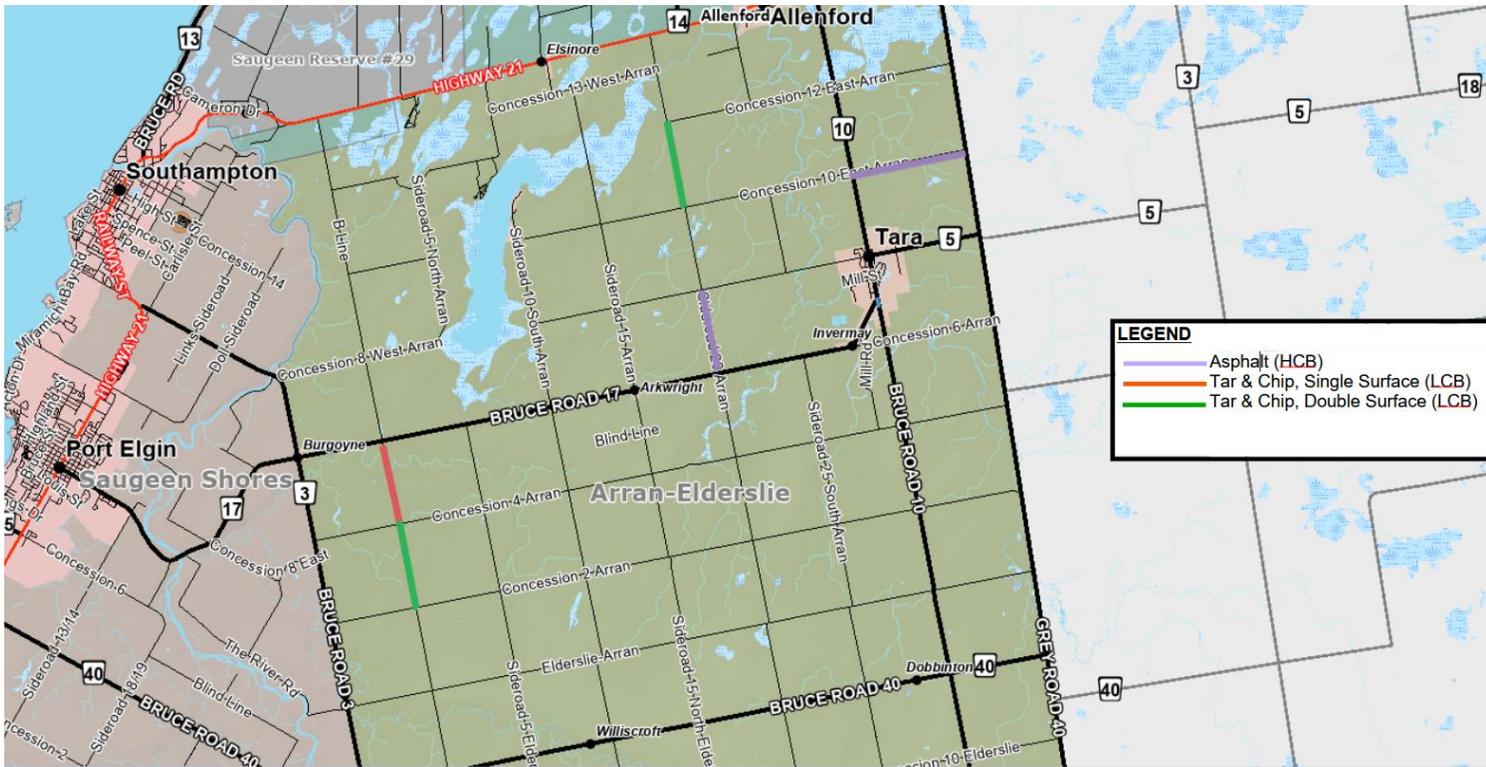
With budget approval, staff will prepare the tender to start this process.

Potential Land Sales – over time, with some work - \$2.35 million

- ✓ Current Land Sales Reserve (\$300,000)
- ✓ Existing Fire Hall
- ✓ Existing Paisley Works Building
- ✓ Various building lots (approx. 14)

Another significant capital project is 25-FIRE-0006 FLEET-Pumper Fire Truck Chesley. \$190,000 is budgeted for 2024 which represents the purchase of a chassis which will be followed in 2025 with a \$570,000 purchase of the remainder of the truck, for a total of \$760,000. Lead times to buy these trucks are such that we need to start in 2024 to have a truck by the end of 2025.

Several roads capital projects are planned for 2024 and can be seen on this map:



## [Link to Strategic/Master Plan](#)

### 6.4 Leading Financial Management

The management team, in preparation of their respective budgets, have considered the plans governing their areas, including:

- ✓ Asset Management Plan
- ✓ Economic Development Strategic Plan
- ✓ Fire Master Plan
- ✓ Recreation Master Plan
- ✓ Water Financial Plan
- ✓ Sewer Financial Plan

## [Financial Impacts/Source of Funding/Link to Procurement Policy](#)

2024 Draft Operating and Capital Budget has an operating budget deficit of \$654,653 which can be reduced by the staff proposed 6% property tax increase leaving \$210,940 to be found before the 2024 budget is finalized.

Staff will continue to work on reviewing the budget for cost savings and efficiencies to balance the final budget and minimize any increases to the tax rate.

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Approved by: Sylvia Kirkwood, Chief Administrative Officer

**Budget Review Dept Summary**

**MUNICIPAL SERVICES**

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>MUNICIPAL SERVICES</b>						
<b>GENERAL GOVERNMENT</b>						
01-1010 General-Council	\$118,840	\$127,983	\$138,409	\$162,556	\$24,147	17.4%
01-1020 General-Program Support	\$356,059	\$420,015	\$312,693	\$400,283	\$87,590	28.0%
01-1030 General-Asset Management / GIS	(\$12,423)	(\$10,699)	\$34,887	\$19,277	(\$15,610)	(44.7%)
<b>Total GENERAL GOVERNMENT</b>	<b>\$462,476</b>	<b>\$537,299</b>	<b>\$485,989</b>	<b>\$582,116</b>	<b>\$96,127</b>	<b>19.8%</b>
<b>PROTECTION SERVICES</b>						
01-2005 Protection-General-All	\$0	\$0	\$0	\$0	\$0	#DIV/0!
01-2010 Protection-Common Fire	\$140,644	\$115,417	\$162,282	\$177,263	\$14,981	9.2%
01-2012 Protection-Chesley Fire	\$154,005	\$201,843	\$136,083	\$144,471	\$8,388	6.2%
01-2014 Protection-Paisley Fire	\$97,540	\$159,486	\$116,606	\$121,936	\$5,330	4.6%
01-2016 Protection-Tara Fire	\$134,934	\$185,686	\$168,897	\$178,745	\$9,848	5.8%
01-2020 Protection-Police	\$1,171,978	\$1,156,647	\$1,132,913	\$1,160,789	\$27,876	2.5%
01-2030 Protection- Conservation	\$31,516	\$0	\$24,020	\$62,981	\$38,961	162.2%
01-2031 Protection-Conservation SVCA	\$47,297	\$52,564	\$51,937	\$51,937	\$0	0.0%
01-2032 Protection-Conservation GSCA	\$42,226	\$44,416	\$44,417	\$44,417	\$0	0.0%
01-2045 Protection- Crossing Guards	\$37,245	\$43,622	\$38,125	\$39,839	\$1,714	4.5%
01-2050 Protection-Emergency Measures	\$6,660	\$309	\$2,789	\$2,901	\$112	4.0%
09-2012 Chesley Fire	\$0	\$0	\$0	\$0	\$0	#DIV/0!
<b>Total PROTECTION SERVICES</b>	<b>\$1,864,045</b>	<b>\$1,959,990</b>	<b>\$1,878,069</b>	<b>\$1,985,279</b>	<b>\$107,210</b>	<b>5.7%</b>
<b>TRANSPORTATION SERVICES</b>						
01-2510 Transportation-Roads-Admin	\$98,938	\$90,259	\$99,962	\$87,770	(\$12,192)	(12.2%)
01-2511 Transportation-Roads-Admin-Union	\$335,667	\$299,770	\$362,026	\$384,407	\$22,381	6.2%
01-2512 Transportation-Roads-Shop	\$160,725	\$146,320	\$148,722	\$160,431	\$11,709	7.9%
01-2513 Transportation-Roads-Roadside	\$116,812	\$104,015	\$114,937	\$118,109	\$3,172	2.8%
01-2514 Transportation-Roads-Bridges	\$144,077	\$161,063	\$189,364	\$289,524	\$100,160	52.9%
01-2515 Transportation-Roads-Hardtop	\$62,022	\$46,351	\$54,285	\$55,632	\$1,347	2.5%
01-2516 Transportation-Roads-Gravel	\$629,888	\$637,798	\$655,828	\$711,014	\$55,186	8.4%
01-2517 Transportation-Roads-Safety	\$39,496	\$53,837	\$51,835	\$48,705	(\$3,130)	(6.0%)
01-2518 Transportation-Roads-Vehicles	\$574,597	\$507,397	\$558,565	\$594,155	\$35,590	6.4%
01-2520 Transportation-Winter Ctrl-Salt/Sand	\$86,808	\$43,452	\$100,425	\$123,354	\$22,929	22.8%
01-2521 Transportation-Winter Ctrl-Snow Moving	\$218,778	\$184,830	\$243,583	\$253,583	\$10,000	4.1%
01-2522 Transportation-Winter Ctrl-Standby	\$15,348	\$20,402	\$32,252	\$33,747	\$1,495	4.6%
01-2530 Transportation-Saugeen Mobility & Regional Trans	\$62,104	\$107,132	\$55,947	\$74,174	\$18,227	32.6%
01-2540 Transportation-Parking	\$3,181	\$540	\$3,500	\$3,745	\$245	7.0%
01-2550 Transportation-Street Lighting	\$59,102	\$53,901	\$61,807	\$64,202	\$2,395	3.9%
09-2530 SMART	(\$11,488)	\$0	\$0	\$0	\$0	#DIV/0!
<b>Total TRANSPORTATION SERVICES</b>	<b>\$2,596,055</b>	<b>\$2,457,067</b>	<b>\$2,733,038</b>	<b>\$3,002,552</b>	<b>\$269,514</b>	<b>9.9%</b>
<b>ENVIRONMENTAL SERVICES</b>						

**Budget Review Dept Summary**

**MUNICIPAL SERVICES**

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
01-3040 Environmental-Garbage Collection	(\$127,949)	(\$137,392)	(\$154,488)	(\$153,113)	\$1,375	(0.9%)
01-3050 Environmental-Waste Disposal	\$46,983	\$51,197	\$51,626	\$73,095	\$21,469	41.6%
01-3060 Environmental-Recycling	\$97,591	\$101,401	\$101,235	\$105,311	\$4,076	4.0%
09-3060 BASWR	\$11,488	\$0	\$0	\$0	\$0	#DIV/0!
<b>Total ENVIRONMENTAL SERVICES</b>	<b>\$28,113</b>	<b>\$15,206</b>	<b>(\$1,627)</b>	<b>\$25,293</b>	<b>\$26,920</b>	<b>(1,654.6%)</b>
<b>HEALTH SERVICES</b>						
01-4000 Health-Physician Recruitment	\$0	\$0	\$0	\$8,688	\$8,688	#DIV/0!
01-4002 Health-Clinic-Chesley	\$0	(\$62,148)	\$0	\$33	\$33	#DIV/0!
01-4004 Health-Clinic-Paisley	\$1	\$2,821	\$0	\$137	\$137	#DIV/0!
01-4010 Health-Cemetery-Common	(\$8,007)	(\$19,704)	\$3,663	\$3,810	\$147	4.0%
01-4011 Health-Cemetery-Arran	\$6,810	\$3,966	\$3,770	\$3,986	\$216	5.7%
01-4012 Health-Cemetery-Chesley	\$25,798	\$28,245	\$26,381	\$28,729	\$2,348	8.9%
01-4013 Health-Cemetery-Elderslie	\$2,779	\$3,814	\$4,570	\$4,785	\$215	4.7%
01-4014 Health-Cemetery-Paisley	\$6,754	\$10,326	\$11,074	\$11,601	\$527	4.8%
01-4016 Health-Cemetery-Tara	(\$8,177)	(\$13,827)	\$1,304	\$2,304	\$1,000	76.7%
<b>Total HEALTH SERVICES</b>	<b>\$25,958</b>	<b>(\$46,507)</b>	<b>\$50,762</b>	<b>\$64,073</b>	<b>\$13,311</b>	<b>26.2%</b>
<b>RECREATION AND CULTURE</b>						
01-5001 Rec/Cult-Parkland-Recreation	\$127,454	\$125,631	\$152,826	\$160,524	\$7,698	5.0%
01-5015 Rec/Cult-Admin	\$87,087	\$117,780	\$143,223	\$136,905	(\$6,318)	(4.4%)
01-5020 Rec/Cult-Common H&S	\$4,723	\$7,751	\$14,101	\$15,111	\$1,010	7.2%
01-5210 Rec/Cult-Programs-AE Programs	\$54,043	\$52,377	\$40,601	\$48,100	\$7,499	18.5%
01-5220 Rec/Cult-Programs-Day Camp	(\$14,599)	(\$5,986)	(\$3,982)	(\$10,627)	(\$6,645)	166.9%
01-5311 Rec/Cult-Parks-Ball Field-Arran/Allenford	\$1,356	\$10,735	\$1,941	\$2,913	\$972	50.1%
01-5312 Rec/Cult-Parks-Ball Field-Chesley	\$6,061	\$11,357	\$8,201	\$8,589	\$388	4.7%
01-5314 Rec/Cult-Parks-Ball Field-Paisley	\$1,435	\$2,879	\$3,061	\$2,877	(\$184)	(6.0%)
01-5316 Rec/Cult-Parks-Ball Field-Tara	\$8,183	\$6,890	\$7,018	\$6,266	(\$752)	(10.7%)
01-5322 Rec/Cult-Parks-Splashpad-Chesley	\$0	\$526	\$1,000	\$1,205	\$205	20.5%
01-5324 Rec/Cult-Parks-Splashpad-Paisley	\$0	\$736	\$1,000	\$1,205	\$205	20.5%
01-5326 Rec/Cult-Parks-Splashpad-Tara	\$0	\$2,511	\$1,000	\$1,205	\$205	20.5%
01-5411 Rec/Cult-Facilities-CC Arran/Arkwright	\$4,234	\$7,509	\$2,630	\$2,673	\$43	1.6%
01-5412 Rec/Cult-Facilities-Chesley Comm Ctr	\$205,905	\$139,869	\$208,424	\$206,292	(\$2,132)	(1.0%)
01-5414 Rec/Cult-Facilities-Paisley Comm Ctr	\$196,606	\$163,762	\$194,391	\$205,378	\$10,987	5.7%
01-5416 Rec/Cult-Facilities-Tara Comm Ctr	\$153,802	\$122,750	\$174,856	\$173,737	(\$1,119)	(0.6%)
01-5512 Rec/Cult-Facilities-Chesley Pool	\$53,465	\$43,141	\$27,078	\$28,535	\$1,457	5.4%
01-5516 Rec/Cult-Facilities-Tara Pool	\$51,066	\$26,169	\$40,124	\$41,289	\$1,165	2.9%
01-5612 Rec/Cult-Facilities-Chesley Trailer Park	(\$2)	(\$6,857)	\$0	\$5,897	\$5,897	#DIV/0!
01-5712 Rec/Cult-Facilities-Lease-Chesley Town Hall	\$27,312	\$22,118	\$29,531	\$29,066	(\$465)	(1.6%)
01-5714 Rec/Cult-Facilities-Lease-Paisley Legion	\$7,194	\$1,805	\$6,551	\$8,171	\$1,620	24.7%
01-5715 Rec/Cult-Facilities-Lease-Paisley LCBO	(\$6,362)	\$511	\$0	\$22	\$22	#DIV/0!

**Budget Review Dept Summary**

**MUNICIPAL SERVICES**

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
01-5812 Rec/Cult-Libraries-Chesley	(\$5,779)	\$1,109	(\$2,721)	(\$2,192)	\$529	(19.4%)
01-5814 Rec/Cult-Libraries-Paisley	(\$508)	\$1,669	\$516	(\$2,083)	(\$2,599)	(503.7%)
01-5816 Rec/Cult-Libraries-Tara	\$2,457	\$5,922	\$3,874	\$5,080	\$1,206	31.1%
01-5914 Rec/Cult-Museum-Paisley	\$3,915	\$7,693	\$8,469	\$7,917	(\$552)	(6.5%)
01-5915 Rec/Cult-Paisley Hose Tower	\$0	\$2,156	\$0	\$0	\$0	#DIV/0!
<b>Total RECREATION AND CULTURE</b>	<b>\$969,048</b>	<b>\$872,513</b>	<b>\$1,063,713</b>	<b>\$1,084,055</b>	<b>\$20,342</b>	<b>1.9%</b>
<b>PLANNING AND DEVELOPMENT</b>						
01-7010 Plan/Dev-Planning-Zoning	\$5,632	\$1,691	\$35,500	\$41,940	\$6,440	18.1%
01-7220 Plan/Dev-Comm/Ind-Downtown Decor	\$47,519	\$47,962	\$75,111	\$86,808	\$11,697	15.6%
01-7230 Plan/Dev-Comm/Ind- Gravel Pits	\$6,876	\$4,166	\$8,894	\$9,256	\$362	4.1%
01-7300 Plan/Dev-Natural Gas Project	\$0	\$0	\$0	\$0	\$0	#DIV/0!
01-7410 Plan/Dev-Economic Development	\$72,477	\$105,303	\$152,423	\$206,422	\$53,999	35.4%
01-7610 Plan/Dev-Tile Drainage	\$6,560	\$64,769	\$33,921	\$38,972	\$5,051	14.9%
<b>Total PLANNING AND DEVELOPMENT</b>	<b>\$139,064</b>	<b>\$223,891</b>	<b>\$305,849</b>	<b>\$383,398</b>	<b>\$77,549</b>	<b>25.4%</b>
<b>Total MUNICIPAL SERVICES</b>	<b>\$6,084,759</b>	<b>\$6,019,459</b>	<b>\$6,515,793</b>	<b>\$7,126,766</b>	<b>\$610,973</b>	<b>9.4%</b>

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>MUNICIPAL SERVICES</b>						
<b>GENERAL GOVERNMENT</b>						
<b>Revenue</b>						
<b>Tax Certificates</b>	8,450	8,350	11,612	10,000	(1,612)	13.9%
<b>Licence Fee</b>	1,523	983	2,000	2,000		
<b>Permit Fee</b>	630	505	500	500		
<b>Misc Charges</b>	736	1,076				#DIV/0!
<b>Admin Fees</b>	10	1				#DIV/0!
<b>Gov Tsfr - Provincial</b>	1,622,300	1,627,000	1,627,000	1,627,000		
<b>Resale Materials</b>	75	37	72	72		
<b>Grants - Federal</b>	2,100					#DIV/0!
<b>Kinsmen Pavillion</b>						#DIV/0!
<b>Grants Other</b>	14,194		3,000	3,000		
<b>Investment Income</b>	10,000		103,894	103,894		
<b>Interest Income</b>	259,212	524,842	344,845	344,845		
<b>Misc Revenue</b>	145,518	8,618	14,548	14,548		
<b>Land Sales</b>	288,413	146,549	299,600	300,000	400	(0.1%)
<b>Insurance Proceeds</b>						#DIV/0!
<b>Total Revenue</b>	-2,353,161	-2,317,961	-2,407,071	-2,405,859	1,212	(0.1%)
<b>Expenses</b>						
<b>Wages</b>						
<b>Salaries &amp; Wages</b>	558,561	576,894	634,529	638,084	3,555	0.6%
<b>Wages Student</b>	15,315		2,362	44,882	42,520	1,800.2%
<b>Honorariums</b>	96,211	102,080	103,609	107,766	4,157	4.0%
<b>Wages Vacation</b>	8,412	7,273	265	2,065	1,800	679.2%
<b>Wages Stats</b>	3,776	3,392				#DIV/0!
<b>Wages Sick Pay</b>	3,150	3,170				#DIV/0!
<b>Total Wages</b>	685,425	692,809	740,765	792,797	52,032	7.0%
<b>Employee Benefits &amp; Expenses</b>						
<b>Employee Benefits</b>	181,958	198,575	188,587	200,903	12,316	6.5%
<b>Clothing Allowance</b>	1,601	445	850	350	-500	(58.8%)
<b>Change in PEB</b>	14,222					#DIV/0!
<b>Boot Allowance</b>			250		-250	(100.0%)
<b>Mileage</b>	2,744	3,592	4,530	4,000	-530	(11.7%)
<b>Conferences</b>	7,505	2,562	8,078	21,000	12,922	160.0%

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

			2023	2024	Budget	Budget
	2022	2023	Council Approved	Draft 1	\$	%
	Actuals	Actuals	Budget	Budget	Variance	Variance
<b>Training</b>	9,422	1,547	15,305	17,500	2,195	14.3%
<b>Memberships</b>	28,366	28,207	27,484	27,484		
<b>Total Employee Benefits &amp; Expenses</b>	245,818	234,928	245,084	271,237	26,153	10.7%
<b>Total Wages &amp; Benefits</b>	931,243	927,737	985,849	1,064,034	78,185	7.9%
<b>Operating Expenses</b>						
<b>Contracted Services</b>	123,868	127,078	117,903	95,522	-22,381	(19.0%)
<b>Advertising</b>	762	2,232	1,000	1,540	540	54.0%
<b>Legal Services</b>	147,104	53,549	75,000	78,000	3,000	4.0%
<b>Insurance</b>	55,226	80,534	63,516	89,105	25,589	40.3%
<b>Courier Service</b>	70	-5	180	187	7	3.9%
<b>Software Licence</b>	72,993	101,119	85,088	102,195	17,107	20.1%
<b>Bldg Mtce</b>	6,915	2,091	1,000	1,040	40	4.0%
<b>Vehicle Repair</b>	244					#DIV/0!
<b>Material &amp; Supplies</b>	13,160	7,469	5,728	5,987	259	4.5%
<b>Office Supplies</b>	19,540	15,696	13,402	13,938	536	4.0%
<b>Cleaning Supplies</b>		318	106	110	4	3.8%
<b>Election</b>	30,883	1,860	2,500	2,100	-400	(16.0%)
<b>Publications</b>	530	365	33	34	1	3.0%
<b>Meeting</b>	1,288	539	8,250	18,050	9,800	118.8%
<b>Computer Supplies</b>	5,500	2,913	2,000	2,080	80	4.0%
<b>Fuel</b>		129				#DIV/0!
<b>Natural Gas</b>	219	1,917	4,000	4,160	160	4.0%
<b>Propane</b>	4,782	-868				#DIV/0!
<b>Hydro</b>	5,705	5,135	5,119	5,324	205	4.0%
<b>Property Taxes</b>	1,787	1,833	1,894	1,995	101	5.3%
<b>Room Rental</b>	17,963	13,459	10,778		-10,778	(100.0%)
<b>Telephone</b>	10,472	11,224	9,013	11,373	2,360	26.2%
<b>Miscellaneous</b>	3,689	1,355				#DIV/0!
<b>Strategic Initiatives</b>	1,628	64	11,000	1,000	-10,000	(90.9%)
<b>Pandemic Costs</b>	13,684					#DIV/0!
<b>Write Off</b>	12,308	-567				#DIV/0!
<b>Write Off</b>	34,971	76,969	57,062	57,062		
<b>Council Projects/Grants</b>						#DIV/0!
<b>Newsletter</b>						#DIV/0!
<b>Postage</b>	21,371	11,317	15,325	15,325		
<b>Interest</b>	4,910	951				#DIV/0!
<b>Bank Charges</b>	5,291	5,033	13,500	13,500		

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Total Operating Expenses</b>	616,863	523,709	503,397	519,627	16,230	3.2%
<b>Departmental Tax Requirements (Revenue)</b>	-805,055	-866,515	-917,825	-822,198	95,627	(10.4%)
<b>Reserve Transfers</b>						
<b>Due to/from Kinsmen Loan</b>						#DIV/0!
<b>Transfer to Capital</b>	4,659					#DIV/0!
<b>Transfer to Reserve</b>	1,470,989	1,445,537	1,445,537	1,446,037	500	
<b>Transfer from Reserve</b>	-208,119	-41,723	-41,723	-41,723		
<b>Total Reserve Transfers</b>	1,267,529	1,403,814	1,403,814	1,404,314	500	
<b>Net Departmental Position</b>	462,474	537,299	485,989	582,116	96,127	19.8%
<b>Other Expenses</b>						
<b>Amortization</b>						#DIV/0!
<b>Total of Department</b>	462,474	537,299	485,989	582,116	96,127	19.8%
<b>PROTECTION SERVICES</b>						
<b>Revenue</b>						
<b>Service Calls</b>	4,334		10,707	10,707		
<b>Service Agreement - Ops</b>	65,539	69,124	76,270	73,390	(2,880)	3.8%
<b>Service Agreement - Cap</b>	59,606	63,861	63,183	63,183		
<b>Stand By</b>	11,505	7,880	4,371	4,371		
<b>Compliance Letters</b>		114				#DIV/0!
<b>Inspections</b>	808	246	2,700	2,700		
<b>Misc Lease</b>	28,500	28,500	28,500	28,500		
<b>Misc Charges</b>		3,801				#DIV/0!
<b>Tiered Response</b>	10,000	10,000	10,000	10,000		
<b>Incident Response</b>	67,076	6,793	34,491	34,491		
<b>Gov Tsfr - Provincial</b>	11,542	5,679	13,624	13,624		
<b>Grants - Other Govs</b>						#DIV/0!
<b>Donations</b>	4,816	18,635				#DIV/0!
<b>Chatsworth Operating</b>	72,940	78,869	78,869	78,869		
<b>Chatsworth Capital</b>	4,954	5,419	5,419	5,419		
<b>Misc Revenue</b>	7,401	13,023	3,000	3,000		
<b>Equipment Sales</b>						#DIV/0!
<b>Bell Mobility Hydro</b>	15,808	14,992	13,153	13,153		
<b>Total Revenue</b>	-364,829	-326,936	-344,287	-341,407	2,880	(0.8%)

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Expenses</b>						
<b>Wages</b>						
Salaries & Wages	115,003	126,220	124,364	134,265	9,901	8.0%
Wages Vacation			1,207	1,207		
Wages Honorariums	39,124	61,474	40,001	40,001		
Wages Fire Calls	104,256	125,797	112,614	117,120	4,506	4.0%
Wages Fire Practice	23,376	115,476	94,735	98,524	3,789	4.0%
Wages Meetings	10,889	14,130	6,805	7,078	273	4.0%
Wages Mutual Aid	600	4,568	6,534	6,795	261	4.0%
Wages Educ & Training	29,082	30,199	20,223	21,030	807	4.0%
Wages Truck Check	5,665	20,847	16,334	16,987	653	4.0%
Wages Fire Prevention	14,539	12,921	6,126	6,370	244	4.0%
Wages Admin	11,130	5,594	4,900	5,097	197	4.0%
Wages Inspections	434	1,357	6,126	6,370	244	4.0%
Wages Misc	4,262	296	4,370	4,545	175	4.0%
Wages Pandemic	-33					#DIV/0!
<b>Total Wages</b>	<b>358,327</b>	<b>518,879</b>	<b>444,339</b>	<b>465,389</b>	<b>21,050</b>	<b>4.7%</b>
<b>Employee Benefits &amp; Expenses</b>						
Employee Benefits	60,983	62,596	54,410	58,811	4,401	8.1%
Clothing Allowance	10,694	2,417	7,027	7,027		
Drivers Licences (inactive)		68				#DIV/0!
Boot Allowance	1,022					#DIV/0!
Mileage	4,179	3,832	3,500	2,750	-750	(21.4%)
Conferences	1,832	5,119	5,918	6,318	400	6.8%
Training	15,656	7,489	46,860	43,390	-3,470	(7.4%)
Memberships	2,191	1,499	3,712	3,835	123	3.3%
Drivers Licences/Medicals	732	1,309	4,395	1,800	-2,595	(59.0%)
<b>Total Employee Benefits &amp; Expenses</b>	<b>97,289</b>	<b>84,329</b>	<b>125,822</b>	<b>123,931</b>	<b>-1,891</b>	<b>(1.5%)</b>
<b>Total Wages &amp; Benefits</b>	<b>455,616</b>	<b>603,208</b>	<b>570,161</b>	<b>589,320</b>	<b>19,159</b>	<b>3.4%</b>
<b>Operating Expenses</b>						
Contracted Services	45,144	9,125	8,243	46,573	38,330	465.0%
Legal Services	4,247	7,530	1,060	5,602	4,542	428.5%
Insurance	52,949	61,198	57,208	64,429	7,221	12.6%
Dispatch	21,085	21,678	22,011	22,891	880	4.0%
Software Licence	12,742	16,066	14,625	15,210	585	4.0%

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
Contract OPP	1,181,556	1,160,590	1,144,516	1,172,311	27,795	2.4%
Bldg Mtce	12,048	15,378	10,228	10,637	409	4.0%
Equip Mtce	7,016	9,845	9,720	10,110	390	4.0%
Vehicle Repair	25,448	20,585	22,591	23,495	904	4.0%
Material & Supplies	14,449	9,866	40,395	42,011	1,616	4.0%
Office Supplies	853	2,588	1,000	500	-500	(50.0%)
Air/Oxygen Bottles	2,206	616	4,028	4,189	161	4.0%
Defibrillator Maintenance & Supplies	962	418	2,162	2,248	86	4.0%
Fire Extinguishers			950	988	38	4.0%
Fire Prevention	704	1,945	4,651	5,337	686	14.7%
Inspection			494		-494	(100.0%)
Small Tools	46	346	1,406	1,463	57	4.1%
Vehicle Licences			127	132	5	3.9%
Tanker Truck	3,439	9,578	1,717	1,786	69	4.0%
Meeting		1,424	3,000	4,120	1,120	37.3%
Computer Supplies	1,770					#DIV/0!
Fuel	9,186	9,356	8,432	10,065	1,633	19.4%
Natural Gas	2,138	1,768	1,884	1,959	75	4.0%
Propane	7,391	4,098	7,949	6,384	-1,565	(19.7%)
Hydro	24,058	26,303	20,845	21,679	834	4.0%
Water & Sewer	3,184	669	2,715	2,824	109	4.0%
Property Taxes	285	2,413	303	350	47	15.5%
Telephone	8,204	7,784	9,209	9,577	368	4.0%
Radio & Pager	4,453	4,414	4,550	4,731	181	4.0%
Radio Licence	783	165	1,470	1,529	59	4.0%
Miscellaneous	367	173	750	750		
Pandemic Costs	1,011		470		-470	(100.0%)
Write Off	26,877	34,994				#DIV/0!
Third Party Recovery	3,751	9,718				#DIV/0!
Conservation Levy	89,206	96,353	96,354	96,354		
Total Operating Expenses	1,567,558	1,546,984	1,505,063	1,590,234	85,171	5.7%
<b>Departmental Tax Requirements (Revenue)</b>	1,658,345	1,823,256	1,730,937	1,838,147	107,210	6.2%
Reserve Transfers						
Transfer to Capital	35,254	36,996	47,400	47,400		
Transfer to Reserve	179,277	150,183	150,183	150,183		
Int Transfer			-1	-1		

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Change in TCA</b>						#DIV/0!
<b>Transfer from Reserve</b>	-8,826	-50,450	-50,450	-50,450		
<b>Total Reserve Transfers</b>	205,705	136,729	147,132	147,132		
<b>Net Departmental Position</b>	1,864,050	1,959,985	1,878,069	1,985,279	107,210	5.7%
<b>Other Expenses</b>						
<b>Amortization</b>						#DIV/0!
<b>Total of Department</b>	1,864,050	1,959,985	1,878,069	1,985,279	107,210	5.7%
<b>TRANSPORTATION SERVICES</b>						
<b>Revenue</b>						
<b>Aggregate Resources</b>	24,690	20,472	35,000	22,000	(13,000)	37.1%
<b>Fee For Service</b>	57,368	54,667	30,000	52,500	22,500	(75.0%)
<b>Permit Fee</b>	2,017	4,774	2,000	2,000		
<b>Grants - Federal</b>						#DIV/0!
<b>Grants - Provincial</b>	34,615					#DIV/0!
<b>Grants - Other Govs</b>	(11,812)					#DIV/0!
<b>Grants Other</b>						#DIV/0!
<b>Misc Revenue</b>	27,030	343	126	126		
<b>Equipment Sales</b>	1,448		8,000	18,000	10,000	(125.0%)
<b>Fines</b>	168	485				#DIV/0!
<b>Total Revenue</b>	-135,524	-80,741	-75,126	-94,626	-19,500	26.0%
<b>Expenses</b>						
<b>Wages</b>						
<b>Salaries &amp; Wages</b>	538,986	407,452	797,163	828,729	31,566	4.0%
<b>Wages Student</b>	24,615	17,877	26,019	27,790	1,771	6.8%
<b>Wages Dust Control</b>	2,028	2,719				#DIV/0!
<b>Wages Grading</b>	30,652	37,310				#DIV/0!
<b>Wages Grass Mtce</b>	11,217	10,553				#DIV/0!
<b>Wages Lifter Pickup</b>	331	258				#DIV/0!
<b>Wages Mtce</b>	2,213	6,110				#DIV/0!
<b>Wages Patching</b>	10,225	12,226				#DIV/0!
<b>Wages Resurfacing</b>	1,450	2,104				#DIV/0!
<b>Wages Shoulder Mtce</b>	4,162	1,600				#DIV/0!
<b>Wages Sidewalks</b>	1,495	3,054				#DIV/0!

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>Wages Sweeping</b>	9,541	11,540				#DIV/0!
<b>Wages Trees</b>	21,685	18,115				#DIV/0!
<b>Wages Grading OT</b>	291	891				#DIV/0!
<b>Wages Overtime</b>	128					#DIV/0!
<b>Wages Sidewalk OT</b>	239	22				#DIV/0!
<b>Wages Sweeping OT</b>	21	218				#DIV/0!
<b>Wages Trees OT</b>	466	287				#DIV/0!
<b>Wages Overtime</b>	69,166	65,000	44,498	44,498		
<b>Wages Standby</b>	28,640	18,028				#DIV/0!
<b>Wages Vacation</b>	56,468	64,277	4,641	4,712	71	1.5%
<b>Wages Stats</b>	43,000	41,303				#DIV/0!
<b>Wages Sick Pay</b>	40,129	24,401				#DIV/0!
<b>Wages Health &amp; Safety</b>	16,358	11,035				#DIV/0!
<b>Wages Conferences</b>	1,492	1,820				#DIV/0!
<b>Wages Lic Renewals</b>						#DIV/0!
<b>Total Wages</b>	<b>914,998</b>	<b>758,200</b>	<b>872,321</b>	<b>905,729</b>	<b>33,408</b>	<b>3.8%</b>
<b>Employee Benefits &amp; Expenses</b>						
<b>Employee Benefits</b>	252,180	240,849	240,754	252,716	11,962	5.0%
<b>Clothing Allowance</b>	4,611	4,955	6,825	6,825		
<b>Drivers Licences (inactive)</b>		580				#DIV/0!
<b>Boot Allowance</b>	3,274	2,815	5,088	5,088		
<b>Mileage</b>		183				#DIV/0!
<b>Conferences</b>		3,079	1,500	2,000	500	33.3%
<b>Training</b>	5,133	8,489	6,000	8,500	2,500	41.7%
<b>Memberships</b>	1,873	2,700	1,775	1,750	-25	(1.4%)
<b>Drivers Licences/Medicals</b>	462	405	475	580	105	22.1%
<b>Total Employee Benefits &amp; Expenses</b>	<b>267,533</b>	<b>264,055</b>	<b>262,417</b>	<b>277,459</b>	<b>15,042</b>	<b>5.7%</b>
<b>Total Wages &amp; Benefits</b>	<b>1,182,531</b>	<b>1,022,255</b>	<b>1,134,738</b>	<b>1,183,188</b>	<b>48,450</b>	<b>4.3%</b>
<b>Operating Expenses</b>						
<b>Contracted Services</b>	132,213	52,868	76,940	101,130	24,190	31.4%
<b>Eng Services</b>	1,473	1,577	1,000	1,500	500	50.0%
<b>Legal Services</b>	1,562					#DIV/0!
<b>Insurance</b>	69,370	81,368	81,827	90,010	8,183	10.0%
<b>Courier Service</b>	28	5	36	38	2	5.6%
<b>Bldg Mtce</b>	8,503	2,544	8,480	8,000	-480	(5.7%)
<b>Vehicle Parts</b>	54,034	69,518	75,000	78,000	3,000	4.0%
<b>Vehicle Repair</b>	77,727	119,967	75,000	98,000	23,000	30.7%

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
Contracts Dust Ctrl	108,903	96,846	100,000	107,000	7,000	7.0%
Contracts Resurfacing	470,613	363,938	492,500	537,400	44,900	9.1%
Contracts Sidewalks	2,521	1,145	1,500	5,180	3,680	245.3%
Contracts Tree Mtce	25,561	7,663	10,600	10,600		
Contracts MTO	41	17		25	25	#DIV/0!
Material & Supplies	166,503	161,564	109,623	120,630	11,007	10.0%
Office Supplies	61	283	200	208	8	4.0%
Health & Safety Supplies	2,808	1,044	2,600	2,500	-100	(3.8%)
Small Tools	3,593	3,854	5,000	5,000		
Sidewalks	4,140	562	4,000		-4,000	(100.0%)
Maintenance						#DIV/0!
Patching Materials	4,885	1,463	10,000	10,000		
Trees	1,102	19,270	10,300	10,712	412	4.0%
Vehicle Licences	30,354	14,075	16,000	16,640	640	4.0%
Grease/Oil	8,925	10,036	7,500	7,800	300	4.0%
Fuel	51,598	38,404	48,450	48,500	50	0.1%
Natural Gas	5,260	9,384	9,000	13,000	4,000	44.4%
Propane	5,113	-868				#DIV/0!
Hydro	64,645	64,551	71,360	74,214	2,854	4.0%
Water & Sewer	971	822	1,400	1,400		
Furnace Oil	4,548	2,052				#DIV/0!
Fuel/Clear Diesel	116,168	58,238	125,400	125,400		
Fuel/Dyed Diesel	131,959	79,381	111,150	115,596	4,446	4.0%
Equip Rental	990	290	5,575	5,595	20	0.4%
Telephone	4,848	4,056	4,592	5,228	636	13.9%
Radio Licence	922	985	930	985	55	5.9%
Strategic Initiatives			10,000		-10,000	(100.0%)
Pandemic Costs	1,175					#DIV/0!
AE Share of Municipal Grants						#DIV/0!
S.M.A.R.T		107,132	55,947	74,174	18,227	32.6%
Total Operating Expenses	1,563,117	1,374,034	1,531,910	1,674,465	142,555	9.3%
<b>Departmental Tax Requirements (Revenue)</b>	2,610,124	2,315,548	2,591,522	2,763,027	171,505	6.6%
Reserve Transfers						
Transfer to Capital	14,645					#DIV/0!
Transfer to Reserve	126,232	151,516	151,516	239,525	88,009	58.1%
Change in TCA	-13,707					#DIV/0!

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Transfer from Reserve</b>	-141,239	-10,000	-10,000		10,000	(100.0%)
<b>Total Reserve Transfers</b>	-14,069	141,516	141,516	239,525	98,009	69.3%
<b>Net Departmental Position</b>	2,596,055	2,457,064	2,733,038	3,002,552	269,514	9.9%
<b>Other Expenses</b>						
<b>Amortization</b>						#DIV/0!
<b>Total of Department</b>	2,596,055	2,457,064	2,733,038	3,002,552	269,514	9.9%
<b>ENVIRONMENTAL SERVICES</b>						
<b>Revenue</b>						
<b>Flat Fee Tax - Res</b>	290,795	339,345	335,240	335,240		
<b>Flat Fee Tax - Com</b>	19,760	22,440	22,887	22,887		
<b>Waste Coll - Bag Tags</b>	7,683	8,430	10,062	10,062		
<b>Capital Levy</b>	21,670	20,824				#DIV/0!
<b>Tipping</b>	412	983	7,228	7,228		
<b>Mattress Tipping</b>	4,992	5,830	4,396	4,396		
<b>Construction Waste</b>	29,092	31,957	27,867	27,867		
<b>Carpet Tipping</b>	910	250	298	298		
<b>Household Tipping</b>	23,957	37,600	36,945	36,945		
<b>Appliance Freon</b>	2,490	3,164	2,753	2,753		
<b>Shingle Tipping</b>	2,275	1,998	4,650	4,650		
<b>Plastic Tipping</b>	60	93	7	7		
<b>Wood Tipping</b>	22,612	21,605	13,340	13,340		
<b>Scrap Sales</b>	18,489	15,692	19,495	19,495		
<b>Ewaste Tipping</b>	1,310	1,800	921	921		
<b>Furniture / Unit</b>	2,914	2,097	2,000	2,000		
<b>Asbestos</b>	3,992					#DIV/0!
<b>Misc Charges</b>	101,238					#DIV/0!
<b>Blue Box Sales</b>	646	1,005	600	600		
<b>Grants - Provincial</b>	86,817					#DIV/0!
<b>Grants - Other Govs</b>	71,782					#DIV/0!
<b>Grants Other</b>						#DIV/0!
<b>Interest Income</b>	2,637					#DIV/0!
<b>Misc Revenue</b>	1		16	16		
<b>Total Revenue</b>	-716,534	-515,113	-488,705	-488,705		
<b>Expenses</b>						

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Wages</b>						
Salaries & Wages	263,322	100,458	91,335	94,911	3,576	3.9%
Wages Student	3,548	2,325	3,476	3,713	237	6.8%
Wages on Call	576	87				#DIV/0!
Wages Overtime	1,319	411	1,504	1,504		
Wages Vacation	21	11	1,110	1,119	9	0.8%
<b>Total Wages</b>	<b>268,786</b>	<b>103,292</b>	<b>97,425</b>	<b>101,247</b>	<b>3,822</b>	<b>3.9%</b>
<b>Employee Benefits &amp; Expenses</b>						
Employee Benefits	27,553	28,798	25,675	26,561	886	3.5%
<b>Total Employee Benefits &amp; Expenses</b>	<b>27,553</b>	<b>28,798</b>	<b>25,675</b>	<b>26,561</b>	<b>886</b>	<b>3.5%</b>
<b>Total Wages &amp; Benefits</b>	<b>296,339</b>	<b>132,090</b>	<b>123,100</b>	<b>127,808</b>	<b>4,708</b>	<b>3.8%</b>
<b>Operating Expenses</b>						
Contracted Services	184,102	325,919	294,455	314,661	20,206	6.9%
Eng Services	21,309	23,595	24,000	24,000		
Lab Services	2,396	8,800	8,700	8,700		
Vehicle Repair						#DIV/0!
Material & Supplies	193,890	4,455	6,559	6,464	-95	(1.4%)
Fuel						#DIV/0!
Propane	29					#DIV/0!
Hydro	906	1,528	1,569	1,632	63	4.0%
Property Taxes	26,253	27,197	27,828	29,343	1,515	5.4%
Equip Rental		105				#DIV/0!
Telephone	1,334	956	867	1,390	523	60.3%
Write Off		4,955				#DIV/0!
AE Share of Municipal Grants						#DIV/0!
Costs of Inventory Sold	1,597	719				#DIV/0!
<b>Total Operating Expenses</b>	<b>431,816</b>	<b>398,229</b>	<b>363,978</b>	<b>386,190</b>	<b>22,212</b>	<b>6.1%</b>
<b>Departmental Tax Requirements (Revenue)</b>	<b>11,621</b>	<b>15,206</b>	<b>-1,627</b>	<b>25,293</b>	<b>26,920</b>	<b>(1,654.6%)</b>
<b>Reserve Transfers</b>						
Change in TCA	6,192					#DIV/0!
Change in Op Fund	-2,814					#DIV/0!
Transfer from Reserve	-26,156					#DIV/0!
<b>Total Reserve Transfers</b>	<b>-22,778</b>					<b>#DIV/0!</b>

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>Net Departmental Position</b>	-11,157	15,206	-1,627	25,293	26,920	(1,654.6%)
<b>Other Expenses</b>						
Acc Exp Landfill Closure & Post Closure	7,820					#DIV/0!
Amortization	31,452					#DIV/0!
<b>Total of Department</b>	28,115	15,206	-1,627	25,293	26,920	(1,654.6%)
<b>HEALTH SERVICES</b>						
<b>Revenue</b>						
<b>Burial w/Cremation</b>						#DIV/0!
Interment	17,050	18,150	19,550	19,550		
Interment Weekend	3,250	2,288	4,350	4,350		
Cremation	10,525	11,524	7,825	7,825		
Mortuary	1,060	660	1,270	1,270		
Columbarium Engraving	5,178	8,300	4,142	4,142		
Rental Income	80,452	97,266	86,070	86,070		
Misc Charges	750	483	300	300		
Donations	2,059	52,200				#DIV/0!
Interest Income	11,478	21,569	5,668	5,668		
Misc Revenue	3,852					#DIV/0!
Land Sales	13,050	22,050	12,480	12,480		
Land Sales Cremation		470	592	592		
Land Sales Columbarium	19,600	24,000	13,800	13,800		
<b>Total Revenue</b>	-168,304	-258,960	-156,047	-156,047		
<b>Expenses</b>						
<b>Wages</b>						
Salaries & Wages	3,980	7,870	45,796	47,609	1,813	4.0%
Wages Reg Burial	10,462	15,584				#DIV/0!
Wages Mtce	30,658	26,817				#DIV/0!
Wages Student	23,885	26,595	22,543	24,076	1,533	6.8%
Wages Overtime	3,136	2,425	478	478		
Wages Vacation	474	509	1,603	1,663	60	3.7%
<b>Total Wages</b>	72,595	79,800	70,420	73,826	3,406	4.8%
<b>Employee Benefits &amp; Expenses</b>						
Employee Benefits	17,005	17,616	14,312	15,355	1,043	7.3%
<b>Total Employee Benefits &amp; Expenses</b>	17,005	17,616	14,312	15,355	1,043	7.3%

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Total Wages &amp; Benefits</b>	89,600	97,416	84,732	89,181	4,449	5.3%
<b>Operating Expenses</b>						
<b>Contracted Services</b>	70,666	65,166	64,299	66,431	2,132	3.3%
<b>Legal Services</b>	2,301	621				#DIV/0!
<b>Insurance</b>	5,114	6,000	6,034	6,638	604	10.0%
<b>Columbarium Engraving</b>	5,515	8,227	4,391	4,566	175	4.0%
<b>Software Licence</b>			3,663	3,810	147	4.0%
<b>Bldg Mtce</b>	865		1,861	935	-926	(49.8%)
<b>Material &amp; Supplies</b>	11,268	9,537	11,566	9,818	-1,748	(15.1%)
<b>Fuel</b>			425	442	17	4.0%
<b>Natural Gas</b>				11,782	11,782	#DIV/0!
<b>Propane</b>	10,559	7,803	11,329		-11,329	(100.0%)
<b>Hydro</b>	10,232	10,606	13,329	13,919	590	4.4%
<b>Water &amp; Sewer</b>	1,783	641	2,299	1,080	-1,219	(53.0%)
<b>Property Taxes</b>	1,260	2,341	1,336	2,735	1,399	104.7%
<b>Internment Buyback</b>	458	1,475	927	927		
<b>Council Projects/Grants</b>		2,000				#DIV/0!
<b>Total Operating Expenses</b>	120,021	114,417	121,459	123,083	1,624	1.3%
<b>Departmental Tax Requirements (Revenue)</b>	41,317	-47,127	50,144	56,217	6,073	12.1%
<b>Reserve Transfers</b>						
<b>Transfer to Reserve</b>	22,223	28,506	28,506	27,856	-650	(2.3%)
<b>Transfer from Reserve</b>	-37,583	-27,888	-27,888	-20,000	7,888	(28.3%)
<b>Total Reserve Transfers</b>	-15,360	618	618	7,856	7,238	1,171.2%
<b>Net Departmental Position</b>	25,957	-46,509	50,762	64,073	13,311	26.2%
<b>Other Expenses</b>						
<b>Amortization</b>						#DIV/0!
<b>Total of Department</b>	25,957	-46,509	50,762	64,073	13,311	26.2%
<b>RECREATION AND CULTURE</b>						
<b>Revenue</b>						
<b>Programs Seniors</b>			1,300		(1,300)	100.0%
<b>Programs Other</b>	1,170		3,570	(180)	(3,750)	105.0%
<b>Spec Events</b>	265	4,979	1,050	2,550	1,500	(142.9%)

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Program Reg</b>	88,620	94,014	80,549	94,800	14,251	(17.7%)
<b>Exercise</b>		325	3,060	1,060	(2,000)	65.4%
<b>Lessons</b>	246	29,751	27,478	30,182	2,704	(9.8%)
<b>Season Pass</b>	5,152	4,787	4,800	5,300	500	(10.4%)
<b>Admissions</b>	30,199	12,233	7,428	8,828	1,400	(18.8%)
<b>Curling</b>	46,825	45,085	48,053	51,053	3,000	(6.2%)
<b>Rental Income</b>	107,102	115,052	118,501	121,789	3,288	(2.8%)
<b>Ball Field Rentals</b>	10,955	15,261	11,622	14,871	3,249	(28.0%)
<b>Soccer Field Rentals</b>	2,107	2,545	2,206	2,406	200	(9.1%)
<b>Horse Ring Rentals</b>	422	563	500	500		
<b>Ice Rental</b>	257,755	296,176	259,180	290,680	31,500	(12.2%)
<b>Floor Rental</b>	11,129	22,533	14,078	18,078	4,000	(28.4%)
<b>Concession Rental</b>		(32)				#DIV/0!
<b>Pavillion Rental</b>	7,429	5,370	7,086	6,886	(200)	2.8%
<b>Misc Lease</b>	12,623	12,623	13,388	13,388		
<b>Misc Charges</b>	2,185	1,505	1,545	1,545		
<b>Ad Revenue</b>	10,706	13,184	5,577	12,787	7,210	(129.3%)
<b>Admin Fees</b>	2,444	6,525	1,000	7,000	6,000	(600.0%)
<b>Insurance Fee</b>	9,002	4,608	7,000	6,000	(1,000)	14.3%
<b>Gov Tsfr - Provincial</b>						#DIV/0!
<b>Vending Machines</b>	918					#DIV/0!
<b>Resale Materials</b>	108	442	250	250		
<b>Grants - Federal</b>	20,300	5,062	7,000	7,000		
<b>Donations</b>	39,590	9,484	100	100		
<b>Grants Other</b>	5,865	2,636	16,250	9,000	(7,250)	44.6%
<b>Misc Revenue</b>	7					#DIV/0!
<b>Refund</b>	5,646	7,868	9,661	9,661		
<b>Equipment Sales</b>						#DIV/0!
<b>Total Revenue</b>	-678,770	-712,579	-652,232	-715,534	-63,302	9.7%
<b>Expenses</b>						
<b>Wages</b>						
<b>Salaries &amp; Wages</b>	465,863	580,864	608,988	631,936	22,948	3.8%
<b>Wages Student</b>	173,622	107,999	160,137	171,025	10,888	6.8%
<b>Wages on Call</b>	2,000	1,750	5,884	5,884		
<b>Wages Overtime</b>			1,997	1,997		
<b>Wages Vacation</b>	36,165	28,352	10,699	11,137	438	4.1%

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Wages Stats</b>	24,249	22,980				#DIV/0!
<b>Wages Sick Pay</b>	23,623	13,575				#DIV/0!
<b>Wages Health &amp; Safety</b>	91	882				#DIV/0!
<b>Wages Pandemic</b>	13,749					#DIV/0!
<b>Total Wages</b>	739,362	756,402	787,705	821,979	34,274	4.4%
<b>Employee Benefits &amp; Expenses</b>						
<b>Employee Benefits</b>	189,395	199,557	192,265	206,678	14,413	7.5%
<b>Clothing Allowance</b>	3,631	941	4,275	4,275		
<b>Boot Allowance</b>	649	873	2,438	2,438		
<b>Mileage</b>	926	481	2,163	2,163		
<b>Conferences</b>						#DIV/0!
<b>Training</b>	2,748	5,487	7,890	7,890		
<b>Memberships</b>	1,068	1,979	2,550	2,550		
<b>Total Employee Benefits &amp; Expenses</b>	198,417	209,318	211,581	225,994	14,413	6.8%
<b>Total Wages &amp; Benefits</b>	937,779	965,720	999,286	1,047,973	48,687	4.9%
<b>Operating Expenses</b>						
<b>Contracted Services</b>	60,278	49,640	50,113	57,929	7,816	15.6%
<b>Advertising</b>			355		-355	(100.0%)
<b>Legal Services</b>	64					#DIV/0!
<b>Insurance</b>	74,655	87,015	87,488	99,799	12,311	14.1%
<b>Lab Services</b>	57	47	48	48		
<b>Software Licence</b>	7,787	9,880	7,908	10,224	2,316	29.3%
<b>Bldg Mtce</b>	18,428	11,127	18,274	20,274	2,000	10.9%
<b>Equip Mtce</b>	15,368	19,570	24,303	25,552	1,249	5.1%
<b>Mat'l Ice Plant</b>	38,373	66,695	42,815	42,815		
<b>Material &amp; Supplies</b>	92,668	60,023	79,110	78,371	-739	(0.9%)
<b>Office Supplies</b>	87	313	218	227	9	4.1%
<b>Other Fees &amp; Licences</b>		606				#DIV/0!
<b>Fuel</b>	3,341	3,851	6,132	5,627	-505	(8.2%)
<b>Natural Gas</b>	14,457	11,874	9,138	38,391	29,253	320.1%
<b>Propane</b>	69,454	47,224	67,463	46,280	-21,183	(31.4%)
<b>Hydro</b>	164,986	172,752	204,377	215,357	10,980	5.4%
<b>Water &amp; Sewer</b>	44,130	19,429	50,451	46,711	-3,740	(7.4%)
<b>Property Taxes</b>	4,185	9,740	4,437	9,211	4,774	107.6%
<b>Equip Rental</b>	7,846	8,175	7,973	8,257	284	3.6%
<b>Telephone</b>	7,649	6,605	9,326	8,287	-1,039	(11.1%)
<b>Strategic Initiatives</b>		21,042	50,000		-50,000	(100.0%)

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Pandemic Costs</b>	204					#DIV/0!
<b>Write Off</b>	-1,161	3,904				#DIV/0!
<b>Costs of Inventory Sold</b>		959		26	26	#DIV/0!
<b>Bank Charges</b>	10,014	12,171		12,500	12,500	#DIV/0!
<b>Total Operating Expenses</b>	632,870	622,642	719,929	725,886	5,957	0.8%
<b>Departmental Tax Requirements (Revenue)</b>	891,879	875,783	1,066,983	1,058,325	-8,658	(0.8%)
<b>Reserve Transfers</b>						
<b>Transfer to Capital</b>						#DIV/0!
<b>Transfer to Reserve</b>	175,818	28,730	28,730	27,730	-1,000	(3.5%)
<b>Transfer from Reserve</b>	-98,647	-32,000	-32,000	-2,000	30,000	(93.8%)
<b>Total Reserve Transfers</b>	77,171	-3,270	-3,270	25,730	29,000	(886.9%)
<b>Net Departmental Position</b>	969,050	872,513	1,063,713	1,084,055	20,342	1.9%
<b>Other Expenses</b>						
<b>Amortization</b>						#DIV/0!
<b>Total of Department</b>	969,050	872,513	1,063,713	1,084,055	20,342	1.9%
<b>PLANNING AND DEVELOPMENT</b>						
<b>Revenue</b>						
<b>Ad Revenue</b>	3,906		5,645	4,045	(1,600)	28.3%
<b>Admin Fees</b>		1,085	500	500		
<b>Grants - Provincial</b>	110,184	3,762	12,360	12,360		
<b>Grants - Other Govs</b>	4,294					#DIV/0!
<b>Donations</b>				350	350	#DIV/0!
<b>Grants Other</b>	2,500		5,500	22,000	16,500	(300.0%)
<b>Misc Revenue</b>		40		500	500	#DIV/0!
<b>Due to Ont flow-through</b>		91,430				#DIV/0!
<b>Tile Drain on Taxes</b>	75,026	75,026	75,026	75,026		
<b>Cleanout Asses</b>	22,080		80,000	80,000		
<b>Total Revenue</b>	-217,990	-171,343	-179,031	-194,781	-15,750	8.8%
<b>Expenses</b>						
<b>Wages</b>						
<b>Salaries &amp; Wages</b>	39,934	63,904	73,480	114,591	41,111	55.9%

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Wages Student</b>	7,474	3,071	3,033	3,239	206	6.8%
<b>Wages Overtime</b>	235	134				#DIV/0!
<b>Wages Vacation</b>			191	199	8	4.2%
<b>Total Wages</b>	47,643	67,109	76,704	118,029	41,325	53.9%
<b>Employee Benefits &amp; Expenses</b>						
<b>Employee Benefits</b>	19,272	25,557	21,764	29,621	7,857	36.1%
<b>Clothing Allowance</b>			300	300		
<b>Mileage</b>		30	373	200	-173	(46.4%)
<b>Conferences</b>			1,545	1,545		
<b>Training</b>			1,854	1,854		
<b>Memberships</b>	5,957	5,041	6,307	5,887	-420	(6.7%)
<b>Total Employee Benefits &amp; Expenses</b>	25,229	30,628	32,143	39,407	7,264	22.6%
<b>Total Wages &amp; Benefits</b>	72,872	97,737	108,847	157,436	48,589	44.6%
<b>Operating Expenses</b>						
<b>Contracted Services</b>	21,593	61,557	134,670	151,511	16,841	12.5%
<b>Advertising</b>	13,665	4,760	10,900	3,636	-7,264	(66.6%)
<b>Eng Services</b>	28,082	22,296	26,203	27,251	1,048	4.0%
<b>Legal Services</b>	5,632	2,691	6,000	6,240	240	4.0%
<b>Software Licence</b>	7,416	8,142	7,450	8,748	1,298	17.4%
<b>Material &amp; Supplies</b>	5,826	4,465	10,639	17,085	6,446	60.6%
<b>Office Supplies</b>		50				#DIV/0!
<b>Publications</b>	1,369	5,556	4,900	8,296	3,396	69.3%
<b>Vehicle Licences</b>						#DIV/0!
<b>Meeting</b>		9				#DIV/0!
<b>Fuel</b>		76	530	551	21	4.0%
<b>Hydro</b>	2,569	2,720	3,350	3,484	134	4.0%
<b>Room Rental</b>						#DIV/0!
<b>Telephone</b>	701	1,176	991	1,030	39	3.9%
<b>Strategic Initiatives</b>	36,300	8,106	41,776	47,897	6,121	14.7%
<b>Due to Ont flow-through</b>	55,441	54,035	55,307	55,307		
<b>Business Events</b>		267	7,500	5,000	-2,500	(33.3%)
<b>DT Revitalization P.</b>	9,723	2,024	7,000	12,890	5,890	84.1%
<b>DT Revitalization C.</b>	4,821	938	7,000	6,500	-500	(7.1%)
<b>DT Revitalization T.</b>	4,821	3,977	7,000	6,500	-500	(7.1%)
<b>DT Revitalization A.</b>			3,500	3,500		
<b>Youth Council</b>			1,000		-1,000	(100.0%)
<b>Grants to Landowner</b>		91,430				#DIV/0!

## Budget Review Dept Summary Consolidated

### MUNICIPAL SERVICES

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Community Grant</b>	97,181	1,832				#DIV/0!
<b>Council Projects/Grants</b>	33,380	25,154	35,598	35,598		
<b>Interest</b>	19,585	11,236	19,719	19,719		
<b>Total Operating Expenses</b>	348,105	312,497	391,033	420,743	29,710	7.6%
<b>Departmental Tax Requirements (Revenue)</b>	202,987	238,891	320,849	383,398	62,549	19.5%
<b>Reserve Transfers</b>						
<b>Transfer to Capital</b>						#DIV/0!
<b>Transfer to Reserve</b>	20,716					#DIV/0!
<b>Transfer from Reserve</b>	-84,636	-15,000	-15,000		15,000	(100.0%)
<b>Total Reserve Transfers</b>	-63,920	-15,000	-15,000		15,000	(100.0%)
<b>Net Departmental Position</b>	139,067	223,891	305,849	383,398	77,549	25.4%
<b>Other Expenses</b>						
<b>Total of Department</b>	139,067	223,891	305,849	383,398	77,549	25.4%
<b>Total MUNICIPAL SERVICES</b>	6,084,768	6,019,449	6,515,793	7,126,766	610,973	9.4%
<b>Total MUNICIPAL SERVICES</b>	6,084,768	6,019,449	6,515,793	7,126,766	610,973	9.4%

## Budget Review Dept Summary

### Fire Protection

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>MUNICIPAL SERVICES</b>						
<b>PROTECTION SERVICES</b>						
<b>01-2010 Protection-Common Fire</b>						
<b>Revenue</b>						
5900 Misc Revenue	16					#DIV/0!
5951 Equipment Sales						#DIV/0!
Total Revenue	-16					#DIV/0!
<b>Expenses</b>						
<b>Wages</b>						
4000 Salaries & Wages	55,521	58,979	91,645	100,297	8,652	9.4%
Total Wages	55,521	58,979	91,645	100,297	8,652	9.4%
<b>Employee Benefits &amp; Expenses</b>						
4500 Employee Benefits	18,143	19,455	24,382	26,139	1,757	7.2%
4510 Clothing Allowance	1,866	1,102	900	900		
4540 Mileage	1,132	76	500		-500	(100.0%)
4550 Conferences		1,755	2,918	3,318	400	13.7%
4551 Training	517	3,470	37,368	33,898	-3,470	(9.3%)
4552 Memberships	1,143	675	362	485	123	34.0%
Total Employee Benefits & Expenses	22,801	26,533	66,430	64,740	-1,690	(2.5%)
Total Wages & Benefits	78,322	85,512	158,075	165,037	6,962	4.4%
<b>Operating Expenses</b>						
4300 Contracted Services		112				#DIV/0!
4303 Legal Services	4,164	7,174		4,500	4,500	#DIV/0!
4304 Insurance	194	169		1,500	1,500	#DIV/0!
4313 Software Licence	178	2,972				#DIV/0!
4340 Material & Supplies	237	219	1,862	1,936	74	4.0%
4341 Office Supplies	49	1,599	1,000	500	-500	(50.0%)
4347 Fire Prevention	56	1,456	1,500	2,060	560	37.3%
4360 Vehicle Licences			127	132	5	3.9%
4362 Meeting		798		1,000	1,000	#DIV/0!
4364 Computer Supplies	1,770					#DIV/0!
4370 Fuel		1,642	2,120	3,000	880	41.5%
4390 Telephone	238	517				#DIV/0!
4391 Radio & Pager	1,150					#DIV/0!

## Budget Review Dept Summary

### Fire Protection

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>4600 Miscellaneous</b>	367	173	750	750		
<b>4602 Pandemic Costs</b>	807					#DIV/0!
<b>Total Operating Expenses</b>	9,210	16,831	7,359	15,378	8,019	109.0%
<b>Departmental Tax Requirements (Revenue)</b>	87,516	102,343	165,434	180,415	14,981	9.1%
<b>Reserve Transfers</b>						
<b>9020 Transfer to Capital</b>						#DIV/0!
<b>9030 Transfer to Reserve</b>	53,935	50,000	50,000	50,000		
<b>9050 Int Transfer</b>			-16,226	-16,226		
<b>9230 Transfer from Reserve</b>	-807	-36,926	-36,926	-36,926		
<b>Total Reserve Transfers</b>	53,128	13,074	-3,152	-3,152		
<b>Net Departmental Position</b>	140,644	115,417	162,282	177,263	14,981	9.2%
<b>Other Expenses</b>						
<b>Total of Department</b>	140,644	115,417	162,282	177,263	14,981	9.2%
<b>01-2012 Protection-Chesley Fire</b>						
<b>Revenue</b>						
<b>5269 Inspections</b>	565	246	850	850		
<b>5289 Misc Lease</b>	9,500	9,500	9,500	9,500		
<b>5294 Incident Response</b>	28,635	6,793	16,491	16,491		
<b>5660 Donations</b>	4,666	17,151				#DIV/0!
<b>5810 Chatsworth Operating</b>	72,940	78,869	78,869	78,869		
<b>5820 Chatsworth Capital</b>	4,954	5,419	5,419	5,419		
<b>5900 Misc Revenue</b>			1,000	1,000		
<b>5991 Bell Mobility Hydro</b>	8,321	8,994	5,293	5,293		
<b>Total Revenue</b>	-129,581	-126,972	-117,422	-117,422		
<b>Expenses</b>						
<b>Wages</b>						
<b>4000 Salaries &amp; Wages</b>	26,920	31,021				#DIV/0!
<b>4060 Wages Honorariums</b>	12,250	21,388	12,250	12,250		
<b>4061 Wages Fire Calls</b>	41,805	49,770	49,044	51,006	1,962	4.0%
<b>4062 Wages Fire Practice</b>	12,517	45,771	32,666	33,972	1,306	4.0%
<b>4063 Wages Meetings</b>	4,033	5,804	1,361	1,415	54	4.0%

## Budget Review Dept Summary

### Fire Protection

			2023	2024	Budget	Budget
	2022	2023	Council Approved	Draft 1	\$	%
	Actuals	Actuals	Budget	Budget	Variance	Variance
<b>4064 Wages Mutual Aid</b>	267	987	2,178	2,265	87	4.0%
<b>4065 Wages Educ &amp; Training</b>	4,627	6,819	6,741	7,010	269	4.0%
<b>4066 Wages Truck Check</b>	148	5,464	4,900	5,096	196	4.0%
<b>4067 Wages Fire Prevention</b>	1,308	6,344	2,042	2,123	81	4.0%
<b>4068 Wages Admin</b>	1,601	3,671	1,634	1,699	65	4.0%
<b>4069 Wages Inspections</b>	434	751	2,042	2,123	81	4.0%
<b>4072 Wages Misc</b>	4,000	296	4,370	4,545	175	4.0%
<b>Total Wages</b>	<b>109,910</b>	<b>178,086</b>	<b>119,228</b>	<b>123,504</b>	<b>4,276</b>	<b>3.6%</b>
<b>Employee Benefits &amp; Expenses</b>						
<b>4500 Employee Benefits</b>	18,761	18,847	8,779	9,511	732	8.3%
<b>4510 Clothing Allowance</b>	3,923	261	1,980	1,980		
<b>4514 Drivers Licences (inactive)</b>		68				#DIV/0!
<b>4515 Boot Allowance</b>						#DIV/0!
<b>4540 Mileage</b>	1,335	1,432	1,000	1,000		
<b>4550 Conferences</b>	628	1,498	1,000	1,000		
<b>4551 Training</b>	5,264	1,099	3,164	3,164		
<b>4552 Memberships</b>	589	275	1,290	1,290		
<b>4553 Drivers Licences/Medicals</b>	278	298	1,245	600	-645	(51.8%)
<b>Total Employee Benefits &amp; Expenses</b>	<b>30,778</b>	<b>23,778</b>	<b>18,458</b>	<b>18,545</b>	<b>87</b>	<b>0.5%</b>
<b>Total Wages &amp; Benefits</b>	<b>140,688</b>	<b>201,864</b>	<b>137,686</b>	<b>142,049</b>	<b>4,363</b>	<b>3.2%</b>
<b>Operating Expenses</b>						
<b>4300 Contracted Services</b>	5,309	4,223	6,553	6,815	262	4.0%
<b>4303 Legal Services</b>		356	1,060	1,102	42	4.0%
<b>4304 Insurance</b>	18,105	21,089	19,650	21,615	1,965	10.0%
<b>4312 Dispatch</b>	7,028	7,226	7,843	8,157	314	4.0%
<b>4313 Software Licence</b>	4,188	4,365	4,878	5,073	195	4.0%
<b>4320 Bldg Mtce</b>	7,637	6,360	2,714	2,823	109	4.0%
<b>4321 Equip Mtce</b>	1,846	3,463	3,240	3,370	130	4.0%
<b>4323 Vehicle Repair</b>	8,535	6,168	9,189	9,557	368	4.0%
<b>4340 Material &amp; Supplies</b>	5,996	2,814	4,388	4,564	176	4.0%
<b>4341 Office Supplies</b>	102	225				#DIV/0!
<b>4343 Air/Oxygen Bottles</b>	1,415		1,693	1,761	68	4.0%
<b>4345 Defibrillator Maintenance &amp; Supplies</b>		139				#DIV/0!
<b>4347 Fire Prevention</b>	264	489	1,151	1,197	46	4.0%
<b>4348 Inspection</b>			494		-494	(100.0%)
<b>4349 Small Tools</b>	46	333	865	900	35	4.0%
<b>4361 Tanker Truck</b>	3,439	9,578	1,717	1,786	69	4.0%

## Budget Review Dept Summary

### Fire Protection

	2022 Actuals	2023 Actuals	2023	2024	Budget	Budget
			Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>4362 Meeting</b>		128	1,000	1,040	40	4.0%
<b>4370 Fuel</b>	3,571	4,648	2,015	2,596	581	28.8%
<b>4372 Propane</b>	4,548	1,523	2,292	2,384	92	4.0%
<b>4373 Hydro</b>	12,262	11,841	6,767	7,038	271	4.0%
<b>4374 Water &amp; Sewer</b>	1,139		1,296	1,348	52	4.0%
<b>4376 Property Taxes</b>	95	958	101	118	17	16.8%
<b>4390 Telephone</b>	2,128	1,424	2,681	2,788	107	4.0%
<b>4391 Radio &amp; Pager</b>	1,066	979	1,261	1,311	50	4.0%
<b>4392 Radio Licence</b>		165				#DIV/0!
<b>4602 Pandemic Costs</b>	204		470		-470	(100.0%)
<b>4603 Write Off</b>	12,467	17,007				#DIV/0!
<b>4660 Third Party Recovery</b>	3,751	9,718				#DIV/0!
<b>Total Operating Expenses</b>	105,141	115,219	83,318	87,343	4,025	4.8%
<b>Departmental Tax Requirements (Revenue)</b>	116,248	190,111	103,582	111,970	8,388	8.1%
<b>Reserve Transfers</b>						
<b>9020 Transfer to Capital</b>	14,443	11,256	15,800	15,800		
<b>9030 Transfer to Reserve</b>	29,043	14,000	14,000	14,000		
<b>9050 Int Transfer</b>			16,225	16,225		
<b>9230 Transfer from Reserve</b>	-5,729	-13,524	-13,524	-13,524		
<b>Total Reserve Transfers</b>	37,757	11,732	32,501	32,501		
<b>Net Departmental Position</b>	154,005	201,843	136,083	144,471	8,388	6.2%
<b>Other Expenses</b>						
<b>4900 Amortization</b>						#DIV/0!
<b>Total of Department</b>	154,005	201,843	136,083	144,471	8,388	6.2%
<b>01-2014 Protection-Paisley Fire</b>						
<b>Revenue</b>						
<b>5233 Service Calls</b>			2,549	2,549		
<b>5235 Service Agreement - Ops</b>	65,539	69,124	68,390	68,390		
<b>5236 Service Agreement - Cap</b>	59,606	63,861	63,183	63,183		
<b>5269 Inspections</b>	113		850	850		
<b>5289 Misc Lease</b>	9,500	9,500	9,500	9,500		
<b>5293 Tiered Response</b>	5,000	5,000	5,000	5,000		
<b>5294 Incident Response</b>	23,309		9,000	9,000		

## Budget Review Dept Summary

### Fire Protection

			2023	2024	Budget	Budget
	2022	2023	Council Approved	Draft 1	\$	%
	Actuals	Actuals	Budget	Budget	Variance	Variance
<b>5660 Donations</b>		1,484				#DIV/0!
<b>5900 Misc Revenue</b>	1,660	3,636	1,000	1,000		
<b>5991 Bell Mobility Hydro</b>	2,704	2,117	2,858	2,858		
<b>Total Revenue</b>	-167,431	-154,722	-162,330	-162,330		
<b>Expenses</b>						
<b>Wages</b>						
<b>4060 Wages Honorariums</b>	12,584	17,313	14,000	14,000		
<b>4061 Wages Fire Calls</b>	33,596	43,944	33,561	34,904	1,343	4.0%
<b>4062 Wages Fire Practice</b>	-563	33,627	29,401	30,577	1,176	4.0%
<b>4063 Wages Meetings</b>	5,197	3,619	1,633	1,699	66	4.0%
<b>4064 Wages Mutual Aid</b>		804	2,178	2,265	87	4.0%
<b>4065 Wages Educ &amp; Training</b>	20,771	16,561	6,741	7,010	269	4.0%
<b>4066 Wages Truck Check</b>	5,473	3,760	4,900	5,096	196	4.0%
<b>4067 Wages Fire Prevention</b>	5,836	6,137	2,042	2,123	81	4.0%
<b>4068 Wages Admin</b>	857	187	1,633	1,699	66	4.0%
<b>4069 Wages Inspections</b>		334	2,042	2,123	81	4.0%
<b>4072 Wages Misc</b>	262					#DIV/0!
<b>Total Wages</b>	84,013	126,286	98,131	101,496	3,365	3.4%
<b>Employee Benefits &amp; Expenses</b>						
<b>4500 Employee Benefits</b>	9,648	8,787	8,418	9,462	1,044	12.4%
<b>4510 Clothing Allowance</b>	2,476	793	1,980	1,980		
<b>4515 Boot Allowance</b>	390					#DIV/0!
<b>4540 Mileage</b>	878	1,188	1,000	750	-250	(25.0%)
<b>4550 Conferences</b>	602	1,310	1,000	1,000		
<b>4551 Training</b>	2,236	2,464	3,164	3,164		
<b>4552 Memberships</b>	200	275	900	900		
<b>4553 Drivers Licences/Medicals</b>	50	694	1,590	600	-990	(62.3%)
<b>Total Employee Benefits &amp; Expenses</b>	16,480	15,511	18,052	17,856	-196	(1.1%)
<b>Total Wages &amp; Benefits</b>	100,493	141,797	116,183	119,352	3,169	2.7%
<b>Operating Expenses</b>						
<b>4300 Contracted Services</b>	1,108	3,739	1,690	1,758	68	4.0%
<b>4303 Legal Services</b>	84					#DIV/0!
<b>4304 Insurance</b>	17,639	20,363	19,216	21,138	1,922	10.0%
<b>4312 Dispatch</b>	7,028	7,226	7,084	7,367	283	4.0%
<b>4313 Software Licence</b>	4,188	4,364	4,869	5,064	195	4.0%

## Budget Review Dept Summary

### Fire Protection

			2023	2024	Budget	Budget
	2022	2023	Council Approved	Draft 1	\$	%
	Actuals	Actuals	Budget	Budget	Variance	Variance
4320 Bldg Mtce	1,697	4,480	3,133	3,258	125	4.0%
4321 Equip Mtce	2,053	3,547	3,240	3,370	130	4.0%
4323 Vehicle Repair	9,233	5,646	7,000	7,280	280	4.0%
4340 Material & Supplies	3,802	2,442	4,256	4,426	170	4.0%
4343 Air/Oxygen Bottles	791	616	1,000	1,040	40	4.0%
4345 Defibrillator Maintenance & Supplies	773	139	1,060	1,102	42	4.0%
4346 Fire Extinguishers			587	610	23	3.9%
4347 Fire Prevention	192		1,000	1,040	40	4.0%
4362 Meeting		376	1,000	1,040	40	4.0%
4370 Fuel	2,855	2,033	2,500	2,600	100	4.0%
4372 Propane	2,843	2,574	5,657	4,000	-1,657	(29.3%)
4373 Hydro	5,038	5,453	5,604	5,828	224	4.0%
4374 Water & Sewer	795	669				#DIV/0!
4376 Property Taxes	95	108	101	107	6	5.9%
4390 Telephone	1,344	1,680	1,131	1,176	45	4.0%
4391 Radio & Pager	1,407	1,554	1,312	1,364	52	4.0%
4392 Radio Licence	783		830	863	33	4.0%
4603 Write Off	14,409	15,997				#DIV/0!
Total Operating Expenses	78,157	83,006	72,270	74,431	2,161	3.0%
<b>Departmental Tax Requirements (Revenue)</b>	11,219	70,081	26,123	31,453	5,330	20.4%
Reserve Transfers						
9020 Transfer to Capital	6,872	14,722	15,800	15,800		
9030 Transfer to Reserve	80,580	74,683	74,683	74,683		
9230 Transfer from Reserve	-1,131					#DIV/0!
Total Reserve Transfers	86,321	89,405	90,483	90,483		
<b>Net Departmental Position</b>	97,540	159,486	116,606	121,936	5,330	4.6%
Other Expenses						
<b>Total of Department</b>	97,540	159,486	116,606	121,936	5,330	4.6%
<b>01-2016 Protection-Tara Fire</b>						
Revenue						
5233 Service Calls	4,334		8,158	8,158		
5235 Service Agreement - Ops			7,880	5,000	(2,880)	36.5%
5237 Stand By	11,505	7,880	4,371	4,371		

## Budget Review Dept Summary

### Fire Protection

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>5267 Compliance Letters</b>		114				#DIV/0!
<b>5269 Inspections</b>	130		1,000	1,000		
<b>5289 Misc Lease</b>	9,500	9,500	9,500	9,500		
<b>5290 Misc Charges</b>		3,801				#DIV/0!
<b>5293 Tiered Response</b>	5,000	5,000	5,000	5,000		
<b>5294 Incident Response</b>	15,132		9,000	9,000		
<b>5660 Donations</b>	150					#DIV/0!
<b>5900 Misc Revenue</b>	5,726	9,387	1,000	1,000		
<b>5991 Bell Mobility Hydro</b>	4,783	3,881	5,002	5,002		
<b>Total Revenue</b>	-56,260	-39,563	-50,911	-48,031	2,880	(5.7%)
<b>Expenses</b>						
<b>Wages</b>						
<b>4060 Wages Honorariums</b>	14,290	22,774	13,751	13,751		
<b>4061 Wages Fire Calls</b>	28,855	32,084	30,009	31,210	1,201	4.0%
<b>4062 Wages Fire Practice</b>	11,422	36,078	32,668	33,975	1,307	4.0%
<b>4063 Wages Meetings</b>	1,658	4,707	3,811	3,964	153	4.0%
<b>4064 Wages Mutual Aid</b>	334	2,778	2,178	2,265	87	4.0%
<b>4065 Wages Educ &amp; Training</b>	3,683	6,819	6,741	7,010	269	4.0%
<b>4066 Wages Truck Check</b>	43	11,623	6,534	6,795	261	4.0%
<b>4067 Wages Fire Prevention</b>	7,395	439	2,042	2,124	82	4.0%
<b>4068 Wages Admin</b>	8,672	1,736	1,633	1,699	66	4.0%
<b>4069 Wages Inspections</b>		272	2,042	2,124	82	4.0%
<b>4090 Wages Pandemic</b>	-33					#DIV/0!
<b>Total Wages</b>	76,319	119,310	101,409	104,917	3,508	3.5%
<b>Employee Benefits &amp; Expenses</b>						
<b>4500 Employee Benefits</b>	10,099	8,777	9,066	9,486	420	4.6%
<b>4510 Clothing Allowance</b>	2,428	261	2,167	2,167		
<b>4515 Boot Allowance</b>	632					#DIV/0!
<b>4540 Mileage</b>	835	1,136	1,000	1,000		
<b>4550 Conferences</b>	602	557	1,000	1,000		
<b>4551 Training</b>	7,640	457	3,164	3,164		
<b>4552 Memberships</b>	259	275	1,160	1,160		
<b>4553 Drivers Licences/Medicals</b>	405	318	1,560	600	-960	(61.5%)
<b>Total Employee Benefits &amp; Expenses</b>	22,900	11,781	19,117	18,577	-540	(2.8%)
<b>Total Wages &amp; Benefits</b>	99,219	131,091	120,526	123,494	2,968	2.5%

## Budget Review Dept Summary

### Fire Protection

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>Operating Expenses</b>						
<b>4300 Contracted Services</b>	896	1,052				#DIV/0!
<b>4304 Insurance</b>	17,011	19,577	18,342	20,176	1,834	10.0%
<b>4312 Dispatch</b>	7,028	7,226	7,084	7,367	283	4.0%
<b>4313 Software Licence</b>	4,188	4,365	4,878	5,073	195	4.0%
<b>4320 Bldg Mtce</b>	2,715	4,538	4,381	4,556	175	4.0%
<b>4321 Equip Mtce</b>	3,118	2,835	3,240	3,370	130	4.0%
<b>4323 Vehicle Repair</b>	7,679	8,770	6,402	6,658	256	4.0%
<b>4340 Material &amp; Supplies</b>	4,090	3,416	3,219	3,348	129	4.0%
<b>4341 Office Supplies</b>	702	765				#DIV/0!
<b>4343 Air/Oxygen Bottles</b>			1,335	1,388	53	4.0%
<b>4345 Defibrillator Maintenance &amp; Supplies</b>	188	139	1,102	1,146	44	4.0%
<b>4346 Fire Extinguishers</b>			363	378	15	4.1%
<b>4347 Fire Prevention</b>	192		1,000	1,040	40	4.0%
<b>4349 Small Tools</b>		13	541	563	22	4.1%
<b>4362 Meeting</b>		121	1,000	1,040	40	4.0%
<b>4370 Fuel</b>	2,760	1,033	1,797	1,869	72	4.0%
<b>4371 Natural Gas</b>	2,138	1,768	1,884	1,959	75	4.0%
<b>4373 Hydro</b>	6,406	8,686	8,190	8,518	328	4.0%
<b>4374 Water &amp; Sewer</b>	1,249		1,419	1,476	57	4.0%
<b>4376 Property Taxes</b>	95	1,348	101	125	24	23.8%
<b>4390 Telephone</b>	2,191	2,117	3,087	3,210	123	4.0%
<b>4391 Radio &amp; Pager</b>	831	1,880	1,977	2,056	79	4.0%
<b>4392 Radio Licence</b>			640	666	26	4.1%
<b>4602 Pandemic Costs</b>						#DIV/0!
<b>4603 Write Off</b>		1,991				#DIV/0!
<b>Total Operating Expenses</b>	63,477	71,640	71,982	75,982	4,000	5.6%
<b>Departmental Tax Requirements (Revenue)</b>	106,436	163,168	141,597	151,445	9,848	7.0%
<b>Reserve Transfers</b>						
<b>9020 Transfer to Capital</b>	13,939	11,018	15,800	15,800		
<b>9030 Transfer to Reserve</b>	15,718	11,500	11,500	11,500		
<b>9230 Transfer from Reserve</b>	-1,159					#DIV/0!
<b>Total Reserve Transfers</b>	28,498	22,518	27,300	27,300		
<b>Net Departmental Position</b>	134,934	185,686	168,897	178,745	9,848	5.8%

**Budget Review Dept Summary**

**Fire Protection**

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Other Expenses</b>						
<b>Total of Department</b>	134,934	185,686	168,897	178,745	9,848	5.8%
<b>Total Fire Protection</b>	<b>527,123</b>	<b>662,432</b>	<b>583,868</b>	<b>622,415</b>	<b>38,547</b>	<b>6.6%</b>

**Budget Review Dept Summary**

**BUILDING & BYLAW ENFORCEMENT SERVICES**

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>BUILDING &amp; BYLAW ENFORCEMENT SERVICES</b>						
<b>Building</b>						
01-2042 Protection-Building Inspection		-79,306		-375	-375	#DIV/0!
<b>Total Building</b>		-79,306		-375	-375	#DIV/0!
<b>ByLaw</b>						
01-2041 Protection-Animal Control	-3,500	16,169		7,354	7,354	#DIV/0!
01-2044 Protection-Property Standards	53,928	45,138	63,781	58,901	-4,880	(7.7%)
01-2060 Protection-By-Law/POA Parking						#DIV/0!
<b>Total ByLaw</b>	<b>50,428</b>	<b>61,307</b>	<b>63,781</b>	<b>66,255</b>	<b>2,474</b>	<b>3.9%</b>
<b>Total BUILDING &amp; BYLAW ENFORCEMENT SERVICES</b>	<b>50.428</b>	<b>-17.999</b>	<b>63.781</b>	<b>65.880</b>	<b>2.099</b>	<b>3.3%</b>

## Budget Review Dept Summary

### Building Inspection

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Building</b>						
<b>01-2042 Protection-Building Inspection</b>						
<b>Revenue</b>						
5267 Compliance Letters	4,638	5,980	8,000	6,000	(2,000)	25.0%
5275 Permit Fee	184,989	197,332	190,000	210,000	20,000	(10.5%)
5320 Gov Tsfr - Provincial			30,000		(30,000)	100.0%
5900 Misc Revenue			2,000		(2,000)	100.0%
<b>Total Revenue</b>	<b>-189,627</b>	<b>-203,312</b>	<b>-230,000</b>	<b>-216,000</b>	<b>14,000</b>	<b>(6.1%)</b>
<b>Expenses</b>						
<b>Wages</b>						
4000 Salaries & Wages	92,034	98,137	134,961	127,701	-7,260	(5.4%)
4038 Wages Vacation		103				#DIV/0!
4040 Wages Stats						#DIV/0!
4042 Wages Sick Pay						#DIV/0!
<b>Total Wages</b>	<b>92,034</b>	<b>98,240</b>	<b>134,961</b>	<b>127,701</b>	<b>-7,260</b>	<b>(5.4%)</b>
<b>Employee Benefits &amp; Expenses</b>						
4500 Employee Benefits	30,742	31,170	39,235	32,473	-6,762	(17.2%)
4510 Clothing Allowance	183		150	300	150	100.0%
4515 Boot Allowance	256		250	250		
4550 Conferences			2,500	2,500		
4551 Training	531		3,090	3,000	-90	(2.9%)
4552 Memberships	572	117	650	650		
<b>Total Employee Benefits &amp; Expenses</b>	<b>32,284</b>	<b>31,287</b>	<b>45,875</b>	<b>39,173</b>	<b>-6,702</b>	<b>(14.6%)</b>
<b>Total Wages &amp; Benefits</b>	<b>124,318</b>	<b>129,527</b>	<b>180,836</b>	<b>166,874</b>	<b>-13,962</b>	<b>(7.7%)</b>
<b>Operating Expenses</b>						
4300 Contracted Services						#DIV/0!
4303 Legal Services		409	5,459	5,677	218	4.0%
4304 Insurance	679	5,531	801	5,881	5,080	634.2%
4313 Software Licence	16,494	16,094	19,351	19,351		
4323 Vehicle Repair	1,140	1,608	1,250	500	-750	(60.0%)
4340 Material & Supplies	317	2,102	4,500	2,000	-2,500	(55.6%)
4341 Office Supplies	170	46	4,500	2,000	-2,500	(55.6%)
4360 Vehicle Licences	240		262	272	10	3.8%
4364 Computer Supplies	1,895	145	12,551	9,000	-3,551	(28.3%)

**Budget Review Dept Summary**

**Building Inspection**

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>4370 Fuel</b>	3,557	2,051	3,500	3,340	-160	(4.6%)
<b>4390 Telephone</b>	317	269	702	730	28	4.0%
<b>4601 Strategic Initiatives</b>			30,000		-30,000	(100.0%)
<b>4602 Pandemic Costs</b>			64		-64	(100.0%)
<b>Total Operating Expenses</b>	24,809	28,255	82,940	48,751	-34,189	(41.2%)
<b>Departmental Tax Requirements (Revenue)</b>	-40,500	-45,530	33,776	-375	-34,151	(101.1%)
<b>Reserve Transfers</b>						
<b>9030 Transfer to Reserve</b>	40,564					#DIV/0!
<b>9230 Transfer from Reserve</b>	-64	-33,776	-33,776		33,776	(100.0%)
<b>Total Reserve Transfers</b>	40,500	-33,776	-33,776		33,776	(100.0%)
<b>Net Departmental Position</b>		-79,306		-375	-375	#DIV/0!
<b>Other Expenses</b>						
<b>Total of Department</b>		-79,306		-375	-375	#DIV/0!
<b>Total Building</b>		<b>-79,306</b>		<b>-375</b>	<b>-375</b>	<b>#DIV/0!</b>

## Budget Review Dept Summary

### ByLaw Enforcement

	2022 Actuals	2023 Actuals	2023	2024	Budget	Budget
			Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>ByLaw</b>						
<b>01-2041 Protection-Animal Control</b>						
<b>Revenue</b>						
5270 Licence Fee	15,665	14,885	16,000	16,000		
5290 Misc Charges		95				#DIV/0!
5680 Grants Other	7,387	2,729	2,000	2,000		
5960 Fines		400	400	400		
<b>Total Revenue</b>	-23,052	-18,109	-18,400	-18,400		
<b>Expenses</b>						
<b>Wages</b>						
Total Wages						#DIV/0!
Employee Benefits & Expenses						
Total Employee Benefits & Expenses						#DIV/0!
Total Wages & Benefits						#DIV/0!
<b>Operating Expenses</b>						
4300 Contracted Services	11,271	10,383	11,861	14,187	2,326	19.6%
4303 Legal Services	2,230	7,914		3,000	3,000	#DIV/0!
4309 Contract Livestock Claims	4,413	4,849	2,235	2,324	89	4.0%
4310 Contract Pound Fees	1,384	6,268	1,092	3,000	1,908	174.7%
4340 Material & Supplies	254	716	764	795	31	4.1%
4603 Write Off		1,700				#DIV/0!
<b>Total Operating Expenses</b>	19,552	31,830	15,952	23,306	7,354	46.1%
<b>Departmental Tax Requirements (Revenue)</b>	-3,500	13,721	-2,448	4,906	7,354	(300.4%)
<b>Reserve Transfers</b>						
9030 Transfer to Reserve		2,448	2,448	2,448		
Total Reserve Transfers		2,448	2,448	2,448		
<b>Net Departmental Position</b>	-3,500	16,169		7,354	7,354	#DIV/0!
<b>Other Expenses</b>						
Total of Department	-3,500	16,169		7,354	7,354	#DIV/0!
<b>01-2044 Protection-Property Standards</b>						

## Budget Review Dept Summary

### ByLaw Enforcement

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Revenue</b>						
5269 Inspections		34,633				#DIV/0!
<b>Total Revenue</b>		-34,633				#DIV/0!
<b>Expenses</b>						
<b>Wages</b>						
4000 Salaries & Wages	3,864	1,737	6,616	4,016	-2,600	(39.3%)
<b>Total Wages</b>	3,864	1,737	6,616	4,016	-2,600	(39.3%)
<b>Employee Benefits &amp; Expenses</b>						
4500 Employee Benefits	1,178	578	2,021	1,053	-968	(47.9%)
4551 Training						#DIV/0!
<b>Total Employee Benefits &amp; Expenses</b>	1,178	578	2,021	1,053	-968	(47.9%)
<b>Total Wages &amp; Benefits</b>	5,042	2,315	8,637	5,069	-3,568	(41.3%)
<b>Operating Expenses</b>						
4300 Contracted Services	46,331	75,653	46,954	48,832	1,878	4.0%
4303 Legal Services	2,555	1,793	8,190	5,000	-3,190	(38.9%)
4341 Office Supplies		10				#DIV/0!
<b>Total Operating Expenses</b>	48,886	77,456	55,144	53,832	-1,312	(2.4%)
<b>Departmental Tax Requirements (Revenue)</b>	53,928	45,138	63,781	58,901	-4,880	(7.7%)
<b>Reserve Transfers</b>						
<b>Total Reserve Transfers</b>						#DIV/0!
<b>Net Departmental Position</b>	53,928	45,138	63,781	58,901	-4,880	(7.7%)
<b>Other Expenses</b>						
<b>Total of Department</b>	53,928	45,138	63,781	58,901	-4,880	(7.7%)
<b>01-2060 Protection-By-Law/POA Parking</b>						
<b>Revenue</b>						
<b>Total Revenue</b>						#DIV/0!
<b>Expenses</b>						

**Budget Review Dept Summary**

**ByLaw Enforcement**

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>Wages</b>						
<b>Total Wages</b>						#DIV/0!
<b>Employee Benefits &amp; Expenses</b>						
<b>Total Employee Benefits &amp; Expenses</b>						#DIV/0!
<b>Total Wages &amp; Benefits</b>						#DIV/0!
<b>Operating Expenses</b>						
<b>4300 Contracted Services</b>						#DIV/0!
<b>4303 Legal Services</b>						#DIV/0!
<b>Total Operating Expenses</b>						#DIV/0!
<b>Departmental Tax Requirements (Revenue)</b>						#DIV/0!
<b>Reserve Transfers</b>						
<b>9230 Transfer from Reserve</b>						#DIV/0!
<b>Total Reserve Transfers</b>						#DIV/0!
<b>Net Departmental Position</b>						#DIV/0!
<b>Other Expenses</b>						
<b>Total of Department</b>						#DIV/0!
<b>Total ByLaw</b>	<b>50,428</b>	<b>61,307</b>	<b>63,781</b>	<b>66,255</b>	<b>2,474</b>	<b>3.9%</b>

**Budget Review Dept Summary**

**WATER AND SEWER SERVICES**

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 2024 Total Budget	\$ Variance	% Variance
<b>WATER AND SEWER SERVICES</b>						
<b>SHARED ADMINISTRATION</b>						
01-3005 Environmental-Sewer&Water-Common	2	-64,085		3,646	3,646	#DIV/0!
<b>Total SHARED ADMINISTRATION</b>	<b>2</b>	<b>-64,085</b>		<b>3,646</b>	<b>3,646</b>	<b>#DIV/0!</b>
<b>SEWER</b>						
01-3012 Environmental-Sewage-Chesley	1	22,382		35,043	35,043	#DIV/0!
01-3015 Environmental-Sewage-Paisley	2	75,428		830	830	#DIV/0!
01-3017 Environmental-Sewage-Tara	1	-212,280		17	17	#DIV/0!
<b>Total SEWER</b>	<b>4</b>	<b>-114,470</b>		<b>35,890</b>	<b>35,890</b>	<b>#DIV/0!</b>
<b>WATER</b>						
01-3030 Environmental-Source Water Protection						#DIV/0!
01-3032 Environmental-Water-Chesley/Paisley	2	106,444		84	84	#DIV/0!
01-3036 Environmental-Water-Tara	-2	43,332		60	60	#DIV/0!
<b>Total WATER</b>		<b>149,776</b>		<b>144</b>	<b>144</b>	<b>#DIV/0!</b>
<b>STORM</b>						
01-3018 Environmental-Storm Water-Catch Basins	25,502	-74,217		20	20	#DIV/0!
01-3019 Environmental-Storm Water-Ditches	19,432	-14,731		16	16	#DIV/0!
<b>Total STORM</b>	<b>44,934</b>	<b>-88,948</b>		<b>36</b>	<b>36</b>	<b>#DIV/0!</b>
<b>Total WATER AND SEWER SERVICES</b>	<b>44,940</b>	<b>-117,727</b>		<b>39,716</b>	<b>39,716</b>	<b>#DIV/0!</b>

## Budget Review Dept Summary

### SHARED ADMINISTRATION

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>WATER AND SEWER SERVICES</b>						
<b>SHARED ADMINISTRATION</b>						
<b>01-3005 Environmental-Sewer&amp;Water-Common</b>						
<b>Revenue</b>						
5900 Misc Revenue	1,320					#DIV/0!
5907 Insurance Proceeds						#DIV/0!
Total Revenue	-1,320					#DIV/0!
<b>Expenses</b>						
<b>Wages</b>						
4000 Salaries & Wages	65,679	47,409	171,861	317,532	145,671	84.8%
4006 Wages on Call	10,100	10,000	10,200	10,200		
4034 Wages Overtime	490	687	10,337	10,337		
4038 Wages Vacation	20,464	26,697				#DIV/0!
4040 Wages Stats	13,788	16,392				#DIV/0!
4042 Wages Sick Pay	30,590	9,417				#DIV/0!
4044 Wages Health & Safety	161	56				#DIV/0!
4046 Wages Training	9,859	8,687				#DIV/0!
Total Wages	151,131	119,345	192,398	338,069	145,671	75.7%
<b>Employee Benefits &amp; Expenses</b>						
4500 Employee Benefits	49,776	42,229	56,936	94,292	37,356	65.6%
4510 Clothing Allowance	2,605	3,189	2,250	2,250		
4515 Boot Allowance	1,136	1,126	1,250	1,250		
4551 Training	11,521	3,691	10,000	14,000	4,000	40.0%
4552 Memberships	305	50	350	350		
4553 Drivers Licences/Medicals	364	461	240	350	110	45.8%
Total Employee Benefits & Expenses	65,707	50,746	71,026	112,492	41,466	58.4%
Total Wages & Benefits	216,838	170,091	263,424	450,561	187,137	71.0%
<b>Operating Expenses</b>						
4300 Contracted Services	20,905	17,213	5,000	8,500	3,500	70.0%
4302 Eng Services	28,992	28,956	25,400	26,416	1,016	4.0%
4304 Insurance	1,211	1,421	1,429	1,572	143	10.0%
4305 Health & Safety	417	3,698	2,000	2,080	80	4.0%
4308 Courier Service	26		200	100	-100	(50.0%)
4323 Vehicle Repair	12,908	11,870	6,617	12,000	5,383	81.4%

## Budget Review Dept Summary

### SHARED ADMINISTRATION

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>4340 Material &amp; Supplies</b>	25,553	22,193	7,291	22,000	14,709	201.7%
<b>4342 Cleaning Supplies</b>	2,277	1,170	2,500	2,000	-500	(20.0%)
<b>4344 Health &amp; Safety Supplies</b>	1,147	1,373	1,500	1,560	60	4.0%
<b>4349 Small Tools</b>	604		568	591	23	4.0%
<b>4360 Vehicle Licences</b>	480		700	500	-200	(28.6%)
<b>4365 Chemicals</b>		2,564		600	600	#DIV/0!
<b>4370 Fuel</b>	21,860	15,896	16,000	22,000	6,000	37.5%
<b>4371 Natural Gas</b>	4,061	4,258	400	5,000	4,600	1,150.0%
<b>4373 Hydro</b>	2,536	518	5,381	2,500	-2,881	(53.5%)
<b>4381 Equip Rental</b>	33		175	175		
<b>4390 Telephone</b>	2,824	3,279	4,000	4,000		
<b>4602 Pandemic Costs</b>						#DIV/0!
<b>4660 Third Party Recovery</b>	1,955		6,000		-6,000	(100.0%)
<b>Total Operating Expenses</b>	127,789	114,409	85,161	111,594	26,433	31.0%
<b>Departmental Tax Requirements (Revenue)</b>	343,307	284,500	348,585	562,155	213,570	61.3%
<b>Reserve Transfers</b>						
<b>9030 Transfer to Reserve</b>						#DIV/0!
<b>9230 Transfer from Reserve</b>	-343,305	-348,585	-348,585	-558,509	-209,924	60.2%
<b>Total Reserve Transfers</b>	-343,305	-348,585	-348,585	-558,509	-209,924	60.2%
<b>Net Departmental Position</b>	2	-64,085		3,646	3,646	#DIV/0!
<b>Other Expenses</b>						
<b>4900 Amortization</b>						#DIV/0!
<b>Total of Department</b>	2	-64,085		3,646	3,646	#DIV/0!
<b>Total SHARED ADMINISTRATION</b>	<b>2</b>	<b>-64,085</b>		<b>3,646</b>	<b>3,646</b>	<b>#DIV/0!</b>

## Budget Review Dept Summary

### WATER

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>WATER</b>						
<b>01-3030 Environmental-Source Water Protection</b>						
Revenue						
Total Revenue						#DIV/0!
Expenses						
Wages						
Total Wages						#DIV/0!
Employee Benefits & Expenses						
Total Employee Benefits & Expenses						#DIV/0!
Total Wages & Benefits						#DIV/0!
Operating Expenses						
4300 Contracted Services	6,500	6,500	6,500	6,760	260	4.0%
Total Operating Expenses	6,500	6,500	6,500	6,760	260	4.0%
Departmental Tax Requirements (Revenue)	6,500	6,500	6,500	6,760	260	4.0%
Reserve Transfers						
9230 Transfer from Reserve	-6,500	-6,500	-6,500	-6,760	-260	4.0%
Total Reserve Transfers	-6,500	-6,500	-6,500	-6,760	-260	4.0%
Net Departmental Position						#DIV/0!
Other Expenses						
Total of Department						#DIV/0!
<b>01-3032 Environmental-Water-Chesley/Paisley</b>						
Revenue						
5200 Flat Fee Tax - Res	603,891	605,943	609,929	619,078	9,149	(1.5%)
5201 Flat Fee Tax - Com	80,540	79,193	81,345	82,565	1,220	(1.5%)
5203 User Fee - Com	67,008	60,415	70,171	71,224	1,053	(1.5%)
5204 User Fee - Metered	897	621	1,207	1,225	18	(1.5%)
5205 User Fee - Residential	382,949	281,634	384,123	389,885	5,762	(1.5%)
5230 Connection Fee	46,761	33,305	33,444	33,946	502	(1.5%)
5233 Service Calls	531		2,653	2,693	40	(1.5%)

## Budget Review Dept Summary

### WATER

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>5234 Capital Levy</b>	20,643	6,653				#DIV/0!
<b>5289 Misc Lease</b>	9,264		9,727	9,873	146	(1.5%)
<b>5404 Water Meter Sales</b>	13,523	6,112				#DIV/0!
<b>5951 Equipment Sales</b>	365					#DIV/0!
<b>Total Revenue</b>	-1,226,372	-1,073,876	-1,192,599	-1,210,489	-17,890	1.5%
<b>Expenses</b>						
<b>Wages</b>						
<b>4000 Salaries &amp; Wages</b>	61,818	75,668	73,307	37,248	-36,059	(49.2%)
<b>4034 Wages Overtime</b>	10,844	8,095	2,150	2,150		
<b>4038 Wages Vacation</b>	536	1,272				#DIV/0!
<b>Total Wages</b>	73,198	85,035	75,457	39,398	-36,059	(47.8%)
<b>Employee Benefits &amp; Expenses</b>						
<b>4500 Employee Benefits</b>	21,444	25,791	25,875	12,343	-13,532	(52.3%)
<b>Total Employee Benefits &amp; Expenses</b>	21,444	25,791	25,875	12,343	-13,532	(52.3%)
<b>Total Wages &amp; Benefits</b>	94,642	110,826	101,332	51,741	-49,591	(48.9%)
<b>Operating Expenses</b>						
<b>4300 Contracted Services</b>	56,009	23,165	24,600	12,000	-12,600	(51.2%)
<b>4302 Eng Services</b>	1,136		1,200	2,000	800	66.7%
<b>4303 Legal Services</b>	6,080					#DIV/0!
<b>4304 Insurance</b>	20,989	24,619	24,758	27,234	2,476	10.0%
<b>4306 Lab Services</b>	8,665	8,089	6,617	8,500	1,883	28.5%
<b>4340 Material &amp; Supplies</b>	25,321	13,017	25,939	25,000	-939	(3.6%)
<b>4365 Chemicals</b>	2,934	3,467	3,000	3,600	600	20.0%
<b>4371 Natural Gas</b>			1,800		-1,800	(100.0%)
<b>4372 Propane</b>						#DIV/0!
<b>4373 Hydro</b>	25,762	34,043	41,793	43,465	1,672	4.0%
<b>4374 Water &amp; Sewer</b>						#DIV/0!
<b>4376 Property Taxes</b>	1,582	1,609	1,677	1,768	91	5.4%
<b>4660 Third Party Recovery</b>	15,100	1,602				#DIV/0!
<b>Total Operating Expenses</b>	163,578	109,611	131,384	123,567	-7,817	(5.9%)
<b>Departmental Tax Requirements (Revenue)</b>	-968,152	-853,439	-959,883	-1,035,181	-75,298	7.8%
<b>Reserve Transfers</b>						
<b>9030 Transfer to Reserve</b>	968,154	959,883	959,883	1,035,265	75,382	7.9%

## Budget Review Dept Summary

### WATER

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
Total Reserve Transfers	968,154	959,883	959,883	1,035,265	75,382	7.9%
Net Departmental Position	2	106,444		84	84	#DIV/0!
Other Expenses						
Total of Department	2	106,444		84	84	#DIV/0!
<b>01-3036 Environmental-Water-Tara</b>						
Revenue						
5200 Flat Fee Tax - Res	353,231	356,036	356,763	362,114	5,351	(1.5%)
5201 Flat Fee Tax - Com	23,943	26,520	24,183	24,546	363	(1.5%)
5204 User Fee - Metered	38,559	22,199	35,529	36,062	533	(1.5%)
5207 Monthly Flat Fee	4,844	3,506	4,892	4,965	73	(1.5%)
5230 Connection Fee	3,344	1,462	5,246	5,325	79	(1.5%)
5233 Service Calls	231		55	56	1	(1.8%)
5234 Capital Levy	10,560					#DIV/0!
5404 Water Meter Sales	2,044					#DIV/0!
5951 Equipment Sales	365					#DIV/0!
Total Revenue	-437,121	-409,723	-426,668	-433,068	-6,400	1.5%
Expenses						
Wages						
4000 Salaries & Wages	30,918	41,699	40,964	26,445	-14,519	(35.4%)
4034 Wages Overtime	7,333	6,062	2,655	2,655		
4038 Wages Vacation	211	606				#DIV/0!
Total Wages	38,462	48,367	43,619	29,100	-14,519	(33.3%)
Employee Benefits & Expenses						
4500 Employee Benefits	15,582	21,305	14,365	9,041	-5,324	(37.1%)
Total Employee Benefits & Expenses	15,582	21,305	14,365	9,041	-5,324	(37.1%)
Total Wages & Benefits	54,044	69,672	57,984	38,141	-19,843	(34.2%)
Operating Expenses						
4300 Contracted Services	7,428	5,149	8,250	8,580	330	4.0%
4302 Eng Services		2,140	1,040	1,082	42	4.0%
4304 Insurance	8,296	9,731	9,786	10,765	979	10.0%
4306 Lab Services	5,540	6,634	6,065	6,308	243	4.0%
4340 Material & Supplies	10,635	18,606	9,280	9,651	371	4.0%

## Budget Review Dept Summary

### WATER

			2023	2024	Budget	Budget
	2022	2023	Council Approved	Draft 1	\$	%
	Actuals	Actuals	Budget	Budget	Variance	Variance
<b>4365 Chemicals</b>	1,452	4,298	1,060	1,102	42	4.0%
<b>4371 Natural Gas</b>	392	536	800	832	32	4.0%
<b>4373 Hydro</b>	24,452	25,614	21,523	25,400	3,877	18.0%
<b>4374 Water &amp; Sewer</b>						#DIV/0!
<b>4376 Property Taxes</b>	5,338	6,094	5,658	5,965	307	5.4%
<b>4390 Telephone</b>	1,742	1,744	2,385	1,850	-535	(22.4%)
<b>4660 Third Party Recovery</b>	1,992					#DIV/0!
<b>Total Operating Expenses</b>	67,267	80,546	65,847	71,535	5,688	8.6%
<b>Departmental Tax Requirements (Revenue)</b>	-315,810	-259,505	-302,837	-323,392	-20,555	6.8%
<b>Reserve Transfers</b>						
<b>9030 Transfer to Reserve</b>	315,808	302,837	302,837	323,452	20,615	6.8%
<b>Total Reserve Transfers</b>	315,808	302,837	302,837	323,452	20,615	6.8%
<b>Net Departmental Position</b>	-2	43,332		60	60	#DIV/0!
<b>Other Expenses</b>						
<b>Total of Department</b>	-2	43,332		60	60	#DIV/0!
<b>Total WATER</b>		<b>149,776</b>		<b>144</b>	<b>144</b>	<b>#DIV/0!</b>

## Budget Review Dept Summary

### SEWER

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>SEWER</b>						
<b>01-3012 Environmental-Sewage-Chesley</b>						
<b>Revenue</b>						
5200 Flat Fee Tax - Res	486,567	493,164	501,164	516,199	15,035	(3.0%)
5201 Flat Fee Tax - Com	84,189	84,232	86,715	89,316	2,601	(3.0%)
5203 User Fee - Com	1,647	1,532	1,809	1,863	54	(3.0%)
5230 Connection Fee	(1,407)	480	3,247	3,344	97	(3.0%)
<b>Total Revenue</b>	<b>-570,996</b>	<b>-579,408</b>	<b>-592,935</b>	<b>-610,722</b>	<b>-17,787</b>	<b>3.0%</b>
<b>Expenses</b>						
<b>Wages</b>						
4000 Salaries & Wages	28,603	41,724	33,160	19,445	-13,715	(41.4%)
4034 Wages Overtime	6,005	7,001	1,927	1,927		
4038 Wages Vacation	131	444				#DIV/0!
<b>Total Wages</b>	<b>34,739</b>	<b>49,169</b>	<b>35,087</b>	<b>21,372</b>	<b>-13,715</b>	<b>(39.1%)</b>
<b>Employee Benefits &amp; Expenses</b>						
4500 Employee Benefits	9,732	14,225	11,719	6,642	-5,077	(43.3%)
<b>Total Employee Benefits &amp; Expenses</b>	<b>9,732</b>	<b>14,225</b>	<b>11,719</b>	<b>6,642</b>	<b>-5,077</b>	<b>(43.3%)</b>
<b>Total Wages &amp; Benefits</b>	<b>44,471</b>	<b>63,394</b>	<b>46,806</b>	<b>28,014</b>	<b>-18,792</b>	<b>(40.1%)</b>
<b>Operating Expenses</b>						
4300 Contracted Services	22,103	19,671	9,140	41,500	32,360	354.0%
4302 Eng Services	1,865	695	1,000	5,000	4,000	400.0%
4304 Insurance	5,187	6,085	6,119	6,731	612	10.0%
4306 Lab Services	9,486	9,858	9,914	12,311	2,397	24.2%
4340 Material & Supplies	4,578	16,597	11,389	15,000	3,611	31.7%
4365 Chemicals	8,497	7,977	9,000	9,360	360	4.0%
4373 Hydro	43,480	46,509	52,456	54,554	2,098	4.0%
4374 Water & Sewer						#DIV/0!
4376 Property Taxes	2,054	2,092	2,177	2,295	118	5.4%
4390 Telephone	858	850	872	907	35	4.0%
4601 Strategic Initiatives			16,000		-16,000	(100.0%)
<b>Total Operating Expenses</b>	<b>98,108</b>	<b>110,334</b>	<b>118,067</b>	<b>147,658</b>	<b>29,591</b>	<b>25.1%</b>
<b>Departmental Tax Requirements (Revenue)</b>	<b>-428,417</b>	<b>-405,680</b>	<b>-428,062</b>	<b>-435,050</b>	<b>-6,988</b>	<b>1.6%</b>

## Budget Review Dept Summary

### SEWER

	2022 Actuals	2023 Actuals	2023	2024	Budget	Budget
			Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>Reserve Transfers</b>						
<b>9030 Transfer to Reserve</b>	428,418	428,062	428,062	470,093	42,031	9.8%
<b>Total Reserve Transfers</b>	428,418	428,062	428,062	470,093	42,031	9.8%
<b>Net Departmental Position</b>	1	22,382		35,043	35,043	#DIV/0!
<b>Other Expenses</b>						
<b>Total of Department</b>	1	22,382		35,043	35,043	#DIV/0!
<b>01-3015 Environmental-Sewage-Paisley</b>						
<b>Revenue</b>						
<b>5202 Flat Fee - Res</b>	241,677	190,804	250,214	257,720	7,506	(3.0%)
<b>5203 User Fee - Com</b>	38,201	39,848	40,018	41,219	1,201	(3.0%)
<b>5230 Connection Fee</b>	5,737	13,560	3,740	3,852	112	(3.0%)
<b>Total Revenue</b>	-285,615	-244,212	-293,972	-302,791	-8,819	3.0%
<b>Expenses</b>						
<b>Wages</b>						
<b>4000 Salaries &amp; Wages</b>	26,645	52,956	33,599	13,223	-20,376	(60.6%)
<b>4034 Wages Overtime</b>	8,141	8,698	2,852	2,852		
<b>4038 Wages Vacation</b>	390	1,569				#DIV/0!
<b>Total Wages</b>	35,176	63,223	36,451	16,075	-20,376	(55.9%)
<b>Employee Benefits &amp; Expenses</b>						
<b>4500 Employee Benefits</b>	10,123	18,267	12,456	4,825	-7,631	(61.3%)
<b>Total Employee Benefits &amp; Expenses</b>	10,123	18,267	12,456	4,825	-7,631	(61.3%)
<b>Total Wages &amp; Benefits</b>	45,299	81,490	48,907	20,900	-28,007	(57.3%)
<b>Operating Expenses</b>						
<b>4300 Contracted Services</b>	6,383	6,362	2,200	6,300	4,100	186.4%
<b>4302 Eng Services</b>	3,202		3,000	3,000		
<b>4304 Insurance</b>	15,942	18,699	18,805	20,686	1,881	10.0%
<b>4306 Lab Services</b>	2,645	3,435	2,914	3,031	117	4.0%
<b>4340 Material &amp; Supplies</b>	14,048	8,352	13,000	13,520	520	4.0%
<b>4365 Chemicals</b>	8,985	9,879	11,000	11,000		
<b>4370 Fuel</b>		61				#DIV/0!
<b>4373 Hydro</b>	53,014	54,549	54,853	57,047	2,194	4.0%
<b>4374 Water &amp; Sewer</b>						#DIV/0!

## Budget Review Dept Summary

### SEWER

			2023	2024	Budget	Budget
	2022	2023	Council Approved	Draft 1	\$	%
	Actuals	Actuals	Budget	Budget	Variance	Variance
<b>4376 Property Taxes</b>	14,158	14,739	17,196	18,102	906	5.3%
<b>4390 Telephone</b>	2,653	2,677	2,700	2,808	108	4.0%
<b>Total Operating Expenses</b>	121,030	118,753	125,668	135,494	9,826	7.8%
<b>Departmental Tax Requirements (Revenue)</b>	-119,286	-43,969	-119,397	-146,397	-27,000	22.6%
<b>Reserve Transfers</b>						
<b>9030 Transfer to Reserve</b>	119,288	119,397	119,397	147,227	27,830	23.3%
<b>Total Reserve Transfers</b>	119,288	119,397	119,397	147,227	27,830	23.3%
<b>Net Departmental Position</b>	2	75,428		830	830	#DIV/0!
<b>Other Expenses</b>						
<b>Total of Department</b>	2	75,428		830	830	#DIV/0!
<b>01-3017 Environmental-Sewage-Tara</b>						
<b>Revenue</b>						
<b>5200 Flat Fee Tax - Res</b>	238,006	248,407	245,146	252,500	7,354	(3.0%)
<b>5201 Flat Fee Tax - Com</b>	16,373	16,864	16,864	17,370	506	(3.0%)
<b>5202 Flat Fee - Res</b>	4,596	3,382	4,733	4,875	142	(3.0%)
<b>5204 User Fee - Metered</b>	44,166	19,623	57,016	58,726	1,710	(3.0%)
<b>5230 Connection Fee</b>	71,793	2,550	6,793	6,997	204	(3.0%)
<b>5231 Connection on Tax</b>						#DIV/0!
<b>5232 Frontage on Tax</b>						#DIV/0!
<b>5235 Service Agreement - Ops</b>		254,166				#DIV/0!
<b>Total Revenue</b>	-374,934	-544,992	-330,552	-340,468	-9,916	3.0%
<b>Expenses</b>						
<b>Wages</b>						
<b>4000 Salaries &amp; Wages</b>	7,433	17,887	10,159	7,778	-2,381	(23.4%)
<b>4034 Wages Overtime</b>	496	1,393	267	267		
<b>4038 Wages Vacation</b>	80	324				#DIV/0!
<b>Total Wages</b>	8,009	19,604	10,426	8,045	-2,381	(22.8%)
<b>Employee Benefits &amp; Expenses</b>						
<b>4500 Employee Benefits</b>	2,548	6,157	3,402	2,556	-846	(24.9%)
<b>Total Employee Benefits &amp; Expenses</b>	2,548	6,157	3,402	2,556	-846	(24.9%)
<b>Total Wages &amp; Benefits</b>	10,557	25,761	13,828	10,601	-3,227	(23.3%)

## Budget Review Dept Summary

### SEWER

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved Budget	Draft 1 Budget	\$ Variance	% Variance
<b>Operating Expenses</b>						
<b>4300 Contracted Services</b>	388	4,778	920	4,500	3,580	389.1%
<b>4302 Eng Services</b>	1,337		1,500	2,000	500	33.3%
<b>4304 Insurance</b>	2,546	2,987	3,004	3,304	300	10.0%
<b>4306 Lab Services</b>	2,418	2,579	2,755	2,865	110	4.0%
<b>4308 Courier Service</b>	6					#DIV/0!
<b>4340 Material &amp; Supplies</b>	2,528	3,909	8,254	8,500	246	3.0%
<b>4365 Chemicals</b>	6,249	8,225	8,480	8,500	20	0.2%
<b>4373 Hydro</b>			6,629	6,894	265	4.0%
<b>4374 Water &amp; Sewer</b>						#DIV/0!
<b>4376 Property Taxes</b>	17,435	17,776	18,481	19,481	1,000	5.4%
<b>4390 Telephone</b>	726	961	965	1,004	39	4.0%
<b>Total Operating Expenses</b>	33,633	41,215	50,988	57,048	6,060	11.9%
<b>Departmental Tax Requirements (Revenue)</b>	-330,744	-478,016	-265,736	-272,819	-7,083	2.7%
<b>Reserve Transfers</b>						
<b>9030 Transfer to Reserve</b>	330,745	265,736	265,736	272,836	7,100	2.7%
<b>Total Reserve Transfers</b>	330,745	265,736	265,736	272,836	7,100	2.7%
<b>Net Departmental Position</b>	1	-212,280		17	17	#DIV/0!
<b>Other Expenses</b>						
<b>Total of Department</b>	1	-212,280		17	17	#DIV/0!
<b>Total SEWER</b>	<b>4</b>	<b>-114,470</b>		<b>35,890</b>	<b>35,890</b>	<b>#DIV/0!</b>

**Budget Review Dept Summary**

**STORM**

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>STORM</b>						
<b>01-3018 Environmental-Storm Water-Catch Basins</b>						
<b>Revenue</b>						
Total Revenue						#DIV/0!
<b>Expenses</b>						
<b>Wages</b>						
4000 Salaries & Wages	6,025	2,399	10,969	11,404	435	4.0%
4034 Wages Overtime			190	190		
Total Wages	6,025	2,399	11,159	11,594	435	3.9%
<b>Employee Benefits &amp; Expenses</b>						
4500 Employee Benefits	2,174	1,188	3,636	3,728	92	2.5%
Total Employee Benefits & Expenses	2,174	1,188	3,636	3,728	92	2.5%
Total Wages & Benefits	8,199	3,587	14,795	15,322	527	3.6%
<b>Operating Expenses</b>						
4300 Contracted Services	1,881	2,852	10,500	8,854	-1,646	(15.7%)
4302 Eng Services	926	2,880	500	2,800	2,300	460.0%
4340 Material & Supplies	132	223	1,060	1,000	-60	(5.7%)
4381 Equip Rental			500	500		
4601 Strategic Initiatives			56,404		-56,404	(100.0%)
Total Operating Expenses	2,939	5,955	68,964	13,154	-55,810	(80.9%)
<b>Departmental Tax Requirements (Revenue)</b>	11,138	9,542	83,759	28,476	-55,283	(66.0%)
<b>Reserve Transfers</b>						
9020 Transfer to Capital	17,224					#DIV/0!
9030 Transfer to Reserve	14,364					#DIV/0!
9230 Transfer from Reserve	-17,224	-83,759	-83,759	-28,456	55,303	(66.0%)
Total Reserve Transfers	14,364	-83,759	-83,759	-28,456	55,303	(66.0%)
<b>Net Departmental Position</b>	25,502	-74,217		20	20	#DIV/0!
<b>Other Expenses</b>						
<b>Total of Department</b>	25,502	-74,217		20	20	#DIV/0!
<b>01-3019 Environmental-Storm Water-Ditches</b>						

## Budget Review Dept Summary

### STORM

	2022	2023	2023	2024	Budget	Budget
	Actuals	Actuals	Council Approved	Draft 1	\$	%
			Budget	Budget	Variance	Variance
<b>Revenue</b>						
Total Revenue						#DIV/0!
<b>Expenses</b>						
<b>Wages</b>						
4000 Salaries & Wages	6,451	4,748	5,990	6,227	237	4.0%
4034 Wages Overtime	86					#DIV/0!
Total Wages	6,537	4,748	5,990	6,227	237	4.0%
<b>Employee Benefits &amp; Expenses</b>						
4500 Employee Benefits	2,378	1,641	2,010	1,909	-101	(5.0%)
Total Employee Benefits & Expenses	2,378	1,641	2,010	1,909	-101	(5.0%)
Total Wages & Benefits	8,915	6,389	8,000	8,136	136	1.7%
<b>Operating Expenses</b>						
4300 Contracted Services	15,474	6,620	10,000	10,000		
4340 Material & Supplies	6,401	260	10,000	10,400	400	4.0%
Total Operating Expenses	21,875	6,880	20,000	20,400	400	2.0%
<b>Departmental Tax Requirements (Revenue)</b>	30,790	13,269	28,000	28,536	536	1.9%
<b>Reserve Transfers</b>						
9030 Transfer to Reserve						#DIV/0!
9230 Transfer from Reserve	-11,358	-28,000	-28,000	-28,520	-520	1.9%
Total Reserve Transfers	-11,358	-28,000	-28,000	-28,520	-520	1.9%
<b>Net Departmental Position</b>	19,432	-14,731		16	16	#DIV/0!
<b>Other Expenses</b>						
Total of Department	19,432	-14,731		16	16	#DIV/0!
<b>Total STORM</b>	<b>44,934</b>	<b>-88,948</b>		<b>36</b>	<b>36</b>	<b>#DIV/0!</b>

# Schedule D

## Grant and Donation Policy Summary of Budget Considerations for 2024 By-Law 45-2021

<b>Total Budget Available for 2023</b>	<b>35,598</b>
<b>Total Budget Available for 2024</b>	<b>35,598</b>

\*\* no change reflected in 2024 Budget

	Grant Request	2024 Proposed Budget
<b>Schedule B</b> Application Forms Received	124,464	1,300
<b>Additional Requests (insert date)</b>		-
	124,464	1,300
<b>Schedule D</b> Financial Commitments	9,610	9,610
<b>Schedule E</b> Facility Commitments	10,591	10,591
To be granted		14,097
	<b>144,665</b>	<b>35,598</b>

## Schedule D

### The Corporation of the Municipality of Arran-Elderslie Grant and Donation Policy Schedule D - Application Form

#### Grant and Donation Requests for 2024 By-Law 45-2021

Organization	Project Description	Amount Requested	Amount Budgeted
<b>Crime Stoppers of Grey Bruce</b> (Monetary Donation)	<p>Crime Stoppers of Grey Bruce is requesting core funding from the Municipality of Arran-Elderslie in the amount of \$2,500 annually for the next two years to be used toward ongoing operational expenses. Without the assistance of your municipality the program is at risk of having to close due to lack of funding. Funding could be a mix toward promotional/educational materials, displays during community events, and office administrative costs such as salary, phone lines, equipment upkeep, and supplies.</p> <p>Our program serves Grey and Bruce counties, including the Municipality of Arran-Elderslie, by allowing the public to anonymously report information about unsolved crimes, crimes about to occur, and the locations of wanted persons, illicit drugs, and stolen property. We offer anonymous cash rewards for up to \$2,000 for successful tips. Tips can be given anonymously by phone at 1-800-222-TIPS (8477), by Web Tip at <a href="http://www.cstip.ca">www.cstip.ca</a>, or via our P3 Tips Mobile app.</p> <p><b>** \$2,000 Grant provided in 2020 and 2021; \$2,000 was requested in 2022 and was not awarded due to budget constraints; \$500 was awarded in 2023</b></p>	\$ 2,500	
<b>Trinity Theatre</b> (Monetary Donation)	<p>We are raising funds for the creation of P150: Paisley Past and Present (P150), a 'community play' celebrating the history of Paisley from pre-settlement to today. The community play is an inclusive, intergenerational series of events consisting of research, interviews, podcasts, community meetings, interactive workshops, generativity sessions, history talks, animated walking tours, sketches, all culminating as a theatre event - all generated by members of the community. We have submitted proposals to Canadian Heritage Community Anniversaries Program and ESDC New Horizons for Seniors Program to fund this project. These organizations favour projects that bring money from other sources. Trinity is committed to ensuring there will be meaningful opportunities for seniors to participate in our village festivities and to that end, seniors will be involved in every aspect of the project, as leaders, mentors, volunteers, and attendees. Funding support from the municipality will be used to make heritage podcasts with local youth interviewing seniors sharing their lived experiences in Paisley. Paisley's oral and visual history can only be created with the engagement and assistance of local seniors. Paisley Artscape Society, Paisley Rotary, Paisley Legion and Paisley Agricultural Society, have committed their support to the P150 project, and will be providing in-kind contributions. They will also provide assistance in the identification of seniors to be interviewed by local youth for the podcast series. The series will highlight their lived experiences along community infrastructure themes of civics, heritage, education, commerce, health, environment, faith, and arts. Podcast interviews will commence in the spring 2024 and be carried out throughout the year. Summaries of these podcasts will be published in a P150: Paisley Past and Present commemorative coffee table book, along with other community play activities and events.</p>	\$ 2,500	
<b>Tara Coed SloPitch</b> (Monetary Donation)	<p>We had a fundraising tournament and wish to use the proceeds to donate/build dugout structure for the "B" diamond in Tara. We are requesting our fee for using the facilities on September 22,23,24 be waived as we are donating the proceeds back to the municipality via fixed non removable dugout structures for the Tara B diamond. We have some additional funds to add to this donation request and have contractors in which have agreed to assist/volunteer in the construction of said structures.<b>** This is a new request, no previous grants have been awarded for this initiative</b></p>	\$ 1,438	

**The Corporation of the Municipality of Arran-Elderslie  
Grant and Donation Policy  
Schedule D - Application Form**

**Grant and Donation Requests for 2024  
By-Law 45-2021**

Organization	Project Description	Amount Requested	Amount Budgeted
<b>Tara Curling Club</b> (Monetary Donation OR Interest Free Loan)	The Tara Curling Club is requesting funds in the form of either a Monetary Donation or Interest Free Loan of up to \$60,000 for the purposes of complete replacement of the current, aged ammonia-based refrigeration (ice) plant with a nonammonia, current, skid-mounted and vendor-supported plant from Berg Chilling Systems Inc. (see additional details in the attached budgetary quotation). The complete replacement cost is expected to be between \$200-250k, and the requested funds, coupled with the \$150k requested via the Ontario Trillium Foundation grant (assuming a successful application) and funds held in reserve by the TCC will be used to cover the cost of the replacement, with the repayment amount requested to be spread over 10 years. This funding is necessary to permit the vendor to be retained to complete the replacement during the offseason in 2024, while fundraising efforts ramp-up by the TCC to repay the loan (due to the impacts of COVID, fundraising for this effort were not pursued at a time when restrictions prevented normal club operations, and we now navigate a return to normal this our plant replacement as a focus of our club). As details provided are limited, we do hope to meet to discuss our project and financial assistance requested and answer any questions that may be asked. Included as references are the submitted Ontario Trillium Foundation grant package and a budgetary quotation from Berg with details regarding proposed project cost, technical details. As of the date of this application, we have not been informed of the status of our Ontario Trillium Foundation grant application, nor have we entered any agreement with Berg or any other vendor/supplier regarding the replacement of our plant.** <b>This is a new request, no previous grants have been awarded for this initiative</b>	\$ 60,000	
<b>ATES Grads</b> (Monetary Donation)	We have a large group of graduating students this year which implies extra costs for our year end trip. Lots of families are working hard to fundraise so every student can participate but not having to worry about the cost to rent a space for the grad event would be amazing. We are fundraising for our graduation trip to Niagara and to be honest, not having to pay to rent this space for grad would be a huge relief. Our grads will enjoy their grad ceremony at the Arran Tara Community Centre without having to worry about cost.** <b>This is a new request, no previous grants have been awarded for this initiative</b>	\$ 1,000	
<b>Paisley Blues Festival</b> (In-Kind Contribution)	133-10-2023 Moved by:Deputy Mayor Shaw Seconded by:Councillor Steinacker Be it Resolved that Council hereby supports Paisley Blues Festival on the submission of the Heritage Canada Building Communities Through Arts and Heritage – Local Festivals application with In-Kind municipal support by waiving rental fees for the use of the Paisley Community Centre and providing staff services to set up/take down of tables and chairs at the festival venue for the Paisley Blues Festival in 2024 for the cost of approximately \$1,300.	\$ 1,300	\$ 1,300
<b>The Chesley Nursery School</b> (Monetary Donation)	The Chesley Nursery School is looking to start up our pancake fundraiser again for 2024. Due to Covid-19, we have had to put it on hold, but we are excited to bring it back for our 45th anniversary. The funds will be used for general operating expenses of the program. Your donation will ensure the longevity of this fundraising event which has been a community staple and we hope to bring back the event to its former glory.	\$ 426	

**The Corporation of the Municipality of Arran-Elderslie  
Grant and Donation Policy  
Schedule D - Application Form**

**Grant and Donation Requests for 2024  
By-Law 45-2021**

Organization	Project Description	Amount Requested	Amount Budgeted
<b>Tara Horticultural Society</b> (Interest Free Loan)	<p>To allow the Tara Horticultural Society to mark its 100th anniversary in 2024 with a community initiative. We are not for profit organization and as such do not hold a budget to support the up-front costs associated with the initiative we would like to complete in 2024. The intention of this project is for the Tara Horticultural Society (THS) to facilitate the planting of 100 trees in the village of Tara and surrounding Arran Township in celebration of the society's 100th anniversary. This is a cost-neutral initiative meaning it is not intended to generate excess funds that would support another project or expense incurred by the society.</p> <p>This project requires significant collaboration with the municipality for both financial and human resources. This project plan is being submitted as a starting point allowing flexibility to slightly revise plans and logistics as required upon further consult with stakeholders. It is our hope that these trees will effectively commemorate the role of the Tara Horticultural Society, that has been blooming in the community for 100 years, adding beauty that will continue to grow for years to come.</p>	\$ 15,000	
<b>Allenford Community Centre</b> (Monetary Grant)	<p>The initiative is to raise enough money to fix the roof on our Community Centre. The funds will be put towards the construction cost of fixing the roof. The Construction will also greatly improve the insulation value of the structure. This will have a significant reduction in the annual operation costs of the centre for decades into the future. The Community Centre is designated as the Emergency Response Centre for the area. It is also a community gathering area with park, playground and two large meeting rooms. Used for community events, winter/summer sports for all ages and community fund raising. The Centre is also used to hold family reunions, celebrations of life and Stage &amp; Doe's . As a resident of Allenford and a member of the Allenford Improvement Association I can speak to the significant and integral role the ACC provides to our community and surrounding area. Not only does it host most of the community events, its park and playground has been a safe refuge for outdoor activities enjoyed by all residence of Allenford. The community Centre also stands as a beacon of Allenford pride and heritage that has stood for over 100years and we are hope for 100 more. We need to raise \$210,000 in order to replace the roof on the community centre. We are asking for a donation to help us achieve this goal and secure the future to the center that is so essential to our community. <b>** This is a new request, no previous grants have been awarded for this initiative</b></p>	\$ 10,000	
<b>Bruce County Heritage Association</b> (Monetary Donation)	<p>The annual Heritage Farm Show brings participants, volunteers, vendors and visitors to share in portraying and experiencing our agricultural heritage. The weekend consists of antique farm equipment, accessories, artefacts, literature and lore being shared and demonstrated. The weekend events include farm equipment demonstrations, early railway demonstrations, heavy horse plowing, sheep shearing, field work demonstrations, a working sawmill, tractor pulls, a lifestyles program and games and play areas for children. Evenings bring family, friends and new visitors together to enjoy meals and entertainment strengthening community and camaraderie. Sponsorship funds are used to cover the expenses associated with hosting the 2024 Heritage Farm Show (28th annual show). Financial support from the municipality will enable the dedicated volunteers of the organization to continue to offer a high caliber event that brings 16,000+ (people days) to the local area supporting local businesses. Financial support will be used toward the 2024 show expenses including transportation of heavy equipment, fuel, advertising and promotional materials. Having the finances to bring in large equipment unique to our agricultural heritage, such as steam traction engines are of great interest and encourage weekend participants and attendees. With additional funding for advertising and promotional materials, a larger demographic area can be reached inviting guests and participants to join us at our annual event.</p>	\$ 5,000	

**The Corporation of the Municipality of Arran-Elderslie  
Grant and Donation Policy  
Schedule D - Application Form**

**Grant and Donation Requests for 2024  
By-Law 45-2021**

<b>Organization</b>	<b>Project Description</b>	<b>Amount Requested</b>	<b>Amount Budgeted</b>
<b>Paisley Community Enhancement Association</b> (Monetary Donation plus interest free loan)	Paisley Community Enhancement Association is actively fundraising for, planning and organizing an inclusive weekend event to celebrate Paisley's 150th Anniversary. The intended weekend is July 12-14 2024. The event will include a parade, heritage walking tours, historical displays, live music, childrens activities, art vendors, food vendors and more. We are providing an opportunity for local businesses to benefit from the draw of this event and for other groups to fundraise. Firefighters and Rotary Club are to provide a breakfast by donation, Agricultural Society to host a dinner, the Curling Club to host a BBQ, and artists on the River to feature local art vendors on Saturday 10-4. This event is meant to bring the community together to celebrate our heritage and take pride in our Village. It is an opportunity to meet new people, and reconnect with old friends, while supporting local businesses, services clubs and groups that add value to Paisley. Funds would be applied towards our total fundraising goal. Funds are needed to pay for entertainment, amenities, and costs associated with setting up, tearing down and facilitating the event. Detailed budget/estimates will be provided. (\$15,000 interest free loan, \$10,000 monetary donation)	\$ 25,000	
<b>Youth Literacy Council</b>	January 27 2024 is family literacy day, a day to highlight the importance of the development of literacy and numeracy skills in our children and youth. Children in our area are still struggling to make up for the difficulties encountered during online learning. Financial assistance from the Municipality of Arran-Elderslie would help with outreach to community members in your area and help develop our literacy library. We are looking for funding in the amount of \$300. The South Grey Bruce Literacy Council is a charitable organization which as been providing assistance to children and youth for over twenty-five years. The success of this established program is well documented and we continue to adapt and evolve with the needs of the community. We are currently working with students out of our office in Hanover and the Chesley Library. We provide free, confidential learning assistance to children and youth aged 6-18, who are struggling with reading, writing, and/or math. We provide training and resources to volunteers who help support these students. It has been proven that help received early in life can help a young person improve their literacy and numeracy skills, resulting in the development of confidence and the potential for future growth. We obtain funding from various organizations, donations and fundraising events. But as always municipal funding is vital, both in helping us deliver our literacy program, and because it demonstrates your awareness and commitment to supporting the children and youth of our community. We currently have no paid staff and the SGBYLC is being run entirely by volunteers. Please consider our request for funding and help to continue to support the children and youth of our community.	\$ 300	
<b>Total Grant Requests Received by Application Form</b>		<b>\$ 124,464</b>	\$ 1,300

**Additional Requests Received by Correspondence/Delegation of Council During Budget Meetings**

**Additional Requests Received**

**\$ 124,464    \$ 1,300**

## Schedule D

**The Corporation of the Municipality of Arran-Elderslie  
Grant and Donation Policy  
Schedule D - Financial Commitments  
By-Law 45-2021**

**2024 Commitment**

<b>Community Events Funding</b>			
Temporary Seed Financing	Annual Repayment		
Liability Insurance Coverage	50% to a maximum of \$2,000		
<b>Disaster Relief</b>			
Case-by-case Basis	In accordance with donations made by other local municipalities		
<b>Employee's Christmas</b>			
Annual Christmas Dinner	Open to all employees on payroll at the time of the event	\$	2,500.00
<b>Enhancement of Parks and Roadsides</b>			
Chesley Horticultural Society/ Chesley Chamber of Commerce	Up to \$1,500 with receipts or invoices	\$	1,500.00
Friends of Paisley Flower	Up to \$1,500 with receipts or invoices	\$	1,500.00
Tara Horticultural Society	Up to \$1,500 with receipts or invoices	\$	1,500.00
** for maintenance of Municipal Parks	\$300 with receipts or invoices	\$	300.00
** for watering per Res.8-147-2014	\$1,500 annually	\$	1,500.00
<b>Fall Fairs</b>			
Arran-Tara Agricultural Society	\$500 plus rental fees for free-use days	\$	500.00
Chesley Agricultural Society	\$500 plus rental fees for free-use days	\$	500.00
Paisley Agricultural Society	\$500 plus rental fees for free-use days	\$	500.00
<b>Firefighters – Municipal Fire Departments</b>			
Chesley	\$250 – Christmas Holiday Celebrations	\$	250.00
Paisley	\$250 – Christmas Holiday Celebrations	\$	250.00
Tara	\$250 – Christmas Holiday Celebrations	\$	250.00
<b>Memorials</b>			
Sitting member of Council or an Employee	Floral memorials, \$75		
Immediate family member of a sitting member of Council or an Employee	Monetary donation of \$50	\$	200.00
Local public figure, at direction of Council	Monetary donation of \$50		
<b>Non-Municipal Community Centres</b>			
West Arran Community Centre	50% of property taxes or \$800	\$	800.00
<b>Parades</b>			
Local Group, Sponsorship of a Christmas Parade	\$300	\$	900.00
<b>Remembrance Day Support of Royal Canadian Legions</b>			
Chesley	One wreath	\$	120.00
Paisley	Two wreaths	\$	120.00
Tara	One wreath	\$	120.00
<b>Schools Cleanup</b>			

## Schedule D

**The Corporation of the Municipality of Arran-Elderslie**  
**Grant and Donation Policy**  
**Schedule D - Financial Commitments**  
**By-Law 45-2021**

**2024 Commitment**

Urban municipal parkland or roadside	\$100 per school	
Rural municipal roadside	\$500 per school	* not an annual event
<b>Schools Commencement</b>		
Graduation Award Ceremony	Up to \$100 and a history book, per elementary school	
Secondary School Graduate	\$100	\$ 300.00
Long-term Achievement Award	In lieu of Annual Awards	
		<b>\$ 13,610.00</b>
** these items have been reallocated to the respective departments operating budget		\$ (4,000.00)
<b>Grants and Donations by Council</b>		<b>\$ 9,610.00</b>

## Schedule D

**The Corporation of the Municipality of Arran-Elderslie  
Grant and Donation Policy  
Schedule E - Facility Commitments  
By-Law 45-2021**

<b>Rates determined by Fees &amp; Charges By-Law</b>		<b># Days</b>	<b>2024 Commitment</b>	
<b>Chesley Curling Club</b>				
Kitchen use	15 days annually	15	\$ 63.19	947.85
Hall, kitchen and boardroom	1 day annually	1	\$ 531.44	531.44
Curling club floor during off ice season	4 days annually	4	\$ 531.44	2,125.76
** as per agreement				
<b>Paisley Curling Club</b>				
Hall and Kitchen	2 days annually	1	\$ 1,000.00	1,000.00
** as per agreement				-
<b>Tara Curling Club</b>				
Hall and kitchen	1 day annually	1	\$ 1,000.00	1,000.00
** as per agreement				-
<b>Tara Festival of Crafts</b>				
Reduced fees	3-day annual event	3	\$ 198.44	595.32
** as per agreement				
<b>Chesley Kinsman Club</b>				
Kinsmen Pavillion	3 days annually for July Fest	3	\$ 105.69	317.07
Kinsmen Pavillion	20 days annually	20	\$ 105.69	2,113.80
** as per agreement				
<b>Chesley Agricultural Society</b>				
Building and grounds for Fall Fair	3 days annually	3	\$ 272.97	818.91
Hall and kitchen for Jamborees	2 days annually	2	\$ 272.97	545.94
** as per agreement				
<b>Tara Agricultural Society</b>				
Building and grounds for Fall Fair	3 days annually	3	\$ 198.44	595.32
** as per agreement				
				<b>10,591.41</b>

**Capital Financial Report  
Budget  
2024**

	2024	2024	2024	2024	2024	2024	2024	2024	2024
	Keystone	New	New	New	New	New	New	New	New
	Id	Expenses	Grants	Donations	General Reserves	Office Equipment Reserve	Fire Reserves	Chesley Clinic Reserve	Water & Sewer Reserves
<b>MUNICIPAL SERVICES</b>									
<b>GENERAL GOVERNMENT</b>									
GENERAL SERVICES									
24-GENG-0010 replace 7 laptops and upgrade RAM on 29 existing laptops		16,774				16,774			
<b>Total GENERAL SERVICES</b>		16,774				16,774	0	0	0
<b>Total GENERAL GOVERNMENT</b>		16,774	0	0	0	16,774	0	0	0
<b>FIRE PROTECTION SERVICES</b>									
COMMON									
23-FIRE-0008 EQUIP-Recruit Bunker Gear	02-2017	15,000					15,000		
24-FIRE-0015 Equip-Modernization of Radio Paging and Communication		10,000					10,000		
24-FIRE-0016 Building-2nd Story Live Fire Training Center		10,000		5,000			5,000		
<b>Total COMMON</b>		35,000	0	5,000	0	0	30,000	0	0
CHESLEY									
24-FIRE-0017 EQUIP-Chesley Fire Helmet Replacement		11,000					11,000		
25-FIRE-0006 FLEET-Pumper Fire Truck Chesley		190,000					190,000		
<b>Total CHESLEY</b>		201,000			0	0	201,000	0	0
PAISLEY									
22-FIRE-0004 BLDG-Paisley Fire Hall Construction	02-3820	4,727,515			4,727,515				
<b>Total PAISLEY</b>		4,727,515	0		4,727,515	0	0	0	0
<b>Total FIRE PROTECTION SERVICES</b>		4,963,515	0	5,000	4,727,515	0	231,000	0	0
<b>TRANSPORTATION SERVICES</b>									
BRIDGES & CULVERTS									
21-TRAN-0007 Bridges-2013	02-2830	15,000			15,000				
22-TRAN-0008 BRIDGES - Teeswater, paisley, Dyke Maint.	02-3349	106,000	53,000		53,000				
<b>Total BRIDGES &amp; CULVERTS</b>		121,000	53,000		68,000	0	0	0	0
ROAD NETWORK									
22-TRAN-0007 ROADS - Teeswater Bridge, Paisley - Approaches and Roadway	02-3348	50,000			50,000				
24-TRAN-0027 Trans (E) - Con 10 Elderslie, reconstruct Sdrd 5 intersection (safety)		20,000	20,000		0				
24-TRAN-0034 Roads-Arran Sideroad 20 - Landfill Road		143,500	143,500		0				
24-TRAN-0036 Roads-Arran Con 10 - Cty 10 to GB Line		150,000	150,000		0				
24-TRAN-0037 Roads-Arran B-Line - Cty 17 south Con 4		98,000	98,000		0				
24-TRAN-0049 Roads-(A) Sdrd 20 (10th to 12th)		145,000	145,000		0				
24-TRAN-0051 Roads-Arran B-Line - Con 2 Arran to Con 4 Arran		143,500	143,500						
24-TRAN-0052 Road and Address signs		12,000	12,000						
24-TRANS-0053 Roads (A) Con 10 E - 15sdrd to 10 sdrd. (Swamp rebuild)		40,100	40,100		0				
<b>Total ROAD NETWORK</b>		802,100	752,100		50,000	0	0	0	0
SIDEWALKS									
24-TRAN-0047 Sidewalks(C)-2nd Ave SW - 2nd to 3rd St		26,400	26,400		0				
24-TRAN-0048 Sidewalks (T)-Cty 10 - Union St to Rotary Park		28,000	28,000		0				
<b>Total SIDEWALKS</b>		54,400	54,400		0	0	0	0	0
VEHICLES & EQUIPMENT									
24-TRAN-0020 HVY/EQUIP (E) - Backhoe		205,000			205,000				
24-TRAN-0035 Hvy/Equip - (E)- Utility trailer		3,800			3,800				
25-TRAN-0021 VEH&EQUIP (E)- Tandem Plow Truck		215,000			215,000				
<b>Total VEHICLES &amp; EQUIPMENT</b>		423,800			423,800	0	0	0	0
<b>Total TRANSPORTATION SERVICES</b>		1,401,300	859,500	0	541,800	0	0	0	0
<b>ENVIRONMENTAL SERVICES</b>									
WASTE DISPOSAL									
21-ENVS-0001 BLDG-Arran Landfill-Weigh Scales Building	02-3501	60,000			60,000				
<b>Total WASTE DISPOSAL</b>		60,000			60,000				
<b>Total ENVIRONMENTAL SERVICES</b>		60,000			60,000	0	0	0	0
<b>RECREATION AND CULTURE</b>									
ADMINISTRATIVE									
24-RECC-0051 Chesley Lawn Bowling Club Renovation		130,000	115,000	4,000	11,000				
<b>Total ADMINISTRATIVE</b>		130,000	115,000	4,000	11,000	0	0	0	0



**Capital Financial Report  
Budget  
2024**

		2024	2024	2024	2024	2024	2024	2024	2024
	Keystone		New	New	New	New	New	New	New
	Id	Expenses	Grants	Donations	General Reserves	Office Equipment Reserve	Fire Reserves	Chesley Clinic Reserve	Water & Sewer Reserves
<b>Total TARA SEWER SYSTEM</b>		20,073			0	0	0	0	20,073
<b>Total SEWER</b>		272,573			0	0	0	0	272,573
<b>WATER</b>									
CHESLEY/PAISLEY WATER SYSTEM									
24-WSWA-0024 Fleet-Water-Pickup Truck		70,000							70,000
24-WSWA-0026 Water(P) Church St., Queen St to Ross St.		45,000							45,000
<b>Total CHESLEY/PAISLEY WATER SYSTEM</b>		115,000			0	0	0	0	115,000
TARA WATER SYSTEM									
23-WSWA-0020 BLDG-WATER-(T)- Roofs replacment @ Well 2 & 3	02-3648	5,000							5,000
23-WSWA-0022 WATER (T) -Francis St Watermains	02-3662	638,000							638,000
24-WSWA-0025 Water(T) - Well #3 Rotorque valve		15,000							15,000
<b>Total TARA WATER SYSTEM</b>		658,000			0	0	0	0	658,000
<b>Total WATER</b>		773,000							773,000
<b>STORMWATER SYSTEM</b>									
STORMWATER									
24-WSST-0006 Storm (T) - Francis St.		389,458	389,458						
24-WSST-007 Storm – Urban stormwater study		96,000							96,000
<b>Total STORMWATER</b>		485,458	389,458	0	0	0	0	0	96,000
<b>Total WATER AND SEWER SERVICES</b>		<b>1,531,031</b>	<b>389,458</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,141,573</b>
<b>Total Arran-Elderslie - Capital</b>		<b>9,378,119</b>	<b>1,708,628</b>	<b>184,500</b>	<b>6,065,644</b>	<b>16,774</b>	<b>231,000</b>	<b>30,000</b>	<b>1,141,573</b>